TOWN OF ORANGETOWN, NEW YORK

Comprehensive Annual Financial Report Fiscal Year Ended December 31, 2011

Prepared by

Charles J. Richardson
Director of Finance

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STATISTICAL SECTION (Unaudited)

This part of the Town's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information reveals about the Town's overall financial health.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

INTRODUCTORY SECTION



TOWN OF ORANGETOWN, NEW YORK PRINCIPAL OFFICIALS 2011

SUPERVISOR:

Paul Whalen

TOWN BOARD:

Thomas Diviny
Nancy Low-Hogan
Michael Maturo

Denis Troy

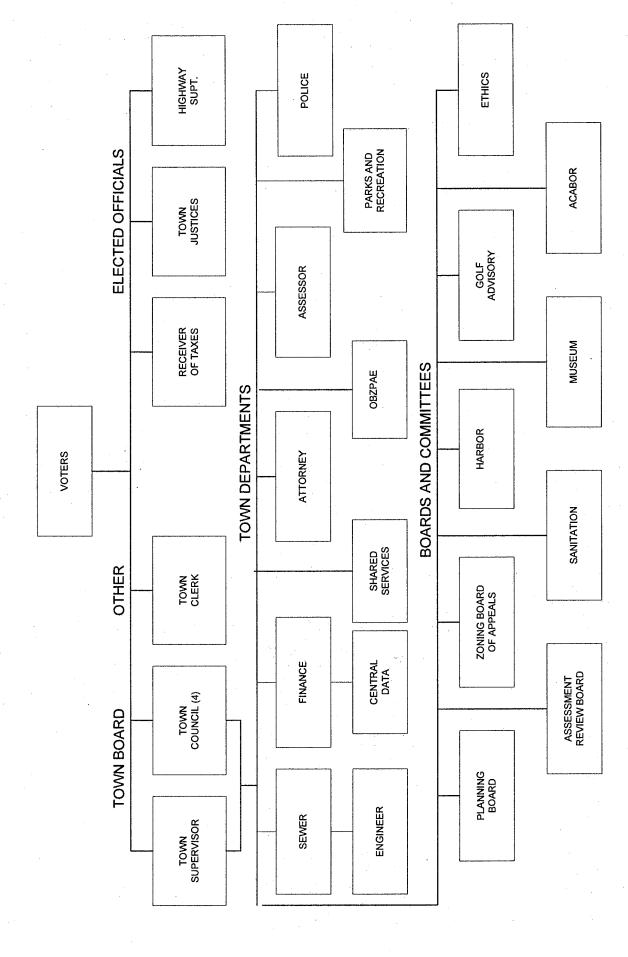
TOWN CLERK:

Charlotte Madigan

DIRECTOR OF FINANCE:

Charles J. Richardson

STRUCTURE OF ORANGETOWN GOVERNMENT



TOWN OF ORANGETOWN FINANCE OFFICE



May 8, 2012

To the Honorable Town Supervisor, Town Board, And Citizens of the Town of Orangetown

The Comprehensive Annual Financial Report ("CAFR") for the Town of Orangetown, New York ("Town") for the fiscal year ended December 31, 2011 is herewith submitted. The New York State Comptroller's Office requires the Town to submit an annual report of the financial records and transactions presented in conformity with generally accepted accounting principles ("GAAP"). The Town has elected to have these statements audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. This CAFR is issued pursuant to this requirement and Town Board policy.

This report consists of management's responsibilities concerning the finances of the Town. Consequently, management assumes full responsibility for the completeness and reliability of all information presented in this report. To provide a reasonable basis for making these representations, management of the Town has established a comprehensive internal control framework that is designed to both protect the Town's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the Town's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Town's financial statements have been audited by O'Connor Davis, LLP, a firm of licensed certified public accountants. The goal of the independent audit is to provide reasonable assurance that the financial statements of the Town for the year ended December 31, 2011 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements and assessing the accounting principles used and significant estimates made by management. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Town's financial statements, for the year ended December 31, 2011, are fairly presented in

conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report. The financial section also includes a narrative introduction, overview and analysis of the December 31, 2011 financial statements to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Town's MD&A can be found immediately following the report of the independent auditor.

Profile of the Town

The Town was originally settled by the Dutch in the 1680s and became one of the original towns in New York, established by the State Constitution in 1788. The Town has an area of 25 square miles and is located in the southeast corner of Rockland County, with the Hudson River on the eastern boundary, and Bergen County, New Jersey on the Town's southern boundary.

The Town's 2010 Census population was 49,212, up 3.0% from the 2000 Census population of 47,711.

The Town's finances are conducted in accordance with State laws including General Town, General Municipal Law, and Local Finance Law as well as the Town Code first adopted in 1964. The Town includes four incorporated villages located along the Hudson River: Nyack, South Nyack, Grandview, and Piermont. The villages provide their own land use and some highway services. South Nyack, Grandview and Piermont have their own police departments while Nyack is served by the Orangetown Police Department. Town tax rates within villages vary with the services provided by the Town.

The Town Board is comprised of a Town Supervisor elected for a two-year term and four council members also elected Town-wide, for four-year terms. Town-wide elections are held every two years. The Town also has an elected Town Clerk, Receiver of Taxes, Highway Superintendent and two elected Town Justices.

The Town workforce consists of 264 full-time positions and 35 part-time positions with the largest number of employees in the police, highway, sewer and parks departments. There are 85 sworn police officer positions. The Town maintains 145 miles of Town roads and 200 miles of sewer lines. The sewer system also consists of 48 pumping stations and a sewer plant with a capacity of 12.75 million gallons per day. The Town has one 27-hole golf course ("Blue Hill"), and acquired an existing nine-hole course ("Broadacres"), in January 2003.

The Town has one fire protection district ("Blauvelt") and six independent fire districts that are located at least partly within the Town. The Town also collects

taxes for four school districts, five library districts, two ambulance districts, one paramedic district, and six water districts.

The Town has an independent Housing Authority that was established in 1989 for the construction and operation of the Cortwood Village Senior Complex. The Orangetown Housing Authority is a component unit and is reflected in the Town's financial report.

The annual budget process acts as the primary means of decision-making and financial control for the Town. The Town adheres to the budget schedule set by New York State Town Law, although general practice has been for the Town to start and finish its budget process earlier than is legally mandated.

The usual practice is for the Finance Director to send out standard forms to department heads that require them to provide line item detail for their budget requests for expenditures and estimated department revenue. Department requests are submitted by late August, following the format set by the New York State Comptroller's chart of accounts. Departments are encouraged to submit electronically using the Town's financial software. Written back-up materials are also provided in a standardized format to facilitate internal and Town Board reviews. In early September, the Town Board holds workshop meetings to discuss the departmental requests. The Supervisor and Finance Director submit the tentative budget on or before September 30th, the legally required date. The Town Board makes changes to the tentative budget that becomes the preliminary budget. A public hearing is legally required to take place by the Tuesday after Election Day; however it has been recent practice to hold the hearing prior to Election Day and if possible pass or reject the budget prior to Election Day. The budget must be approved by November 20. If no agreement is possible, the last version of the preliminary budget takes effect.

After the fiscal year begins, the Town Board may transfer monies within funds. The Board can also increase budget levels if there are unanticipated revenues such as grants, or by appropriating available fund balance. Beginning in April of each year, the Finance Director provides a monthly statement of revenues and expenditures and itemizes significant trends and variations from the approved budget.

Factors Affecting Financial Condition

Like all communities, the Town is affected by the national, State, and regional economy, all of which were in significant decline by the fall of 2008. The Town's annual unemployment rate increased from 4.4% in December 2008 to 6.9% in July 2010, the highest it had been since 1992.

Since 2010, there has been a slow decline to an average 6.1% for 2011. It is estimated that at the end of 2011, 24,700 residents were employed while 1,600 were unemployed.

The acquisition of Wyeth pharmaceuticals, the Town's largest employer and 10% of its tax base, by Pfizer in 2009 has been a cause of major job losses and concern. By the end of 2011, total employment at the Orangetown facility had dropped to 1,950 from 2,850 in 2009. The manufacturing portion of the facility is being phased out, leaving the site as a regional research facility. Additional job losses are expected by 2014, with jobs transferred to Puerto Rico and Ireland.

Wyeth has also filed a property tax certiorari suit, justified in part because of empty facilities. In response, the Nanuet School District and the Town have agreed to reduce Wyeth's property taxes by 45% to prevent additional job losses. In the case of the Town, Pfizer's property taxes will decline from \$4.9 million in 2011 to \$2.7 million in 2012, a reduction of \$2.2 million.

The economy had a significant effect on Town revenues related to housing sales. Town mortgage tax revenues dropped from \$1.8 million in 2008 to \$1.2 million in 2009. Mortgage tax revenues rebounded somewhat to \$1.6 million in 2011. At the same time, record low interest rates caused interest earnings to fall from \$0.7 million in 2008 to \$0.1 million in 2011.

The Town's purchase of 348 acres at Rockland Psychiatric Center ("RPC") from the State of New York in January of 2003 remains the most significant factor that could mitigate the Pfizer losses. Under a covenant to the purchase agreement, 216 acres of the 348 acres must be reserved for recreation.

The Town offered 130 acres for commercial redevelopment and received a number of redevelopment plans submitted by developers. Eventually, the Town signed a contract with a senior housing developer in 2007, planning to sell 80 acres for \$24 million. Unfortunately, the developer, K. Hovnanian, exercised an option to opt out of the contract during the environmental review period in January, 2011. The Town is waiting for an upturn in the economy to re-market the property.

Despite these major setbacks, the Town is working to build on its advantages as a suburban community within the New York metropolitan area. The Town is 18 miles north of the George Washington Bridge and Manhattan, is connected to Westchester County by the Tappan Zee Bridge, and is immediately north of Bergen County, New Jersey. As such, the Town is within commuting distance of most of the Fortune 500 companies in the New York metropolitan area.

In 2010, Creston Electronics announced it would re-locate from across the state line from Rockleigh, New Jersey to a new 193,000 square foot building in Orangetown. FedEx also announced plans to build a 200,000 square foot

distribution center in Orangetown near the New York State Thruway. These two facilities are expected to bring a total of 400 new jobs to Orangetown.

Development plans are still proceeding on a 160 unit active adult housing complex to be located on a site overlooking Lake Tappan, and near the Blue Hill Golf Course. Because of the economy, plans have shifted from homes to apartments. Development is also expected to begin soon on Orangeburg Commons, a largely retail development near the Palisades Interstate Parkway that will include a Marriott hotel along with a Stop 'N Shop grocery store.

Long Term Financial Planning

Pfizer's decisions to cut its local work force in half and seek a 45% property tax reduction are significant blows to the Town's economy and property tax base.

On the expenditure side, the New York State Comptroller's Office has indicated that the long-term costs of the State pension plan, in which the Town contributes its share, will continue to rise as more workers become eligible for retirement.

While the long-term impact of health care reform on costs is uncertain, the New York State Department of Civil Service has recently indicated that local governments should expect an increase in health insurance costs of close to 10% in 2013.

Both of the Town's multi-year agreements with the Orangetown Police Benevolent Association and the Orangetown Civil Service Employment Association expired at the end of 2010 and negotiations are on-going. The Town's hope is that the ultimate labor settlements will reflect the new and painful economic reality.

Relevant Financial Policies

As a result of the Town's economic problems, the Town Supervisor and Board have decided that the Town's work force and compensation need to be reduced. Towards that end, positions are being reduced through attrition. The Town Board decided against participating in a 2010 State sponsored retirement incentive because of the significant pension contribution cost and the likelihood that the retirements would take place without an incentive. So far, the latter has proved to be the case.

The Town Board in November 2011 voted not to override the State's 2% property tax cap.

The Town has an Aa2 bond rating from Moody's which is partly attributed to the Town's "conservative expenditure control." The Town plans to continue this approach.

Awards

The Government Finance Officers Association ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town for its comprehensive annual financial report for the fiscal year ended December 31, 2010. The Certificate of Achievement is a prestigious national award that recognizes conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

Acknowledgements

I would like to again thank Margaret Modugno, Marcy Moskowitz and the other members of the O'Connor Davies, LLP audit team for their usual professionalism. I would also like to thank the Finance Office employees Ann Maestri, Natalie Schutter, Janice Ganley, Rosemarie Fornario, and Donna Salvatoriello for their diligence and on-going efforts to improve Orangetown government.

Respectfully submitted,

Charles J. Richardson

Finance Director

Phola

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of Orangetown New York

For its Comprehensive Annual **Financial Report** for the Fiscal Year Ended December 31, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

Linda C. Handon

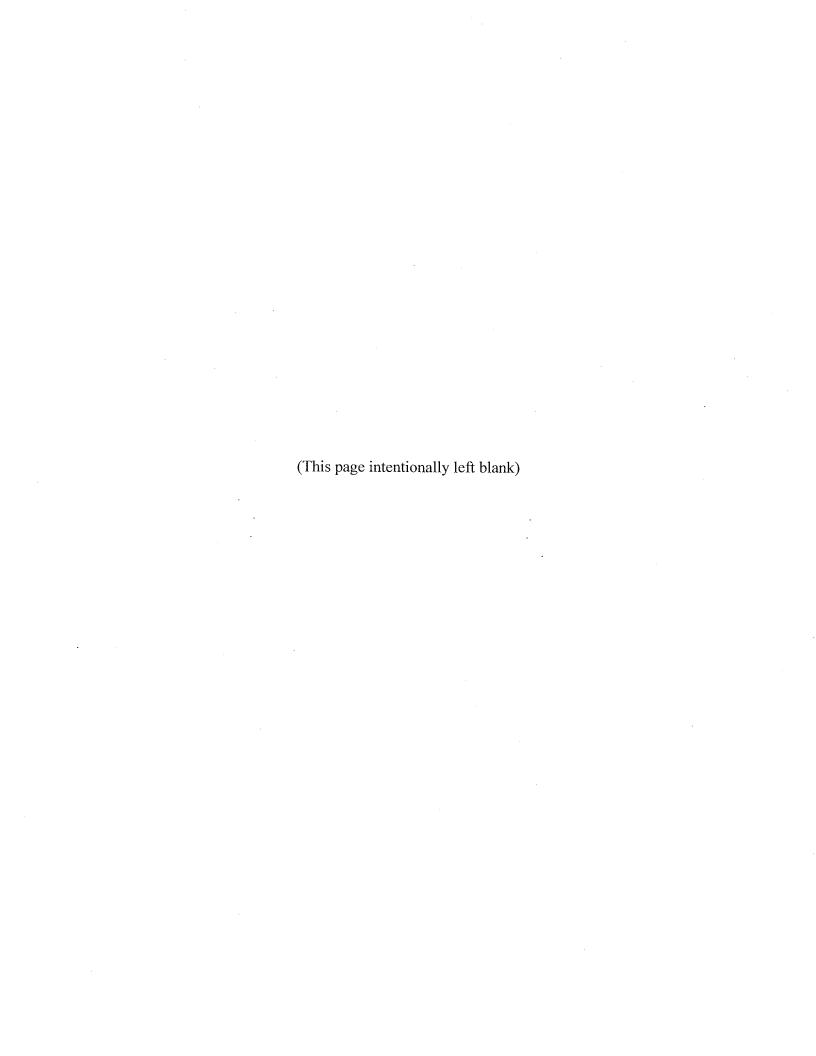
President

New Desident

Executive Director



FINANCIAL SECTION





INDEPENDENT AUDITORS' REPORT

To the Honorable Supervisor and Town Board of the Town of Orangetown, New York:

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Town of Orangetown, New York ("Town") as of and for the year ended December 31, 2011, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express opinions on these basic financial statements based on our audit. We did not audit the statements of the Orangetown Housing Authority (a component unit) for the year ended December 31, 2011. Those financial statements were audited by another auditor whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the component unit, is based on the report of the other auditor.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditor provides a reasonable basis for our opinion.

In our opinion, based on our report and the report of other auditor, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Town as of December 31, 2011 and the respective changes in financial position and cash flows, where applicable, thereof, and the respective budgetary comparison for the General, Town Outside Villages, Sewer and Highway Funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis and the Schedule of Funding Progress - Other Post Employment Benefits be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements as a whole. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the financial statements. The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied by us in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit, the information is fairly stated in all material respects in relation to the financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

O'Connor Davies, LLP
O'Connor Davies, LLP

Harrison, New York

May 7, 2012

Town of Orangetown, New York Management's Discussion and Analysis (MD&A) December 31, 2011

Introduction

On behalf of Town Supervisor Andrew Stewart and the staff of the Orangetown Finance Office, I am submitting this Management's Discussion and Analysis (MD&A) as required by the Governmental Accounting Standards Board. The MD&A gives the Town's Finance Director an opportunity to summarize the Town's financial activity for the fiscal year ended December 31, 2011. This MD&A should be read in conjunction with the basic financial statements that immediately follow this section to enhance understanding of the Town's financial performance.

Financial reports for fiscal year 2011 are the first time when governments are required to implement Governmental Accounting Standards Board's (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions which was issued in February 2009. GASB Statement 54 replaces the existing reserved and unreserved categories of fund balance with five new categories of fund balance. The new categories are nonspendable, restricted, committed, assigned and unassigned.

GASB in issuing the statement said that its purpose "is to enhance the usefulness of fund balance information by providing clearer fund balance classifications." These classifications "comprise a hierarchy based primarily on the extent to which a government is bound to observe constraint imposed upon the use of resources reported in the governmental funds."

The Office of the State Comptroller in an April 2011 bulletin gives the following definitions for fund balance classifications:

Nonspendable – consists of assets that are inherently nonspendable in the current period either because of their form or because they must be maintained intact, including prepaid items, inventories, long-term portions of loans receivable, financial assets held for resale, and principal of endowments.

<u>Restricted</u> – consists of amounts that are subject to externally enforceable legal purpose restrictions imposed by creditors, grantors, contributors, or laws and regulations of other governments; or through constitutional provisions or enabling legislation.

<u>Committed</u> – consists of amounts that are subject to a purpose constraint imposed by a formal action of the government's highest level of decision-making authority before the end of the fiscal year, and that require the same level of formal action to remove the constraint.

<u>Assigned</u> – consists of amounts that are subject to a purpose constraint that represents an intended use established by the government's highest level of decision-making authority, or by their designated body or official. The purpose of the assignment must be narrower than the purpose of the General Fund, and in funds other than the General Fund, assigned fund balance represents the residual amount of fund balance.

<u>Unassigned</u> – represents the residual classification for the government's General Fund, and could report a surplus or deficit. In funds other than the General Fund, the unassigned classification should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned."²

Financial Highlights for Fiscal Year 2011

The key information that readers of this report need to draw from it is as follows:

- The Town of Orangetown has net assets that total \$59.2 million, excluding the Orangetown Housing Authority. Of this amount, \$60.7 million represents governmental net assets and -\$1.5 million are business type net assets for the Town's two golf courses. Total net assets for both types of activities declined by \$10.1 million with governmental activities reduced by \$9.2 million and business-type activities declining by \$0.9 million. The loss in the governmental activities reflect the unfunded costs of the other post employment benefits (OPEB) for health insurance benefits for present and future retirees. The 2011 required cost for the governmental funds grew from \$17.6 million in 2010 to \$23.4 million in 2011, an increase of \$5.8 million.
- The Town's major governmental funds, excluding the Capital Projects fund, ended 2011 with total fund balance of \$18.9 million. However, of this amount \$5.6 million was nonspendable with \$4.4 million representing advances to the Town's two golf course. An additional \$1.1 million was either restricted or committed while assigned fund balance was \$10.3 million assigned (primarily because of special funds), and \$1.9 million was unassigned fund balance in the General Fund.
- The Town's business entities, the Blue Hill Golf Course and the Broadacres Golf Course had total negative net assets of \$1,489,618. Unfortunately, both the Blue Hill Golf Course and Broadacres have been running deficits in recent years, with a combined 2011 loss of \$900,813, including post employment benefit costs.
- The Town's total outstanding debt was \$71.2 million in bonds as of December 31, 2011, with an additional \$1.8 million in outstanding bond anticipation notes for a sewer project and \$2.0 for an energy performance contract.

Using This Annual Report

This annual report consists of a series of financial statements that are shown in detail in the sections that follow this MD&A. The statement of net assets and the statement of activities provide information about the activities of the Town as a whole, and in time, information for a longer-term view of the Town's finances. Fund financial statements show how the various operating funds began and ended 2011 and the level of resources available for future years. Fiduciary funds also are shown; these consist of an Agency Fund. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. Additional statements and schedules can be found immediately following the notes to the financial statements. These include statements for the non-major governmental funds and schedules of budgets to actual comparisons.

Reporting on the Town as a Whole

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with an overview of the Town's finances, in a manner similar to a private-sector business, including assets not previously included such as infrastructure. The two statements that best summarize the Town's finances as a whole are the Statement of Net Assets and the Statement of Activities. These two statements include all assets and liabilities using the accrual basis of accounting. All of the Town's revenues and expenses are taken into account, regardless of when cash is received or paid.

These two statements report the Town's net assets and changes in them. Increases or decreases in net assets indicate whether the financial position of the Town is improving or deteriorating. In both statements, the activities of the Town are divided into three types:

- Governmental activities Most of the Town's basic services are shown here including police, highway, sewer, parks, land use, and support agencies. Property taxes, state aid, and charges for services are the primary sources of revenue for these activities.
- Business-type activities The Town's two golf courses, Blue Hill and Broadacres are intended to be completely self-sufficient and do not receive taxes. Golf permits, greens fees, cart rental and facility rental are the primary revenue sources.
- Component unit The Orangetown Housing Authority is a separate legal entity from the Town, but the Town ultimately is financially accountable for the Authority.

Reporting the Town's Most Significant Funds

Fund Financial Statements

The fund financial statements provide detailed information about the Town's various funds. Some funds are required to be established by State law. The Town's two kinds of funds - governmental and proprietary - use different bases of accounting.

- Governmental funds Most of the basic services provided by the Town are financed and accounted for through governmental funds. Governmental funds' financial statements focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can be readily converted to cash. The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services it provides. Governmental Fund information is useful in determining the Town's financial requirements for subsequent fiscal periods.
- Proprietary funds These funds are used to show activities that operate similar to private business enterprises. Because these funds charge fees for services provided, they are known as proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Assets and the Statement of Activities. In fact, the Town's enterprise funds (a component of proprietary funds) are the same as the business-type activities we report in the government-wide statements but provide more detail. We use internal service funds (the other component of proprietary funds) to report activities that provide supplies and services for the Town's other programs and activities such as the Town's self-insurance program.

The Town as Trustee

Reporting the Town's Fiduciary Responsibilities

All of the Town's fiduciary activities are reported in a separate Statement of Assets and Liabilities - Fiduciary Fund. We exclude these activities from the Town's other financial statements because the Town cannot use these assets to finance its operations.

The Town as a Whole

The Town's combined net assets at the end of 2011 were \$59.2 million. Of this amount, \$60.7 million were assets of governmental activities and -\$1.5 were assets of business-type activities - the Blue Hill and Broadacres golf courses.

Total assets were \$166.4 million at the end of 2011, with capital assets, net of depreciation accounting for \$148.8 million of this amount. This latter amount includes infrastructure of

\$93.1 million. It is important to recognize that much of the Town's infrastructure was acquired from developers as the Town assumed responsibility for maintenance of roads, sidewalks and sewer lines that were built in new subdivisions. An additional \$22.4 million is land, which is not depreciated. The values of the capital assets are based on historical costs. The Town uses these capital assets to provide services to residents, and therefore these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate the debt. Current assets total \$17.6 million and consist primarily of \$13.3 million in cash and equivalents, \$0.3 million in restricted investments, and \$2.5 million in receivables including \$0.5 million in Federal and State aid for Hurricane Irene costs.

Total liabilities are \$107.2 million with capital construction bonds outstanding at \$68.6 million, other bonds at \$2.6 million and \$2.0 million outstanding for an energy performance contract. Other long-term liabilities of the Town include compensated absences (\$2.7 million), claims payable (\$1.1 million) and \$24.5 million for other post employment benefit obligations payable that are funded over a number of years.

Net Assets December 31, 2011 (In millions of dollars)

| | | Governmental Activities | | | Business Type Activities | | | Total | | | | |
|---|----|----------------------------|----|---------------------------|-----------------------------|----------------------|---|----------------------|----|----------------------------|----|----------------------------|
| | | 2011 | | 2010 | | 2011 | | 2010 | | 2011 | | 2010 |
| Current Assets Capital Assets (depreciated) | \$ | 16.792 139.457 | \$ | 23.832 140.042 | \$ | 0.826 9.348 | \$ | 0.865 8.320 | \$ | 17.618 148.805 | \$ | 24.697 148.362 |
| Total Assets | | 156.249 | | 163.874 | | 10.174 | | 9.185 | | 166.423 | | 173.059 |
| Current Liabilities Long Term Liabilities | · | 0.455 95.124 | | 6.554 87.500 | | 5.070 6.594 | *************************************** | 2.981 6.793 | | 5.525 101.718 | | 9.535 94.293 |
| Total Liabilities | | 95.579 | | 94.054 | | 11.664 | | 9.774 | | 107.243 | | 103.828 |
| Invested in Capital Assets (net of debt) Restricted Assets Unrestricted Assets | | 72.654 4.188 -16.173 | | 71.245 5.605 -7.030 | - | 4.099 - -5.589 | | 3.787 - -4.376 | | 76.753 4.188 -21.762 | | 75.032 5.605 -11.406 |
| Total Net Assets | \$ | 60.669 | \$ | 69.820 | \$ | -1.490 | \$ | -0.589 | \$ | 59.180 | \$ | 69.231 |

When liabilities are subtracted from assets the resulting net assets are \$59.2 million, consisting of \$76.8 million in invested in capital assets net of related debt, \$4.2 million in restricted assets, and a negative \$21.8 million in unrestricted assets. The latter includes capital projects for which long term debt has not been issued as well as the cumulative deficits of the Town's two golf courses. The restricted assets include \$2.2 million in monies reserved for debt service as well as amounts restricted for other purposes and special revenue funds.

Statement of Activities

The statement of activities presents information showing how the Town's net assets changed during the most recent fiscal year. All changes are reported as soon as the change occurs, regardless of the timing of the related cash flows. The Town activities are all shown on an accrual basis rather than the modified approach that is traditional in governmental financial statements.

Total revenues for the Town of Orangetown were \$62.3 million. Real property taxes (including sewer unit charges included on property tax bills) made up \$47.3 million of this amount or 75%. Charges for services were \$8.1 million or 13%, primarily from the Blue Hill and Broadacres golf courses; and recreation, building inspection and sewer charges for industrial users and non-Town users. Operating grants and contributions were \$1.5 million or 2%. Unrestricted State aid totaled \$1.9 million or 3%, although nearly all of that (\$1.6 million) was from mortgage tax revenue that was generated in the Town.

Change in Net Assets Fiscal Year Ended December 31, 2011 (in millions of dollars)

| | | nmental vities | | iness Activities | Total | | | |
|---|-----------|-------------------|------------|---------------------|-----------------|----------------|--|--|
| | 2011 | 2010 | 2011 | 2010 | 2011 | 2010 | | |
| Revenues: | | | | | | | | |
| Program Revenues | | | | | | | | |
| Charges for Services | \$ 4.991 | \$ 5.053 | \$ 3.156 | \$ 3.392 | \$ 8.147 | \$ 8.445 | | |
| Operating Grants and | 4 500 | 4 040 | | | 4 500 | 4 040 | | |
| Contributions | 1.508 | 1.313 | - | - | 1.508 | 1.313 | | |
| Capital Grants and Contributions | 0.544 | 3.548 | | | 0.544 | 3.548 | | |
| Contributions | 0.544 | 3.346 | - | - | 0.544 | 3.340 | | |
| General Revenues | | | | | | | | |
| Real Property Taxes | 47.279 | 46.808 | - | -, | 47.279 | 46.808 | | |
| Other Tax Items | 0.555 | 0.138 | - | - | 0.555 | 0.138 | | |
| Non-Property Taxes | 2.126 | 2.047 | - | | 2.126 | 2.047 | | |
| Unrestricted Use of Money | 0.00 | 0.007 | 0.000 | 0.000 | 0.000 | 0.000 | | |
| and Property | 0.02 | 0.027 | 0.003 | 0.003 | 0.023 | 0.030 | | |
| Sale of Property and Compensation for Loss | 0.121 | 0.043 | | | 0.404 | 0.042 | | |
| Unrestricted State Aid | 1.900 | 1.577 | - | - | 0.121 1.900 | 0.043 1.577 | | |
| Miscellaneous | 0.126 | 0.028 | _ | <u>-</u> | 0.126 | 0.028 | | |
| Wilderlandous | 0.120 | 0.020 | | | 0.120 | 0.020 | | |
| Total Revenues | 59.170 | 60.582 | 3.159 | 3.395 | 62.329 | 63.977 | | |
| Program Expenses | | | | | | | | |
| General Government Support | 8.122 | 9.777 | - | · | 8.122 | 9.777 | | |
| Public Safety | 26.235 | 25.389 | - | - | 26.235 | 25.389 | | |
| Health | 0.467 | 0.463 | | . - | 0.467 | 0.463 | | |
| Transportation | 13.722 | 12.303 | - . | - | 13.722 | 12.303 | | |
| Economic Opportunity and | | | | | | | | |
| Development | 0.153 | 0.144 | | - | 0.153 | 0.144 | | |
| Culture and Recreation | 4.09 | 3.406 | - | - | 4.090 | 3.406 | | |
| Home and Community Service Interest | | 11.603 | - · · | | 13.547 1.683 | 11.603 | | |
| Golf Courses | 1.683 | 1.685 | - 4.361 | - 4.210 | 4.361 | 1.685 | | |
| Goil Courses | | - | 4.301 | 4.210 | 4.301 | 4.210 | | |
| Total Expenses | 68.019 | 64.770 | 4.361 | 4.210 | 72.380 | 68.980 | | |
| Decrease in Net Assets | | | | | | | | |
| before Transfers | (8.849) | (4.189) | (1.202) | (0.815) | (10.051) | (5.004) | | |
| Transfers | -0.301 | -0.201 | 0.301 | 0.201 | - | | | |
| Decrease in Net Assets | (9.150) | (4.390) | (0.901) | (0.614) | (10.051) | (5.004) | | |
| Net Assets Beginning of Year | 69.820 | 74.209 | (0.589) | 0.025 | 69.230 | 74.234 | | |
| Net Assets End of Year | \$ 60.669 | \$ 69.820 | \$ (1.490) | \$ (0.589) | \$ 59.179 | \$ 69.230 | | |

Program expenses totaled \$72.4 million, with governmental programs accounting for \$68.0 million of that amount. The cost of operating the golf courses was \$4.4 million. Public safety expenses, mainly police expenses, totaled \$26.2 million or 36% of Town spending. Home and community services were \$13.5 million or 18%. Sewer service costs account for the majority of the latter amount. Transportation spending, primarily by the Highway Department was \$13.7 million, or 18% of the total.

Program expenses in the statement of activities differ from the individual governmental fund statements in that the statement of activities includes the annual required contribution towards post employment health benefits among other items. In 2011, the increase in this amount was \$5.7 million for the governmental funds. The individual governmental funds exclude these costs.

The resulting net change in total net assets in 2011 was a \$10.1 million decrease. Governmental activities decreased by \$9.2 million, while the assets of the two golf courses declined by \$0.9 million.

Unfortunately, net assets will continue to decline unless the Town begins to address the twin causes of this pattern. The first is the failure to fund, or reduce through successful contract negotiations, the spiraling cost of post-employment benefits, which in Orangetown consist of lifetime health insurance with no retiree contribution. The recession has prevented the Town from considering funding post-employment benefits, even if there was a State approved mechanism for doing so, which there is not. Labor negotiations, particularly with the Police who have binding arbitration, seem unlikely to cause increases in health insurance contributions for retirees or current employees.

The second reason for the decline in net assts is the ongoing losses at the Town's two golf courses. This problem is obviously smaller and more manageable, and it is the Town's intention to correct the situation through actions started in 2011 that will continue through 2012.

Governmental Fund Highlights

The New York State Comptroller's Office requires that local governments use fund accounting, which is consistent with the Governmental Accounting Standards Board, and that only the minimum number of funds required by law and operating requirements should be maintained.

The major operating funds of the Town of Orangetown are the General Fund, Town-Outside Villages Fund, the combined Highway Fund, the Sewer Fund and the Debt Service Fund. The Town-Outside Villages, combined Highway and Sewer funds are kept separate from the General Fund because of State Highway Law and because services are not rendered on a Town wide basis. Three villages have separate police departments from the Town and not all residents are connected to the Town's sewer system. Residents not receiving Town services pay lower rates of Town taxes.

The Debt Service Fund has been added to the table of major funds in this report for both 2011 and 2010 because it has grown in size as a result of major capital projects.

The tables on the following pages show the Town of Orangetown's governmental funds including revenues, expenditures and changes in fund balances.

- Total revenues for selected governmental funds were \$59.9 million. Expenditures were \$61.3 or \$1.4 million more than revenues. Bonds in the amount of \$1.5 million were issued in 2011 to pay the cost of a settlement with the State for clean-up costs for the Clarkstown landfill. Net transfers in/out were \$0.3 million, leaving a \$0.2 million decrease in fund balances.
- Of the total fund balance of these funds of \$18.9 million, \$5.6 million is nonspendable, \$0.9 million is restricted, and \$0.2 million is committed. The assigned and unassigned portions of fund balance are \$10.3 million and \$1.9 million respectively. Of the \$10.3 million in assigned fund balance, \$3.5 million was budgeted to fund the 2012 operating budget.

Selected Governmental Operating Funds in 2011 Revenues, Expenditures and Changes in Fund Balances (in millions of dollars)

| | | | | | 20 | 011 | | | | |
|-------------------------------------|----|---------|----|-----------------------------|--------------|-----|--------|-----|-----------------|--------------|
| | G | eneral | (| Town Dutside /illages | Sewer | Н | ighway | | Debt Service | Total |
| Revenues: Property Taxes and | | | | mageo | | | giiway | | 0017100 | Total |
| Unit Charges | \$ | 2.771 | \$ | 23.352 | \$ 6.122 | \$ | 9.300 | \$ | 3.805 | \$ 45.350 |
| Other Revenues | | 8.935 | | 2.400 | 2.035 | | 0.998 | | 0.203 | 14.571 |
| Total Revenues | | 11.706 | | 25.752 | 8.157 | | 10.298 | | 4.008 | 59.921 |
| Expenditures | | 11.128 | | 26.775 | 8.556 | | 10.213 | | 4.638 | 61.310 |
| Revenues Net of | | | | | | | | | | |
| Expenditures | | 0.578 | | (1.023) | (0.399) | | 0.085 | | (0.630) | (1.389) |
| Bonds Issued Premium on Obligations | | - | | 1.500 | - | | - | | - | 1.500 |
| Transfers In | | - | | | | | 0.039 | | _ | 0.039 |
| Transfers Out | | (0.039) | | - | <u>-</u> | | - | | (0.301) | (0.340) |
| Net Changes in Fund Balances | | 0.539 | | 0.477 | (0.399) | | 0.124 | | (0.931) | (0.190) |
| Beginning Fund Balances | | 6.775 | | 4.758 | 1.223 | | 3.204 | | 3.148 | 19,108 |
| Ending Fund Balances | \$ | 7.314 | \$ | 5.235 | \$ 0.824 | \$ | 3.328 | \$_ | 2.217 | \$ 18.918 |
| Fund Balance By Type | | | | | | | | | | |
| Nonspenable | | 4.645 | | 0.695 | 0.123 | | 0.163 | | - | 5.626 |
| Restricted | | - | | 0.231 | | | - | | 0.717 | 0.948 |
| Committed | | 0.154 | | - | - | | - | | - | 0.154 |
| Assigned | | 0.639 | | 4.309 | 0.701 | | 3.165 | | 1.500 | 10.314 |
| Unassigned | | 1.876 | | | | | - | | - | 1.876 |
| Total Fund Balance | \$ | 7.314 | \$ | 5.235 | \$ 0.824 | \$ | 3.328 | \$ | 2.217 | \$ 18.918 |

• Total expenditures for the selected governmental funds grew by \$2.2 million. Total revenues for these selected government funds grew by \$1.3 million. Property taxes and unit charges increased by \$0.4 million or roughly 1%, primarily because of rising pension costs. Other revenues increased by \$1.0 million in part because of \$0.4 million in revenues due to the violation of a payment-lieu-of-taxes agreement as well as increases in mortgage and sales taxes driven by a slowly improving economy (+\$0.4 million).

General Fund

The Town of Orangetown's General Fund consists of revenues and expenditures for Townwide services including parks and recreation, and general government support. Examples of the latter are the Town Board, the Justice Court, Elections, Assessment, Building Maintenance and Finance. Revenues consist of property taxes, mortgage tax revenue (classified as State aid), fees for park activities, fines (largely speeding tickets) and inter-fund revenues for other funds' share of general government support.

- Total General Fund revenues were \$11.7 million in 2011 and expenditures totaled \$11.1 million.
- The Town's General Fund ended 2011 with a slightly favorable outcome on the revenue and a more favorable outcome on the expenditure side. Revenues were \$0.2 million above the final budget with cable television franchise fees and sales taxes accounting for half of that overage. Expenditures were \$0.8 million below the final budget with most General Fund departments below the original budget. The Town continued its on-going policy of downsizing personnel costs through attrition.
- Fund balance increased from a beginning level of \$6.8 million to an ending level of \$7.3 million. However only \$1.9 million of the fund balance is unassigned. Fund balance of \$4.6 million is nonspendable, with advances to the Town's two golf course accounting for \$4.4 million. The assigned fund balance of \$0.6 million consists of \$0.5 million that was used to balance the 2012 budget with another \$0.1 million for encumbrances. And additional \$.2 million is committed for capital improvements.

Town Outside Villages Fund

The Town Outside Villages (TOV) Fund is actually two sub-funds that provide services outside village boundaries, and, therefore, village residents are not taxed to fund these services. Police services are provided by the Town outside of village boundaries, with the exception of Nyack which receives Town of Orangetown police protection. All villages in the Town of Orangetown maintain their own building permit and inspection services. As a result, no village residents pay property taxes for these services, though permit revenues fund a significant part of building service costs. Property taxes typically made up about 90% of the revenues for the TOV Funds, while building permits and departmental revenues make up about 5% of the total.

- Building permit and planning board revenues declined from \$1.1 million in 2010 to \$0.8 million in 2011, reflecting a lack of large building projects in 2011.
- Fringe benefits costs for the TOV funds were \$6.4 million in 2011 or 28% of fund spending. This is the largest of any of the major governmental funds and is due primarily to police fringe benefit costs that are equal to roughly 50% of payroll costs.
- In November of 2010 the Town entered a consent decree with the New York State Department of Environmental Conservation for the Town's share of the clean-up costs of the nearby Clarkstown landfill. Orangetown's share of the total \$20 million was slightly more than \$1.5 million. Of this amount, the Town agreed to pay \$767,000 or half the cost immediately with the second half be paid in 2011. The Town issued \$1.5 million bonds for these costs in 2011.

The Sewer Fund

The Town's sanitary sewer system is composed of over two hundred miles of sewer pipe, forty-eight pumping stations, and a treatment plant that has a capacity of 12.75 million gallons of sewage per day. In addition to serving most Town of Orangetown residents, the system also serves neighboring areas outside the Town, in Upper Nyack, parts of Chestnut Ridge (both in Rockland County), and the Borough of Rockleigh in Bergen County, New Jersey.

Beginning in 2008, the Town of Orangetown property owners that are connected to the sewer system paid a new sewer unit charge for operations and maintenance costs. Each single family home or single apartment is considered a unit. Businesses are multiple units based on what type of business they are. For example, banks have a small amount of units while restaurants would have much larger units based on seating capacity. In 2011 the unit charge was \$199.17 per unit. The unit charge raised \$5.6 million and accounted for 68% of total revenues. Property taxes for pay—as-you go capital improvements and repairs were \$0.6 million and made up 7% of revenues.

Neighboring jurisdictions are charged an amount based on sewerage flow. In addition, major industrial and institutional users pay special monitoring and flow charges in addition to property taxes. Revenues other than real property tax revenues and unit charges equaled \$2.0 million in 2011 or 28% of total revenues.

- The collection and treatment of waste water is a 24 hour a day function. Both public and employee safety require adequate staffing, while increasing State credential requirements have limited the number of qualified staff for key functions. These factors coupled with sewer emergencies caused by storms and flooding, have caused sewer overtime to exceed \$400,000 in both 2009 and 2010. In 2011 efforts to train staff appear to have partially paid off; overtime fell by 15% despite costs associated with Hurricane Irene.
- For the 2010 budget, Pfizer had 6,623 sewer units or 21% of the total number in the Town. Pfizer's decision to close manufacturing operations has since caused the reduction in their number of sewer units from 6,623 to 3,467 or roughly 13% of total

sewer units. This was partially responsible for a rise in unit share costs from \$171.26 in 2010 to \$199.17 in 2011.

Combined Highway Fund

The Combined Highway Fund provides Town-Wide and Part-Town Highway services as set by New York State Highway law. Town-wide services consist of snow removal, brush and weed control, highway equipment and machinery costs. Part-Town Highway services include road maintenance, with road re-surfacing as a major component. Part-Town Highway services are similar to TOV above; villages perform their own road maintenance and are not charged property taxes for that part of the budget.

Property taxes accounted for 90% of Highway Fund revenues in 2011. Other revenues are mainly grants from the State for road maintenance and highway equipment and reimbursements from the State and County for plowing State and County roads during snowstorms.

- While Highways budgets are fairly consistent from year to year, actual spending varies based on the price of fuel and the amount of snow. The cost of fuel, primarily diesel, went from \$286,000 in 2008, to \$220,000 in 2009 and back up to \$293,000 in 2010. Fuel costs rose to \$443,000 in 2011. The cost of snow removal, excluding the cost of fuel, was \$0.7 million in 2008 and varied between \$1.1 million and \$1.2 million for the period of 2009 through 2011.
- The Town's Highway Department is constantly seeking to make its activities more environmentally friendly. The Department creates its own salt brine which is less damaging than the use of rock salt. The Department is also looking to natural gas fueled vehicles in the near future.

Debt Service Fund

The primary source of revenue for the Debt Service Fund is the property tax which at \$3.8 million was equal to 94% of 2011 revenues. Other revenues in 2011 included a grant for \$0.1 million for reduced energy use that resulted from the energy performance contract and another \$0.1 million in interest premiums that were received when debt was issued.

• Debt service costs have steadily risen as a result of a \$50 million sewer project that reconstructed the Town's sewer system, as well as the development of playing fields on land acquired from the State. Debt service expenditures were \$2.1 million in 2008, \$3.8 million in 2009, \$4.0 million in 2010 and \$4.6 million in 2011. Sewer related debt made of \$3.0 million of total debt service fund costs in 2011.

Capital Assets and Debt Administration

Capital Assets

The Town of Orangetown's capital assets had values, net of accumulated depreciation, of \$148.8 million at the end of 2011. This was an increase \$0.4 million over 2010.

- The declines in the overall values of land improvements, buildings and improvements, machinery and equipment, and infrastructure are due to depreciation out-pacing new purchases.
- The increase of \$1.0 million in business type assets reflects a \$1.3 million capital project to renovate the club house building at the Town's Blue Hill Golf Course.
- 2011 construction in progress of \$6.0 million is primarily work on Town sewer pumping stations and a \$1.8 million project to renovate sewer sludge tank facilities.

The following table shows the components of the capital assets for governmental and business-type activities.

Capital Assets
December 31, 2011
(In millions of dollars, net of accumulated depreciation)

| | Governmen | tal Activities | Busine | ss Type | Total | | | |
|--------------------------|------------|----------------|----------|----------|------------|------------|--|--|
| * | 2011 | 2010 | 2011 | 2010 | 2011 | 2010 | | |
| Land | 16.945 | \$ 16.945 | \$ 5.454 | \$ 5.454 | \$ 22.399 | \$ 22.399 | | |
| Land Improvements | 6.115 | 6.612 | _ | - | 6.115 | 6.612 | | |
| Buildings & Improvements | 8.100 | 8.381 | 0.438 | 0.460 | 8.538 | 8.841 | | |
| Golf Course Facility | | - | 3.189 | 2.217 | 3.189 | 2.217 | | |
| Machinery & Equipment | 9.182 | 10.442 | 0.266 | 0.189 | 9.448 | 10.631 | | |
| Infrastructure | 93.145 | 96.331 | - | - | 93.145 | 96.331 | | |
| Construction-In-Progress | 5.970 | 1.331 | _ | <u> </u> | 5.970 | 1.331 | | |
| Total Capital Assets | \$ 139.457 | \$ 140.042 | \$ 9.347 | \$ 8.320 | \$ 148.804 | \$ 148.362 | | |

Additional information on the Town's capital assets can be found in Note 3 in the notes to the financial statements.

Long Term and Short Term Debt

Orangetown's long-term debt (general obligation bonds) at the end of 2011 was \$71.2 million, of which \$65.8 was for governmental activities, and \$5.4 million was for the Blue Hill Golf Course and Broadacres Golf Course, both business type activities. The Town also had \$1.8 million in bond anticipation notes (BANs) for sewer capital purposes and \$2.0 million outstanding in a loan for an energy performance contract.

The decline in bond anticipation notes from \$11.7 million in 2009 to \$1.8 million in 2011 was due to the Town's decision to take advantage of historically low long term rates. It also reflected the fact that since the Town's sale of land to a developer had fallen through in January of 2011, there would be no opportunity to use sale proceeds to retire short term debt.

Total outstanding debt rose from \$72.8 million in 2010 to \$75.0 million in 2011 because \$1.2 million in 2010 BANS were converted bonds and \$1.5 million in bonds were issued for the cost of the Clarkstown landfill settlement.

In September, 2011 Moody's Investors' Service gave the Town a MIG1 (Municipal Investment Grade) rating for its BANs, the highest possible rating. Moody's also re-affirmed the Town's underlying Aa2 rating for outstanding debts.

Outstanding Debt
General Obligations Bonds, Bond Anticipation Notes and Energy Perfomance Contract
(in millions of dollars)

| | Govern | nmental | Busine | ss Type | Total | | | |
|--|-----------------------------|-----------------------------|----------|----------|-----------------------------|-----------------------------|--|--|
| | 2011 | 2010 | 2011 | 2010 | 2011 | 2010 | | |
| General Obligation Bonds Bond Anticipation Notes Energy Performance Contract | \$ 65.794 1.800 2.010 | \$ 63.672 1.200 2.100 | \$ 5.360 | \$ 5.913 | \$ 71.154 1.800 2.010 | \$ 69.585 1.200 2.100 | | |
| Total Outstanding Debt | \$ 69.604 | \$ 66.972 | \$ 5.360 | \$ 5.913 | \$ 74.964 | \$ 72.885 | | |

Additional information on the Town's long-term debt can be found in Note 3, in the notes to the financial statements.

Economic Factors

Resources and Challenges

As indicated in the transmittal letter, Orangetown is a suburban community located 20 miles north of Manhattan and the George Washington Bridge and is connected to Westchester County by the Tappan Zee Bridge. The Town is immediately north of Bergen County New, Jersey. As a result the Town is within easy commuting distance of most of the Fortune 500 headquarters located in the New York metropolitan area.

Despite the economic advantages stated above, the Town, like the rest of the nation, is affected by the recent recession and painfully slow economic recovery. The Town finances weathered 2011 because of conservative budget practices including the second year of a hiring freeze and reduced capital outlay purchases.

Pfizer Down-Sizing and Tax Base

While the economy slowly recovers, the immediate threats to the Town's financial well being are the decisions by Pfizer to down-size operations and challenge its property taxes. When Pfizer acquired Wyeth in 2011, Wyeth had been the Town and Rockland County's largest private employer and largest taxpayer. Wyeth's property was nearly 10% of the town taxable assessed value.

Initially, Pfizer indicated that layoffs would be limited to 400 of the Pearl River (Orangetown) facility's 3,000 who worked in pharmaceutical production and that research operations be unaffected. Since then Pfizer has decided to move some research operations to Ireland and eliminate an additional 1,200 jobs, although that number appears to be fluid.

Pfizer subsequently indicated to the Town and Nanuet School District that in order to preserve remaining jobs, the Pfizer facility's property taxes needed to be dramatically reduced. A recent settlement approved by the Town Board and Nanuet School Board in 2011 reduced Pfizer's total 2012 property taxes and sewer charges by 45% below the 2011 level. For the Town in 2012, this took the form of a 5% assessment reduction and a tax refund of \$2.1 million.

The Pfizer settlement will remain in effect through 2016. Pfizer is in the process of attempting to sell or lease empty buildings on the Pearl River campus. Under the agreement Pfizer would be eligible for addition tax reductions if it ultimately decides to demolish buildings to cut costs.

Future Economic Development

The long-term future of Rockland County in general and Orangetown in particular depends on its ability to continue to attract commuters and new headquarters facilities. Education, transportation, housing and the re-development of lands purchased from the State in 2002 are key ingredients to the future economy of Orangetown. The Town also has benefited from the State's Empire Zone economic development incentives.

The Pearl River, South Orangetown, Nanuet, and Nyack School Districts have test scores at or above the County average. The Town is also home to the County's three four-year colleges: Dominican College, Nyack College, and Saint Thomas Aquinas College. The Town also hosts satellite campuses for graduate programs for Iona College, Long Island University, and New York University.

Transportation also is critical. The State of New York is considering a series of options that will replace or renovate the Tappan Zee Bridge, which has Orangetown at its western end. The most likely option would be construction of a new bridge with a mass transit component. The State plans to replace the Tappan Zee Bridge with a new bridge with a mass transit component. Given the effects of the recession on New York State's finances, the timing of the bridge replacement is speculative.

Geography and major highways were clearly factors in FedEx's decision to build a distribution center in Orangetown in 2010. A slowly improving economy has also caused a developer to move forward with a dormant plan to build a small shopping center with one to two hotels on the site.

Surplus Lands at the Rockland Psychiatric Center

In January 2003, the Town purchased 350 acres of surplus Rockland Psychiatric Center (RPC) land from New York State, including the existing Broadacres Golf Course. The Town is completing a \$6.5 million recreation project on previously vacant lands at the site. In 2005, the Town offered 130 acres of for redevelopment, roughly half of which is occupied by vacant hospital dormitories. In 2007 the Town signed a contract with K. Hovnanian builders for the sale of roughly 80 acres for a purchase price of \$24 million. However in February 2011, K. Hovnanian exercised an option during the environmental review period not to finalize the sale, citing the higher than anticipated cost of remediating the site, as well as the economy.

The Town, at this point, plans to again offer portions of the land for sale, though no schedule has been developed. There have been informal discussions with major companies for data centers on portions on the RPC site.

Next Year's Budgets and Tax Rates

The 2012 budget was the first where the Town needed to comply with the property tax cap that was approved by the New York State Legislature in 2011. The Town Board decided not to override the tax cap for 2012. Because the \$2.1 million tax refund to Pfizer and \$0.6 million in other tax refunds was equal to a 5%, the Town needed to reduce tax rates for Town services by 3% to stay within the 2% tax cap. The appropriated \$3.5 million in fund balance as part of means for reducing property taxes for Town services. The Town Board also voted to amortize 2012 pension costs.

For 2013, the new Town Board has indicated that it will again attempt to stay within the tax cap. This will be a particularly difficult challenge if health insurance and pension costs continue to rise dramatically and if the economic growth does quicken.

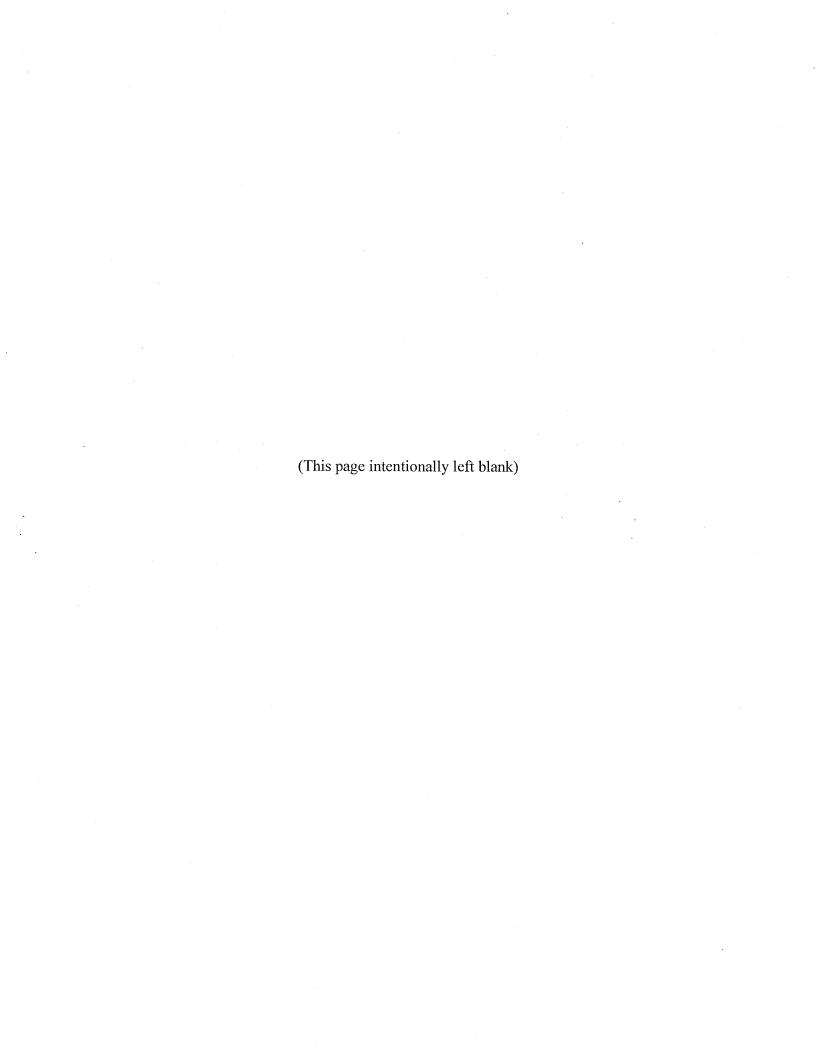
Contacting the Town's Financial Management

This report is intended to provide a broad overview of the Town of Orangetown's finances to its citizens and other stakeholders. If you desire additional information or have suggestions for improving this report, please contact:

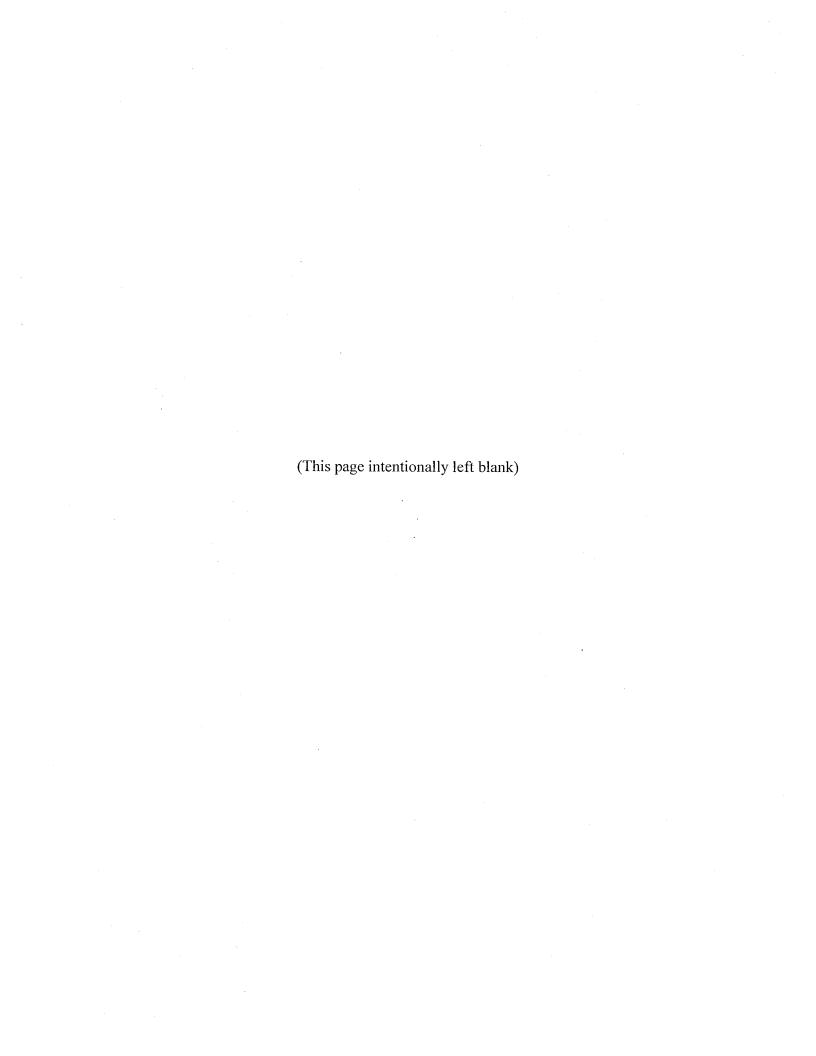
Charles J. Richardson
Orangetown Finance Director
Town Hall
26 Orangeburg Road
Orangeburg, New York 10962
Or e-mail findir@orangetown.com

Notes

- 1. Governmental Accounting Standard Board, "Summary of Statement No. 54 Fund Balance Reporting and Governmental Fund Type (Issues 02/09)," gasb.org/st/summary/gstsm54.html (accessed 4/4/2012).
- 2. State of New York, Office of the State Comptroller, accounting bulletin, "Fund Balance Reporting and Governmental Fund Type Definitions," (Albany, NY: April 2011), pages 2-3.



BASIC FINANCIAL STATEMENTS



| | | Primary Governmen | ıt | Component Unit |
|---------------------------------------|----------------------------|--|---------------|------------------------------------|
| | Governmental Activities | Business-Type Activities | Total | Orangetown Housing Authority |
| ASSETS Cash and equivalents | \$ 12,558,221 | \$ 699,420 | \$ 13,257,641 | \$ 30,150 |
| Restricted investments | 279,105 | · - | 279,105 | 1,356,780 |
| Receivables: | 4 070 500 | 44.070 | 4 4 4 4 000 | 45.450 |
| Accounts | 1,070,582 | 44,378 | 1,114,960 | 15,153 |
| State and Federal aid | 483,254 | - | 483,254 | · - |
| Due from other governments | 930,538 | CO 270 | 930,538 | - 05 044 |
| Prepaid expenses | 1,469,822 | 60,378 | 1,530,200 | 25,241 |
| Deferred charges, net Capital assets: | - | 22,479 | 22,479 | 33,962 |
| Not being depreciated | 22,914,968 | 5,453,825 | 28,368,793 | 1,969,055 |
| Being depreciated, net | 116,542,080 | The state of the s | | · · |
| being depreciated, flet | 110,342,000 | 3,893,561 | 120,435,641 | 3,491,419 |
| Total Assets | 156,248,570 | 10,174,041 | 166,422,611 | 6,921,760 |
| LIABILITIES | | • | | |
| Accounts payable | 1,756,763 | 43,574 | 1,800,337 | 19,079 |
| Accrued liabilities | 290,563 | - | 290,563 | - |
| Accrued interest payable | 646,630 | 79,597 | 726,227 | - |
| Retained percentages | 372,150 | | 372,150 | |
| Bond anticipation notes payable | 1,800,000 | - | 1,800,000 | |
| Due to other governments | 67,812 | 2,914 | 70,726 | - |
| Unearned revenues | 420,000 | 45,561 | 465,561 | 3,190 |
| Deposits | - | - | - | 97,221 |
| Internal balances | (4,898,261) | 4,898,261 | - | - |
| Non-current liabilities: | (,,, | ., , | | |
| Due within one year | 4,139,745 | 560,875 | 4,700,620 | 599,920 |
| Due in more than one year | 90,983,830 | 6,032,877 | 97,016,707 | 5,872,077 |
| Total Liabilities | 95,579,232 | 11,663,659 | 107,242,891 | 6,591,487 |
| NET ASSETS (DEFICITS) | | | | |
| Invested in capital assets, | | | | |
| net of related debt | 72,654,445 | 4,099,190 | 76,753,635 | 281,998 |
| Restricted for: | | | | |
| Capital projects | 399,483 | - | 399,483 | - |
| Law enforcement | 230,897 | - | 230,897 | - |
| Debt service | 2,217,006 | - | 2,217,006 | - |
| Workers compensation benefits | 63,633 | - | 63,633 | - |
| Risk retention | 722,777 | • | 722,777 | - |
| Special Revenue Funds: | | | | |
| Special Districts | 307,739 | - | 307,739 | - |
| Pearl River Parking | 151,257 | - | 151,257 | - |
| Special Purpose | 94,691 | <u>-</u> | 94,691 | - |
| Unrestricted | (16,172,590) | (5,588,808) | (21,761,398) | 48,275 |
| Total Net Assets (Deficits) | \$ 60,669,338 | \$ (1,489,618) | \$ 59,179,720 | \$ 330,273 |

| Program Revenues | |
|------------------|--|
|------------------|--|

| Functions/Programs | ********** | Expenses | | Charges for Services | | Operating Grants and ontributions | _ | Capital Frants and Entributions |
|--------------------------------|------------|------------|----|-------------------------|----|---|----|---------------------------------------|
| Primary government: | | | | | | | | |
| Governmental activities: | • | 0.404.000 | _ | | _ | | | |
| General government support | \$ | 8,121,893 | \$ | 512,738 | \$ | 4,405 | \$ | - |
| Public safety | | 26,235,249 | | 1,258,584 | | 533,980 | | ٠ |
| Health | | 467,140 | | - | | - | | |
| Transportation | | 13,722,291 | | 231,662 | | 893,625 | | 26,006 |
| Economic opportunity and | | | | | | | | |
| development | | 152,737 | | | | ÷ | | - |
| Culture and recreation | | 4,089,519 | | 695,302 | | 13,136 | | - |
| Home and community | | | | | | | | |
| services | | 13,546,983 | | 2,293,031 | | 63,118 | | 315,000 |
| Interest | | 1,682,937 | | - | | | | 202,704 |
| Total Governmental | | | | | | | | |
| Activities | ****** | 68,018,749 | | 4,991,317 | | 1,508,264 | | 543,710 |
| Business-type activities: | | | | | | | | |
| Blue Hill Golf Course | | 3,267,030 | | 2,595,055 | | | | |
| Broad Acres Golf Course | | 1,094,235 | | 560,820 | | • | | - |
| 5,544,15,55 55,1 554,55 | . ——— | 1,004,200 | | 300,020 | | | | - |
| Total Business-type Activities | | 4,361,265 | | 3,155,875 | | _ | | _ |
| Total | \$ | 72,380,014 | \$ | 8,147,192 | \$ | 1,508,264 | \$ | 543,710 |
| Component unit - | | | | | | | | |
| Orangetown Housing Authority | \$ | 941,731 | \$ | 966,960 | \$ | 1,345 | \$ | <u>-</u> |

General Revenues:

Real property taxes

Other tax items:

Payments in lieu of taxes

Interest and penalties on real property taxes

Non-property taxes:

Franchise fees

Non-property tax distribution from County

Unrestricted use of money and property

Sale of property and compensation for loss

Unrestricted State aid

Miscellaneous

Transfers

Total General Revenues

Change in Net Assets

Net Assets (Deficit) - Beginning of Year

Net Assets (Deficit) - End of Year

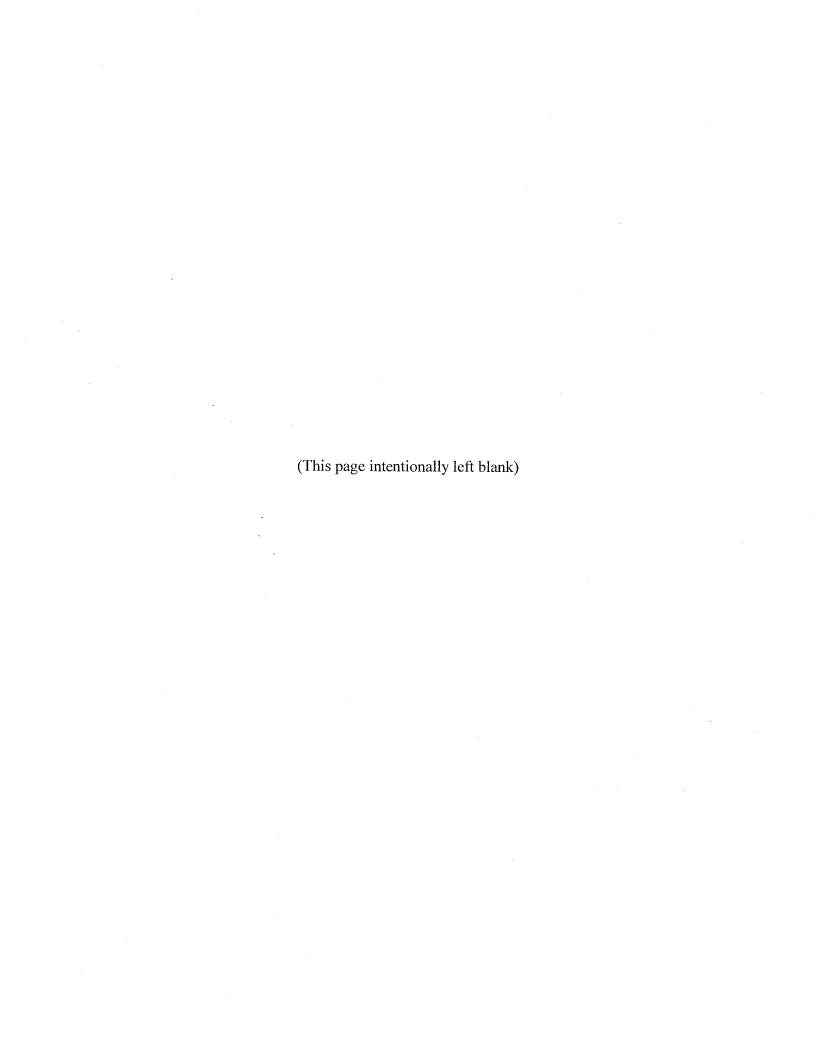
Net (Expense) Revenue and Changes in Net Assets

| | | Primary Government | | | Component Unit |
|----|--|---------------------------------------|---------|---|----------------------------|
| | | | | | |
| | Governmental Activities | Business-type Activities | ··· · | Total | Housing Authority |
| \$ | (7,604,750) (24,442,685) (467,140) | \$ - - - | \$ | (7,604,750) (24,442,685) (467,140) | \$ - - - |
| | (12,570,998) | - | | (12,570,998) | - |
| | (152,737) (3,381,081) | · · · · · · · · · · · · · · · · · · · | | (152,737) (3,381,081) | . |
| | (10,875,834) (1,480,233) | - | | (10,875,834) (1,480,233) | - |
| _ | (60,975,458) | · | | (60,975,458) | - |
| | <u>-</u> | (671,975) (533,415) | | (671,975) (533,415) | |
| | _ | (1,205,390) | _ | (1,205,390) | |
| | (60,975,458) | (1,205,390) | | (62,180,848) | |
| _ | | · · · · · · · · · · · · · · · · · · · | ******* | - | 26,574 |
| | 47,278,778 | - | | 47,278,778 | - |
| | 450,951 104,146 | · <u>-</u> | | 450,951 104,146 | - - |
| ٠ | 648,077 1,477,891 19,589 120,700 1,900,245 125,828 (301,449) | 3,128 - - - 301,449 | | 648,077 1,477,891 22,717 120,700 1,900,245 125,828 | - 51,373 - - - |
| | 51,824,756 | 304,577 | | 52,129,333 | 51,373 |
| | (9,150,702) | (900,813) | | (10,051,515) | 77,947 |
| | 69,820,040 | (588,805) | | 69,231,235 | 252,326 |
| \$ | 60,669,338 | \$ (1,489,618) | \$ | 59,179,720 | \$ 330,273 |

BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2011

| ASSETS | *** | General | To | own Outside Villages | *************************************** | Sewer |
|---|---------------|---|-------------|--------------------------------------|---|--|
| Cash and Equivalents | \$ | 3,763,456 | \$ | 5,376,862 | \$ | 30,005 |
| Restricted Investments | | | | - | | _ |
| Receivables: Accounts State and Federal aid Due from other governments Due from other funds Advances to other funds | | 325,971 16,547 420,000 - 4,367,419 | | 467,387 - 241,072 - - | | 186,492 125,868 142,351 477,779 |
| Decreed Francis Miles | - | 5,129,937 | | 708,459 | | 932,490 |
| Prepaid Expenditures | | 277,333 | | 694,687 | | 123,326 |
| Total Assets | \$ | 9,170,726 | \$ | 6,780,008 | \$ | 1,085,821 |
| LIABILITIES AND FUND BALANCES (DEFICITS) | | | | | | |
| Liabilities: Accounts payable | • | 104.450 | • | 221.000 | | |
| Accounts payable Accrued liabilities Retained percentages Bond anticipation notes payable | \$ | 184,150 - - | \$ | 234,963 290,563 | \$ | 220,559 - - |
| Due to other funds Deferred revenues | | 29,574 1,643,100 | | 1,019,454 | | - - 54 40,869 |
| Total Liabilities | | 1,856,824 | | 1,544,980 | | 261,482 |
| Fund Balances (Deficits): Nonspendable Restricted Committed Assigned Unassigned | | 4,644,752 - 153,799 639,473 1,875,878 | | 694,687 230,897 - 4,309,444 | | 123,326 - - 701,013 |
| Total Fund Balances (Deficits) | | 7,313,902 | | 5,235,028 | | 824,339 |
| Total Liabilities and Fund Balances (Deficits) | \$ | 9,170,726 | \$ | 6,780,008 | \$ | 1,085,821 |

| <u></u> | Highway | S | Debt Service | | Capital Projects | Go | Other vernmental | G | Total overnmental Funds |
|---------|------------------------------|----------|-----------------|---|---------------------|-------------|---------------------|---------|-------------------------------|
| \$_ | 124,666 | \$ | 933,402 | \$ | 399,640 | \$ | 547,850 | \$ | 11,175,881 |
| | - | | - | 4 | 279,105 | | | | 279,105 |
| | 12,732 286,190 127,115 | | - - | | 54,649 - | | 2,590 | | 995,172 483,254 930,538 |
| *** | 2,886,741 | | 1,283,604 | | - | | 31,212 | | 4,679,336 4,367,419 |
| | 3,312,778 | | 1,283,604 | *************************************** | 54,649 | | 33,802 | | 11,455,719 |
| | 163,180 | | - | | _ | | 38,653 | | 1,297,179 |
| \$ | 3,600,624 | \$ | 2,217,006 | \$ | 733,394 | \$ | 620,305 | \$ | 24,207,884 |
| | | | | | | | | | |
| \$ | 145,804 - | \$ | - | \$ | 158,320 | \$ | 413 | \$ | 944,209 290,563 |
| | _ | | - | - | 372,150 | | - | | 372,150 |
| | _ | | · •• | | 1,800,000 | | - | | 1,800,000 |
| | - | | _ | | · · · | | 38,238 | | 67,812 |
| | - | | _ | | 2,495,772 | | 27,885 | | 5,186,265 |
| | 127,115 | | - | | 420,000 | | | | 587,984 |
| | 272,919 | | _ | | 5,246,242 | | 66,536 | | 9,248,983 |
| | 163,180 | | - | | | | 38,653 | | 5,664,598 |
| | · - | | 717,006 | | - | | 94,691 | | 1,042,594 |
| | _ | | - | | 66,889 | | | | 220,688 |
| | 3,164,525 | | 1,500,000 | | · - | | 420,425 | | 10,734,880 |
| | | | - | | (4,579,737) | | | | (2,703,859) |
| | 3,327,705 | | 2,217,006 | | (4,512,848) | | 553,769 | ******* | 14,958,901 |
| \$ | 3,600,624 | \$ | 2,217,006 | \$ | 733,394 | \$ | 620,305 | \$ | 24,207,884 |



TOWN OF ORANGETOWN, NEW YORK

RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO THE GOVERNMENT - WIDE STATEMENT OF NET ASSETS DECEMBER 31, 2011

| Fund Balances - Total Governmental Funds | \$ | 14,958,901 |
|---|----|--------------|
| Amounts Reported for Governmental Activities in the Statement of Net Assets are Different Because: | | |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. | | 139,457,048 |
| Other long-term assets are not available to pay for current-period expenditures and, therefore, deferred in the funds. | | |
| State aid | | 48,630 |
| Federal aid | | 119,354 |
| | | 167,984 |
| Net assets of the internal service funds are included with government activities. | - | 786,410 |
| Long-term liabilities that are not due and payable in the current period are not reported in the funds. | | |
| Accrued interest payable | | (646,630) |
| Bonds payable | | (66,059,135) |
| Energy performance contract payable | | (2,010,155) |
| Compensated absences | | (2,629,281) |
| Other post employment benefit obligations payable | | (23,355,804) |
| | | (94,701,005) |
| Net Assets of Governmental Activities | \$ | 60,669,338 |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED DECEMBER 31, 2011

| | General | Town Outside Villages | Sewer | Highway | Debt Service |
|--|--------------|-----------------------|----------------|--------------|-----------------|
| REVENUES | | | | | |
| Real property taxes | \$ 2,771,491 | \$ 23,352,482 | \$ 6,122,778 | \$ 9,300,466 | \$ 3,805,341 |
| Other tax items | 25,945 | 529,152 | - | - | - |
| Non-property taxes | 2,125,968 | | | - | - |
| Departmental income | 763,991 | 978,564 | 945,965 | - | - |
| Intergovernmental charges | | 204,410 | 1,067,964 | 121,892 | |
| Use of money and property | 153,765 | 22,187 | 3,131 | 8,335 | 3,859 |
| Licenses and permits | 66,874 | - | - | - | - |
| Fines and forfeitures | 354,562 | - | <u>-</u> | - | ~ |
| Sale of property and compensation | | | | | |
| for loss | | 34,775 | = | 85,925 | - |
| Interfund revenues | 3,518,700 | | · - | 23,727 | - |
| State aid | 1,855,976 | 97,709 | 620 | 473,109 | - |
| Federal aid | 26,623 | 33,239 | 3,809 | 179,372 | - |
| Miscellaneous | 41,957 | 499,469 | 12,911 | 105,455 | 198,845 |
| Total Revenues | 11,705,852 | 25,751,987 | 8,157,178 | 10,298,281 | 4,008,045 |
| EXPENDITURES | | | | | |
| Current: | | | | | |
| General government support | 4,595,627 | 3,142,536 | 765,320 | 899,165 | 117,420 |
| Public safety | 184,755 | 15,048,065 | 700,020 | 000,100 | 117,420 |
| Health | 67,140 | - | | _ | |
| Transportation | 473,882 | 478,423 | _ | 7,183,290 | _ |
| Economic opportunity and development | 157,561 | ., 0, 120 | _ | 7,100,200 | _ |
| Culture and recreation | 2,499,466 | _ | _ | <u>.</u> | |
| Home and community services | 183,398 | 1,124,654 | 6,238,264 | _ | _ |
| Employee benefits | 2,966,537 | 6,981,465 | 1,534,150 | 2,130,563 | _ |
| Debt service: | _,,,,,,,,, | 5,551,155 | 1,001,100 | 2,100,000 | _ |
| Principal | _ | _ | | _ | 2,836,121 |
| Interest | _ | _ | 18,000 | _ | 1,684,627 |
| Capital outlay | • | | | | 1,004,027 |
| Total Expenditures | 11,128,366 | 26,775,143 | 8,555,734 | 10,213,018 | 4,638,168 |
| Excess (Deficiency) of Revenues | | | | | |
| Over Expenditures | 577,486 | (1,023,156) | (398,556) | 85,263 | (630,123) |
| OTHER FINANCING SOURCES (USES) | | | | | |
| Bonds issued | | 1,500,000 | | | |
| Transfers in | | 1,500,000 | - | 20.004 | - |
| Transfers out | (38,661) | - | - | 38,661 | (004.440) |
| | (30,001) | | | - | (301,449) |
| Total Other Financing Sources (Uses) | (38,661) | 1,500,000 | | 38,661 | (301,449) |
| Net Change in Fund Balances | 538,825 | 476,844 | (398,556) | 123,924 | (931,572) |
| Fund Balances (Deficits) - Beginning of Year | 6,775,077 | 4,758,184 | 1,222,895 | 3,203,781 | 3,148,578 |
| Fund Balances (Deficits) - End of Year | \$ 7,313,902 | \$ 5,235,028 | \$ 824,339 | \$ 3,327,705 | \$ 2,217,006 |

| Capital Projects | Other Governmental | Total Governmental Funds |
|---------------------|---------------------------------------|--------------------------------|
| \$ - | \$ 1,926,220 | \$ 47,278,778 |
| • | - | 555,097 |
| - | - | 2,125,968 |
| - | 109,770 | 2,798,290 |
| - | - | 1,394,266 |
| - | 2,451 | 193,728 |
| - | - | 66,874 |
| - | - | 354,562 |
| - | - | 120,700 |
| | - | 3,542,427 |
| 26,006 | - | 2,453,420 |
| 045.000 | - | 243,043 |
| 315,000 | - | 1,173,637 |
| 341,006 | 2,038,441 | 62,300,790 |
| | | |
| - | - | 9,520,068 |
| - | 865,746 | 16,098,566 |
| • | 400,000 | 467,140 |
| - | 80,284 | 8,215,879 |
| • | - | 157,561 |
| - | 24,385 | 2,523,851 |
| - | 583,147 | 8,129,463 |
| - | - | 13,612,715 |
| - | - | 2,836,121 |
| - | · | 1,702,627 |
| 4,788,899 | - | 4,788,899 |
| 4,788,899 | 1,953,562 | 68,052,890 |
| (4,447,893) | 84,879 | (5,752,100) |
| 3,369,194 | - | 4,869,194 |
| - | - | 38,661 |
| | · · · · · · · · · · · · · · · · · · · | (340,110) |
| 3,369,194 | | 4,567,745 |
| (1,078,699) | 84,879 | (1,184,355) |
| (3,434,149) | 468,890 | 16,143,256 |
| \$ (4,512,848) | \$ 553,769 | \$ 14,958,901 |



RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2011

Amounts Reported for Governmental Activities in the Statement of Activities are Different Because:

| Amounts reported for Governmental Activities in the statement of Activities are Bindren | COC | 2000. |
|--|------------|-------------|
| Net Change in Fund Balances - Total Governmental Funds | \$ | (1,184,355) |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation expense exceeded capital outlay in the current period. | | |
| Capital outlay expenditures | | 5,190,306 |
| Depreciation expense | | (5,775,463) |
| | | (0)0)0/ |
| | ·········· | (585,157) |
| Revenues in the statement of activities that do not provide current financial | | |
| resources are not reported as revenues in the funds. | | |
| State aid | | 48,630 |
| Federal aid | | 119,354 |
| | | 407.004 |
| | | 167,984 |
| Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. Bonds issued | | (4,869,194) |
| Principal paid on bonds | | 2,746,276 |
| Principal paid on energy performance contract | | 89,845 |
| Amortization of premium | | 17,993 |
| | | (2,015,080) |
| Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. | | |
| Accrued interest | | 1,697 |
| Compensated absences | | (674,868) |
| Claims | | 767,129 |
| Other post employment benefit obligations | | (5,712,515) |
| and part and property and an | | |
| Internal convice funds are used by management to shares the seat of rick activities | | (5,618,557) |
| Internal service funds are used by management to charge the cost of risk activities | | |
| to individual funds. The net revenue of the internal service funds is reported | | 04.460 |
| within governmental activities. | | 84,463 |
| Change in Net Assets of Governmental Activities | \$ | (9,150,702) |
| | | |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL GENERAL, TOWN OUTSIDE VILLAGES, SEWER AND HIGHWAY FUNDS YEAR ENDED DECEMBER 31, 2011

| | | Ge | eneral | | | Town Outs | side Villages | |
|--------------------------------|--------------------|--------------|--------------|----------------|-------------------------|--|---------------|--------------------|
| | | | | Variance with | | ************************************** | | Variance with |
| | 0.4.11 | e | | Final Budget | | | | Final Budget |
| | Original Budget | Final | A - L - J | Positive | Original | Final | | Positive |
| REVENUES | Budget | Budget | Actual | (Negative) | Budget | Budget | Actual | (Negative) |
| Real property taxes | \$ 2,763,027 | \$ 2,763,027 | \$ 2,771,491 | \$ 8,464 | \$ 23.264.132 | 0 00 004 400 | | |
| Other tax items | 25,000 | 25,000 | 25.945 | Ф 6,464 945 | ,, | \$ 23,264,132 | \$ 23,352,482 | \$ 88,350 |
| Non-property taxes | 2,010,000 | 2,010,000 | 2.125.968 | 115.968 | 24,091 | 24,091 | 529,152 | 505,061 |
| Departmental income | 583,160 | 695,160 | 763,991 | 68,831 | 1,065,000 | 1.065,000 | 978,564 | (86,436) |
| Intergovernmental charges | - | 000,100 | 100,551 | 00,001 | 193,000 | 193,000 | 204,410 | 11,410 |
| Use of money and property | 159,000 | 159,000 | 153,765 | (5,235) | 52,000 | 52,000 | 22,187 | |
| Licenses and permits | 36,300 | 36,300 | 66.874 | 30,574 | 32,000 | 32,000 | 22,107 | (29,813) |
| Fines and forfeitures | 385,000 | 385,000 | 354,562 | (30,438) | | _ | - | - |
| Sale of property and | , | 000,000 | 001,002 | (00,400) | = | - | - | |
| compensation for loss | - | | - | _ | 13.000 | 13,000 | 34,775 | 21,775 |
| Interfund revenues | 3,518,700 | 3,518,700 | 3,518,700 | - | 10,000 | 10,000 | 54,775 | 21,775 |
| State aid | 1,926,427 | 1,926,427 | 1,855,976 | (70,451) | 88.500 | 88.500 | 97,709 | 9.209 |
| Federal aid | • | - | 26,623 | 26,623 | 55,555 | 00,000 | 33,239 | 33,239 |
| Miscellaneous | 5,000 | 5,000 | 41,957 | 36,957 | 180,000 | 180,000 | 499,469 | 319,469 |
| | | | | | | | 100,100 | 010,400 |
| Total Revenues | 11,411,614 | 11,523,614 | 11,705,852 | 182,238 | 24,879,723 | 24,879,723 | 25,751,987 | 872,264 |
| EXPENDITURES | | | | | | | | |
| Current: | | | | | | | | |
| General government | | | | | | | | |
| support | 5,295,054 | 5,008,036 | 4,595,627 | 412,409 | 0.070.400 | 0.445.000 | 0.440.500 | |
| Public safety | 172,748 | 190,048 | 184.755 | 5,293 | 2,378,400 15,206,931 | 3,145,069 | 3,142,536 | 2,533 |
| Health | 65,000 | 67,200 | 67,140 | 5,293 60 | 15,206,931 | 15,160,620 | 15,048,065 | 112,555 |
| Transportation | 667,232 | 650,232 | 473,882 | 176,350 | 442,000 | 479 422 | 470 422 | - |
| Economic opportunity | 007,202 | 030,232 | 47 3,002 | 170,330 | 442,000 | 478,423 | 478,423 | - |
| and development | 158,773 | 158,773 | 157.561 | 1,212 | | | | |
| Culture and recreation | 2,475,115 | 2,544,715 | 2,499,466 | 45,249 | - | - | - | - |
| Home and community | 2,110,110 | 2,044,110 | 2,430,400 | 45,245 | - | - | • | - |
| services | 181,550 | 206,951 | 183,398 | 23,553 | 1,039,422 | 1,124,654 | 1,124,654 | |
| Employee benefits | 2,708,600 | 3,071,417 | 2,966,537 | 104,880 | 7,022,400 | 7,023,350 | 6,981,465 | 41,885 |
| Debt service- | -114 | -,-, ,, ,,, | 2,000,001 | 104,000 | 7,022,400 | 1,020,000 | 0,301,403 | 41,000 |
| Interest | | | | | | | _ | - |
| Total Expenditures | 11,724,072 | 11,897,372 | 11,128,366 | 700,000 | 00.000.450 | 00 000 110 | 00.775.110 | |
| Total Expoliticares | 11,724,072 | 11,097,372 | 11,120,300 | 769,006 | 26,089,153 | 26,932,116 | 26,775,143 | 156,973 |
| Excess (Deficiency) of Rev- | | | - | | | | | |
| enues Over Expenditures | (312,458) | (373,758) | 577,486 | 951,244 | (1,209,430) | (2,052,393) | (1,023,156) | 1,029,237 |
| • | | 79, 91, 997. | | 001,2-1-7 | (1,200,400) | (2,002,000) | (1,023,130) | 1,029,237 |
| OTHER FINANCING SOURCES (USES) |) | | | | | | | |
| Bonds issued | | - | - | | | 767,129 | 1,500,000 | 732,871 |
| Transfers in | | - | _ | - | - | 101,120 | 1,000,000 | 102,011 |
| Transfers out | | (38,700) | (38,661) | 39 | | | - | |
| Total Other Financing | | | | | | | | |
| | | (00.700) | (00.004) | | | | | |
| Sources (Uses) | | (38,700) | (38,661) | 39 | | 767,129 | 1,500,000 | 732,871 |
| Net Change in Fund Balances | (312,458) | (412,458) | 538,825 | 951,283 | (1,209,430) | (1,285,264) | 476,844 | 1,762,108 |
| Fund Balances - | | | | | | | | |
| Beginning of Year | 312,458 | 412,458 | 6,775,077 | 6,362,619 | 1 000 400 | 4 005 00 : | 4 750 40 1 | 0.470.000 |
| Podurand or real. | 312,430 | 412,450 | 0,110,011 | 0,302,619 | 1,209,430 | 1,285,264 | 4,758,184 | 3,472,920 |
| Fund Balances - | | | | | | | | |
| End of Year | \$ - | \$ - | \$ 7,313,902 | \$ 7,313,902 | \$ - | \$ - | \$ 5,235,028 | \$ 5,235,028 |
| • | | | 12.10,004 | .,,5,0,002 | | | - 0,200,020 | ↓ 0,200,020 |

| | | Se | wer | | | | | | Highv | vay | | | |
|----|--------------------|----------------------|-----|----------------------|-----|--|----|--------------------|---------------------|-----|-------------|----|---|
| | Original Budget | Final Budget | | Actual | Fin | riance with all Budget Positive legative) | | Original Budget | Final Budget | - | Actual | F | ariance with inal Budget Positive (Negative) |
| 6 | 6,120,270 | \$ 6,120,270 | \$ | 6,122,778 | \$ | 2,508 | \$ | 9,300,183 | \$ 9,300,183 | \$ | 9,300,466 | \$ | 283 |
| | | | | | | - | | - | - | | - | | |
| | 790,000 905,000 | 934,861 1,067,964 | | 945,965 1,067,964 | | 11,104 | | 230,812 | 230,812 | - | 121,892 | | (108,920) |
| | 12,000 | 12,000 | | 3,131 | | (8,869) | | 34,000 | 34,000 | | 8,335 | | (25,665) |
| | - | 12,000 | | - | | - | | - | - 1,000 | | - | | (20,000) |
| | • | - | | - | | • | | - | - | | - | | - |
| | - | | | _ | | | | 20,000 | 20,000 | | 85,925 | | 65,925 |
| | - | - | | - | | - | | | - | | 23,727 | | 23,727 |
| | - | 6,342 | | 620 | | (5,722) | | 214,941 | 257,501 | | 473,109 | | 215,608 |
| | - | 38,956 | | 3,809 | | (35,147) | | - | 261,440 | | 179,372 | | (82,068) |
| | | | | 12,911 | | 12,911 | | 6,000 | 6,000 | | 105,455 | | 99,455 |
| | 7,827,270 | 8,180,393 | | 8,157,178 | | (23,215) | | 9,805,936 | 10,109,936 | | 10,298,281 | | 188,345 |
| | | | | | | | | | | | | | |
| | 766,600 | 765,320 | | 765,320 | | - | | 899,500 | 899,480 | | 899,165 | | 315 |
| | | - | | - | | - | | - | - | | - | | |
| | - | - | | • | | • | | 6,802,103 | 7,198,691 | | 7,183,290 | | 15,401 |
| | | _ | | _ | | - | | | - | | _ | | - |
| | - | - | | - | | - | | - | - | | • | | |
| | 5,730,911 | 6,238,264 | | 6,238,264 | | | | | | | | | |
| | 1,693,100 | 1,534,150 | | 1,534,150 | | · - | | 2,147,400 | 2,160,222 | | 2,130,563 | | 29,659 |
| | 12,000 | 18,000 | | 18,000 | | - | | _ | | | _ | | |
| | | | _ | | | | | | | | | | |
| | 8,202,611 | 8,555,734 | | 8,555,734 | | | · | 9,849,003 | 10,258,393 | | 10,213,018 | | 45,375 |
| | (375,341) | (375,341) | | (398,556) | | (23,215) | | (43,067) | (148,457) | | 85,263 | | 233,720 |
| | | | | | | | | | | | | | |
| | - | - | | - | | - | | - | - | | - | | - |
| | | - | | - | | - | | - | - | | 38,661 - | | 38,661 |
| _ | | | | | | | | | | | | | |
| | · - | <u> </u> | | · - | | | | - | | | 38,661 | | 38,661 |
| | (375,341) | (375,341) | | (398,556) | | (23,215) | | (43,067) | (148,457) | | 123,924 | | 272,381 |
| | 375,341 | 375,341 | | 1,222,895 | | 847,554 | | 43,067 | 148,457 | | 3,203,781 | | 3,055,324 |
| | | | | | | | | | | | | | |
| \$ | * | \$ - | \$ | 824,339 | \$ | 824,339 | \$ | - | \$ _ | \$ | 3,327,705 | \$ | 3,327,705 |

| | Business | | | |
|---|-------------|----------------------------|----------------|--|
| Blue Hill Broad | | Broad Acres Golf Course | Totals | Governmental Activities- Internal Service Funds |
| Current Assets: | | | | |
| Cash and equivalents | e e00.040 | e 00.400 | Ф 000 100° | 4 4 000 040 |
| Receivables: | \$ 609,240 | \$ 90,180 | \$ 699,420 | \$ 1,382,340 |
| Accounts | 44.004 | 0.045 | | |
| Due from other funds | 41,331 | 3,047 | 44,378 | 75,410 |
| Prepaid expenses | 50.000 | - | | 1,037,771 |
| r repaid expenses | 50,888 | 9,490 | 60,378 | 172,643 |
| Total Current Assets | 701,459 | 102,717 | 804,176 | 2,668,164 |
| Noncurrent Assets: | | | | |
| Deferred charges, net of accumulated | | | | |
| | 00.470 | | | |
| amortization of \$17,041 | 22,479 | | 22,479 | - |
| Capital assets: | | | | |
| Land | 3,071,006 | 2,382,819 | E 4E0 005 | |
| Buildings and improvements | | | 5,453,825 | - |
| Improvements and other than buildings | 835,062 | 352,216 | 1,187,278 | - |
| Machinery and equipment | 6,284,072 | | 6,543,793 | - |
| Machinery and equipment | 1,621,413 | 174,510 | 1,795,923 | <u> </u> |
| | 11,811,553 | 3,169,266 | 14,980,819 | |
| Less - Accumulated depreciation | (5,275,542 | | | • |
| | (3,273,342 | (357,891) | (5,633,433) | <u> </u> |
| | 6,536,011 | 2,811,375 | 9,347,386 | - |
| Total Noncurrent Assets | 6,558,490 | 2,811,375 | 9,369,865 | - |
| Total Assets | 7,259,949 | 2,914,092 | 10,174,041 | 2,668,164 |
| LIABILITIES | | | | |
| Current Liabilities: | | | | |
| Accounts payable | 32,630 | 10.044 | 40.574 | 040.554 |
| Accrued interest payable | • | 10,944 | 43,574 | 812,554 |
| Due to other governments | 19,364 | 60,233 | 79,597 | - |
| Due to other funds | 2,705 | 209 | 2,914 | - |
| Advances from other funds | 500,511 | 30,331 | 530,842 | - |
| Deferred revenues | 2,517,288 | 1,850,131 | 4,367,419 | - |
| | 45,561 | - | 45,561 | - |
| Current maturities of bonds payable | 471,333 | 81,042 | 552,375 | - |
| Current portion of compensated absences | 7,500 | 1,000 | 8,500 | - |
| Current portion of claims payable | | - | - | 674,000 |
| Total Current Liabilities | 3,596,892 | 2,033,890 | 5,630,782 | 1,486,554 |
| Noncurrent Liabilities: | | | | |
| Bonds payable, less current maturities | 0.000.400 | 0.044.044 | 4.040.44: | |
| Compensated absences, less current portion | 2,229,100 | 2,614,344 | 4,843,444 | - |
| Claims payable, less current portion | 67,696 | 9,388 | 77,084 | - |
| | | | - | 395,200 |
| Other post employment benefit obligations payable | 846,408 | 265,941 | 1,112,349 | - |
| Total Noncurrent Liabilities | 3,143,204 | 2,889,673 | 6,032,877 | 395,200 |
| Total Liabilities | 6,740,096 | 4,923,563 | 11,663,659 | 1,881,754 |
| NET ASSETS (DEFICITS) | | | | |
| | 0.000.004 | 445.000 | | |
| Invested in Capital Assets, net of related debt Unrestricted | 3,983,201 | 115,989 | 4,099,190 | - |
| Omesanded | (3,463,348) | (2,125,460) | (5,588,808) | 786,410 |
| Total Net Assets (Deficits) | \$ 519,853 | \$ (2,009,471) | \$ (1,489,618) | \$ 786,410 |
| | | | | |

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS PROPRIETARY FUNDS
YEAR ENDED DECEMBER 31, 2011

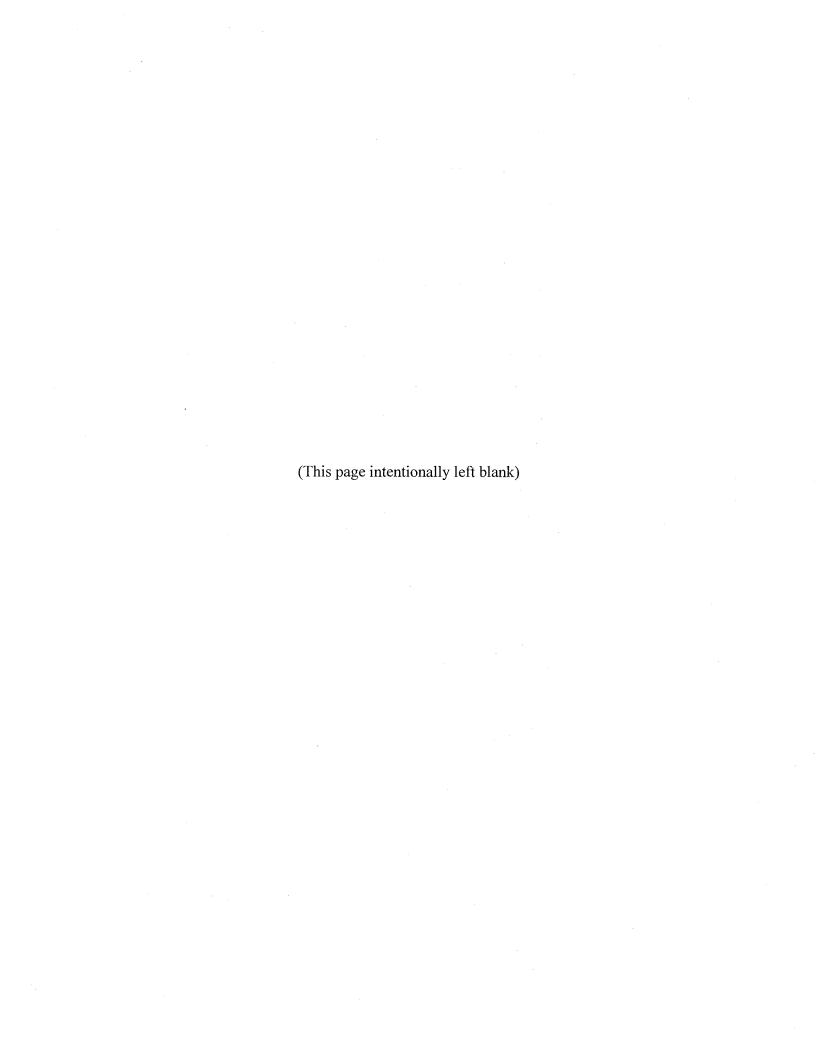
| | Business-type Activities - Enterprise Funds | | | | | |
|--|---|----------------------------|----------------|---|--|--|
| Operating Revenues: | Blue Hill Golf Course | Broad Acres Golf Course | Totals | Governmental Activities- Internal Service Funds | | |
| Charges for services | \$ - | \$ - | \$ - | \$ 1,485,280 | | |
| Insurance recoveries | - | · · | Ψ - | 331,420 | | |
| Greens fees | 1,882,831 | 459,147 | 2,341,978 | - | | |
| Cart rental | 529,508 | 92,685 | 622,193 | - | | |
| Facility rental | 19,868 | - | 19,868 | - | | |
| Permit cards | 159,460 | 5,941 | 165,401 | | | |
| State aid | - | 427 | 427 | - | | |
| Federal aid | • | 2,620 | 2,620 | - | | |
| Other income | 3,388 | _ | 3,388 | _ | | |
| Total Operating Revenues | 2,595,055 | 560,820 | 3,155,875 | 1,816,700 | | |
| Operating Expenses: | | | | | | |
| Personal services | 995,905 | 392,571 | 1,388,476 | - | | |
| Landscaping materials | 72,689 | 35,475 | 108,164 | • | | |
| Office expenses and printing | 4,104 | 849 | 4,953 | <u>-</u> | | |
| Rental of equipment | 84,234 | 16,209 | 100,443 | | | |
| Automobile maintenance and supplies | 76,464 | 20,442 | 96,906 | - | | |
| Repairs and maintenance | 19,075 | 9,964 | 29,039 | - | | |
| Utilities | 66,692 | 16,531 | 83,223 | - | | |
| Chemicals | 131,553 | 34,616 | 166,169 | <u>-</u> | | |
| Insurance | - | - | | 907,337 | | |
| Contractual and other | 637,115 | 201,277 | 838,392 | 140,419 | | |
| Employee benefits | 726,602 | 207,966 | 934,568 | 367,115 | | |
| Judgments and claims Depreciation and amortization | 250 640 | 27.960 | 200 540 | 321,437 | | |
| | 350,649 | 37,869 | 388,518 | 4.700.000 | | |
| Total Operating Expenses | 3,165,082 | 973,769 | 4,138,851 | 1,736,308 | | |
| Income (Loss) from Operations | (570,027) | (412,949) | (982,976) | 80,392 | | |
| Non-Operating Revenues (Expenses): | | | | | | |
| Interest income | 3,045 | 83 | 3,128 | 4,071 | | |
| Interest expense | (101,948) | (120,466) | (222,414) | | | |
| Total Non-Operating | | | | | | |
| Revenues (Expenses) | (98,903) | (120,383) | (219,286) | 4,071 | | |
| Income (Loss) Before Transfers | (668,930) | (533,332) | (1,202,262) | 84,463 | | |
| Transfers in | 101,241_ | 200,208 | 301,449 | - | | |
| Change in Net Assets | (567,689) | (333,124) | (900,813) | 84,463 | | |
| Net Assets (Deficits) - Beginning of Year | 1,087,542 | (1,676,347) | (588,805) | 701,947 | | |
| Net Assets (Deficits) - End of Year | \$ 519,853 | \$ (2,009,471) | \$ (1,489,618) | \$ 786,410 | | |

| | | Business-type Activities - Enterprise Funds | | | Governmental | | | |
|--|-----|---|-------------|-------------------------|----------------|------------------|----|---------------------------------------|
| Cook Flour From Consulting Author | . (| Blue Hill Golf Course | | oad Acres olf Course | | Totals | | Activities- ernal Service Funds |
| Cash Flows From Operating Activities: Cash received from charges for services | \$ | 4,580,131 | \$ | 721,057 | \$ | 5,301,188 | \$ | 1,563,143 |
| Cash received from insurance recoveries Cash payments to vendors | | - (1,345,882) | | - (148,778) | | - (1,494,660) | | 256,010 |
| Cash payments to insurance carriers and claimants Cash payments to employees | | - | | - | | . = | | (1,573,342) |
| | | (1,474,129) | | (533,324) | | (2,007,453) | | |
| Net Cash Provided by Operating Activities | | 1,760,120 | | 38,955 | | 1,799,075 | | 245,811 |
| Cash Flows From Non-Capital Financing Activities - Transfers in | | 101,241 | | 200,208 | | 301,449 | | |
| Cash Flows From Capital and Related Financing Activities: Principal paid on bonds | | (455,683) | | (78,040) | | (533,723) | | _ |
| Interest paid on indebtedness | | (110,871) | | (122,168) | | (233,039) | | _ |
| Acquisition and construction of capital assets | | (1,412,484) | | | | (1,412,484) | | = |
| Net Cash Used in Capital and Related | | | | | | | | |
| Financing Activities | | (1,979,038) | | (200,208) | | (2,179,246) | | - |
| Cash Flows From Investing Activities - | | | | | | | | |
| Interest income | | 3,045 | | 83 | | 3,128 | | 4,071 |
| Net Increase (Decrease) in Cash and Equivalents | | (114,632) | | 39,038 | | (75,594) | | 249,882 |
| Cash and Equivalents - Beginning of Year | | 723,872 | | 51,142 | | 775,014 | | 1,132,458 |
| Cash and Equivalents - End of Year | \$ | 609,240 | \$ | 90,180 | \$ | 699,420 | \$ | 1,382,340 |
| Reconciliation of Income (Loss) from Operations to Net Cash | | | • | | | | | |
| Provided by Operating Activities: | | | | | | | | |
| Income (loss) from operations | \$ | (570,027) | \$ | (412,949) | \$ | (982,976) | \$ | 80,392 |
| Adjustments to reconcile income (loss) from operations to | | | | | | | | |
| net cash provided by operating activities: | | | | | | | | |
| Depreciation and amortization Changes in assets and liabilities: | | 350,649 | | 37,869 | | 388,518 | | - |
| Accounts receivable | | 11,391 | | (3,047) | | 8,344 | | (75,410) |
| Due from other funds | | 1,933,132 | | 163,284 | | 2,096,416 | | 77,863 |
| Prepaid expenses | | (27,686) | | (2,549) | | (30,235) | | 39,816 |
| Accounts payable | | (1,013) | | (5,290) | | (6,303) | | 235,947 |
| Due to other governments | | 1,729 | | (2,844) | | (1,115) | | 200,041 |
| Due to other funds | | (788,836) | | (108,458) | | (897,294) | | (100,130) |
| Advances from other funds | | 561,850 | | 303,177 | | 865,027 | | (100,130) |
| Deferred revenues | | 40,553 | | 303,177 | | | | - |
| | | - | | (2.474) | | 40,553 | | - |
| Compensated absences | | 28,399 | | (3,174) | | 25,225 | | (40.007) |
| Claims payable Other post employment benefit obligations payable | | - 219,979 | | 72,936 | | - 292,915 | | (12,667) - |
| Net Cash Provided by Operating Activities | \$ | 1,760,120 | \$ | 38,955 | - - | 1,799,075 | \$ | 245,811 |
| Non-Cash Capital and Related Financing Activities: | | | | | | | | |
| Refunding bonds issued | ø | 900 000 | œ | | ø | 900 000 | œ | |
| Issuance premium | \$ | 800,000 | \$ | - | \$ | 800,000 | \$ | - |
| | | 38,372 | | - | | 38,372 | | - |
| Payment to refunded bond escrow agent | | (820,000) | | - | | (820,000) | | - |
| Refunding bond issuance costs | | (18,372) | | - | | (18,372) | | - |

TOWN OF ORANGETOWN, NEW YORK

STATEMENT OF ASSETS AND LIABILITIES FIDUCIARY FUND DECEMBER 31, 2011

| ASSETS | Agency |
|--|-----------------------|
| Cash - Demand deposits Accounts Receivable | \$ 104,246 720,787 |
| Total Assets | \$ 825,033 |
| LIABILITIES | |
| Deposits | \$ 825,033 |



Note 1 - Summary of Significant Accounting Policies

The Town of Orangetown, New York ("Town") was established in 1788 and operates in accordance with Town Law and the various other applicable laws of the State of New York. The Town Board is the legislative body responsible for overall operation. The Town Supervisor serves as both the chief executive and chief financial officer. The Town provides the following services to its residents: public safety, health, transportation, economic opportunity and development, culture and recreation, home and community services and general and administrative support.

The accounting policies of the Town conform to generally accepted accounting principles as applicable to governmental units and the Uniform System of Accounts as prescribed by the State of New York. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the Town's more significant accounting policies:

A. Financial Reporting Entity

The financial reporting entity consists of a) the primary government, which is the Town, b) organizations for which the Town is financially accountable and c) other organizations for which the nature and significance of their relationship with the Town are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete as set forth by GASB.

In evaluating how to define the Town, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the Town's reporting entity was made by applying the criteria set forth by GASB, including legal standing, fiscal dependency and financial accountability. Based upon the application of these criteria, the following individual component unit is included in the Town's reporting entity because of its operational or financial relationship with the Town.

The Orangetown Housing Authority ("Housing Authority") was organized in 1989 as a municipal housing authority created and established for the Town under the Public Housing Law of the State of New York for the purpose of providing decent, safe and sanitary housing for persons of low income and other related purposes. The five members of the Housing Authority's Board are appointed by the Town Board. Consequently, the Town is able to impose its will on the Housing Authority. Bonds issued by the Housing Authority are guaranteed by the Town. As such, the Housing Authority may impose a financial burden on the Town. Since the Housing Authority does not provide services entirely or almost entirely to the Town, the financial statements of the Housing Authority have been reflected as a discretely presented component unit.

Complete financial statements of the component unit can be obtained at the address indicated below:

Orangetown Housing Authority c/o ARCO Management 113 Bon Aire Circle Suffern, New York 10901

B. Government-Wide Financial Statements

The government-wide financial statements (i.e. the Statement of Net Assets and the Statement of Activities) report information on all non-fiduciary activities of the primary government as a whole and its component unit. For the most part, the effect of interfund activity has been removed from these statements, except for interfund services provided and used. Governmental activities, which are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The Statement of Net Assets presents the financial position of the Town and its component unit at the end of its fiscal year. The Statement of Activities demonstrates the degree to which direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use or directly benefit from goods or services, or privileges provided by a given function or segment, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment and (3) interest earned on grants that is required to be used to support a particular program. Taxes and other items not identified as program revenues are reported as general revenues. The Town does not allocate indirect expenses to functions in the Statement of Activities.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operation. The principal operating revenues of the Enterprise Funds and the Internal Service Funds are charges to customers for services. Operating expenses for the Enterprise Funds and the Internal Service Funds include the cost of services, administrative expenses, depreciation costs and benefit costs. All revenues and expenses not meeting the definition are reported as non-operating revenues and expenses.

C. Fund Financial Statements

The accounts of the Town are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts which comprise its assets, liabilities, fund balances/net assets, revenues and expenditures/expenses. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The Town maintains the minimum number of funds consistent with legal and managerial requirements. The focus of governmental fund financial statements is on major funds as that term is defined in professional pronouncements. Each major fund is to be presented in a separate column, with non-major funds, if any, aggregated and presented in a single column. Fiduciary funds are reported by type. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental activities column, a reconciliation is presented on the page following, which briefly explains the adjustments necessary to transform the fund based financial statements into the governmental activities column of the government-wide presentation. The Town's resources are reflected in the fund financial statements

in three broad fund categories, in accordance with generally accepted accounting principles as follows:

Fund Categories

a. <u>Governmental Funds</u> - Governmental Funds are those through which most general government functions are financed. The acquisition, use and balances of expendable financial resources and the related liabilities are accounted for through governmental funds. The following are the Town's major governmental funds.

General Fund - The General Fund constitutes the primary fund of the Town and is used to account for and report all financial resources not accounted for and reported in another fund.

Special Revenue Funds - Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The major special revenue funds of the Town are as follows:

Town Outside Villages Fund - The Town Outside Villages Fund is used to account for transactions which by statute affect only those areas outside the boundaries of the villages located within the Town.

Sewer Fund - The Sewer Fund is used to account for the operation and maintenance of the Town's sewer facilities.

Highway Fund - The Highway Fund is used to account for road and bridge maintenance and improvements as defined in the Highway Law of the State of New York.

Debt Service Fund - The Debt Service Fund is provided to account for and report financial resources that are restricted, committed or assigned to expenditures for principal and interest and certain fiscal agent fees and for financial resources that are being accumulated for principal and interest maturing in future years.

Capital Projects Fund - The Capital Projects Fund is used to account for and report financial resources that are restricted, committed or assigned for capital outlay, including the acquisition or construction of major capital facilities and other capital assets, other than those financed by proprietary funds.

The Town also reports the following non-major governmental funds:

Special Revenue Funds:

Special Districts Fund - The Special Districts Fund is provided to account for the operation and maintenance of the Town's water, fire protection and ambulance districts.

Pearl River Parking Fund - The Pearl River Parking Fund is used to account for the operation and maintenance of parking meters and parking lots in certain areas of the Town.

Special Purpose Fund - The Special Purpose Fund is used to account for assets held by the Town in accordance with the terms of a trust agreement.

- b. Proprietary Funds Proprietary funds include enterprise and internal service funds. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private enterprises or where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is necessary for management accountability. Enterprise funds are used to account for those operations that provide services to the public. Internal service funds account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost reimbursement basis. The operations of the Blue Hill Golf Course and the Broad Acres Golf Course are recorded as major enterprise funds. The Town has established its Workers' Compensation Benefits and Risk Retention funds as internal service funds. The Town applies all applicable Financial Accounting Standards Board ("FASB") guidance issued after November 30, 1989 in accounting and reporting for its enterprise operations.
- c. <u>Fiduciary Funds</u> (Not Included in Government-Wide Financial Statements) The Fiduciary Funds are used to account for assets held by the Town in an agency capacity on behalf of others. The Agency Fund is also used to account for employee payroll tax withholdings or deposits that are payable to other jurisdictions or individuals.

D. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources (current assets less current liabilities) or economic resources (all assets and liabilities). The basis of accounting indicates the timing of transactions or events for recognition in the financial reports.

The government-wide financial statements and the proprietary funds are reported using the economic resources measurement focus and the accrual basis of accounting. The Agency Fund has no measurement focus and utilizes the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Property taxes are considered to be available if collected within sixty days of the fiscal year end. A ninety day availability period is used for revenue recognition for all other

governmental fund revenues. Property taxes associated with the current fiscal period as well as charges for services and intergovernmental revenues are considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Fees and other similar revenues are not susceptible to accrual because generally they are not measurable until received in cash. If expenditures are the prime factor for determining eligibility, revenues from Federal and State grants are accrued when the expenditure is made. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and other post employment benefit obligations payable are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

Component Unit

Component units are presented on the basis of accounting that most accurately reflects their activities. The Housing Authority is accounted for on the accrual basis of accounting.

E. Assets, Liabilities and Net Assets or Fund Balances

Deposits and Risk Disclosure

Cash and Equivalents - Cash and equivalents consist of funds deposited in demand deposit accounts, time deposit accounts and certificates of deposit with original maturities of less than three months.

The Town's investment policies are governed by State statutes. The Town has adopted its own written investment policy which provides for the deposit of funds in FDIC insured commercial banks or trust companies located within the State. The Town is authorized to use demand deposit accounts, time deposit accounts and certificates of deposit. Permissible investments include obligations of the U.S. Treasury, U.S. Agencies, repurchase agreements and obligations of New York State or its political subdivisions.

Collateral is required for demand deposit accounts, time deposit accounts and certificates of deposit at 100% of all deposits not covered by Federal deposit insurance. The Town has entered into custodial agreements with the various banks which hold their deposits. These agreements authorize the obligations that may be pledged as collateral. Such obligations include, among other instruments, obligations of the United States and its agencies and obligations of the State and its municipal and school district subdivisions.

Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. GASB Statement No. 40 directs that deposits be disclosed as exposed to custodial credit risk if they are not covered by depository insurance and the deposits are either uncollateralized, collateralized by securities held by the pledging financial institution or collateralized by securities held by the pledging financial institution's trust department but not in the Town's name. The Town's aggregate bank balances that were not covered by depository insurance were not exposed to custodial credit risk at December 31, 2011.

The Town was invested only in the above mentioned obligations and, accordingly, was not exposed to any interest rate risk or credit risk.

Restricted Investments - Restricted investments of the Capital Projects Fund consist of bond proceeds held by a State agency. These funds are to be used for the Town's Capital Projects Fund sewer reconstruction and trunk sewer emergency work projects. The component unit's restricted investments include rent security deposits required from tenants according to the terms of the lease agreements. In addition, certain proceeds from the Housing Authority revenue bonds, as well as certain other resources, are set aside pursuant to the terms of the bond indenture.

Taxes Receivable - Real property taxes attach as an enforceable lien on real property and are levied on January 1st. The Town collects county, town, highway, sewer, special district and debt service taxes which are due January 1st and payable without penalty until January 31st. The Town retains the total amount of town, highway, sewer, special district and debt service taxes from the total collection and returns the balance plus the uncollected items to the County, which assumes collection responsibility. The Town also acts in a fiduciary capacity for the collection of school districts taxes. These taxes are collected in September and remitted to the school districts as collected. Any unpaid taxes are transferred to the County, which guarantees the balance of the levy to the school districts.

Other Receivables - Other receivables include amounts due from other governments and individuals for services provided by the Town. Receivables are recorded and revenues recognized as earned or as specific program expenditures/expenses are incurred. Allowances are recorded when appropriate.

Due From/To Other Funds - During the course of its operations, the Town has numerous transactions between funds to finance operations, provide services and construct assets. To the extent that certain transactions between funds had not been paid or received as of December 31, 2011, balances of interfund amounts receivable or payable have been recorded in the fund financial statements. Any residual balances outstanding between the governmental and business-type activities are reported in the government-wide financial statements as internal balances.

Advances To/From Other Funds - Advances to/from other funds represent loans to other funds, which are not expected to be repaid within the subsequent annual operating cycle. The advances are offset by nonspendable fund balance in the fund financial statements which indicates that the funds are not "available" for appropriation and are not expendable available financial resources.

Inventories - There are no inventory values presented in the balance sheets of the respective funds of the Town. Purchases of inventoriable items at various locations are recorded as expenditures at the time of purchase and year-end balances at these locations are not material.

Prepaid Expenses/Expenditures - Certain payments to vendors reflect costs applicable to future accounting periods, and are recorded as prepaid items using the consumption method in both the government-wide and fund financial statements. Prepaid expenses/expenditures consist of costs which have been satisfied prior to the end of the fiscal year, but represent items which have been provided for in the subsequent year's budget and/or will benefit such periods. Reported amounts in governmental funds are equally offset by nonspendable fund balance, in the fund financial statements, which indicates that these amounts do not constitute "available spendable resources" even though they are a component of current assets.

Deferred Charges - Deferred charges in the government-wide financial statements represent the unamortized portion of the cost of issuance of Housing Authority revenue bonds, as well as bonds issued by the Town. These costs are being amortized over the term of the respective bond issues.

Capital Assets - Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items) are reported in the applicable governmental or business type activities column in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities), the Town chose to include all such items regardless of their acquisition date or amount. The Town was able to estimate the historical cost for the initial reporting of these assets through backtrending (i.e., estimating the current replacement cost of the infrastructure to be capitalized by using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year).

Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives is not capitalized.

Land and construction-in-progress are not depreciated. Property, plant and equipment of the primary government, as well as the component unit, are depreciated using the straight line method over the following estimated useful lives.

i ifo

| Class | in Years |
|-----------------------------------|----------|
| Land improvements | 20-45 |
| Buildings and improvements | 35-60 |
| Improvements other than buildings | 20 |
| Infrastructure | 7-50 |
| Machinery and equipment | 5-25 |
| | |

The costs associated with the acquisition or construction of capital assets are shown as capital outlay expenditures on the governmental fund financial statements. Capital assets are not shown on the governmental fund balance sheet.

Unearned/Deferred Revenues - Unearned/deferred revenues arise when assets are recognized before revenue recognition criteria have been satisfied. In government-wide financial statements, unearned revenue consists of grants received before the eligibility requirements have been met.

Deferred revenues in the fund financial statements are those whose asset recognition criteria have been met, but for which revenue recognition criteria have not been met. The Town has reported deferred revenues of \$420,000 for donations received in advance in the Capital Projects Fund, \$127,115 for State and Federal aid reimbursements in the Highway Fund and

\$40,869 for State and Federal aid reimbursements in the Sewer Fund. Such amounts have been deemed to be measurable but not "available" pursuant to generally accepted accounting principles.

Long-Term Liabilities - In the government-wide and proprietary fund financial statements, long-term debt and other long-term liabilities are reported as liabilities in the Statement of Net Assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are amortized over the term of the related debt.

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as Capital Projects or Debt Service funds expenditures.

Compensated Absences - The various collective bargaining agreements provide for the payment of accumulated vacation and sick leave upon separation from service. The liability for such accumulated leave is reflected in the government-wide and proprietary fund financial statements as current and long-term liabilities. A liability for these amounts is reported in the governmental funds only if the liability has matured through employee resignation or retirement. The liability for compensated absences includes salary related payments, where applicable.

Net Assets - Net assets represent the difference between assets and liabilities. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. Net assets on the Statement of Net Assets include, invested in capital assets, net of related debt, restricted for capital projects, law enforcement, debt service, workers' compensation benefits, risk retention and special revenue funds. The balance is classified as unrestricted.

Fund Balances - Generally, fund balance represents the difference between current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which the Town is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Under this standard the fund balance classifications are as follows:

Nonspendable fund balance includes amounts that cannot be spent because they are either not in spendable form (inventories, prepaid amounts, long-term receivables, advances) or they are legally or contractually required to be maintained intact (the corpus of a permanent fund).

Restricted fund balance is to be reported when constraints placed on the use of the resources are imposed by grantors, contributors, laws or regulations of other governments or imposed by law through enabling legislation. Enabling legislation includes a legally enforceable requirement that these resources be used only for the specific purposes as provided in the legislation. This fund balance classification will be used to report funds that are restricted for debt service obligations and for other items contained in General Municipal Law.

Committed fund balance will be reported for amounts that can only be used for specific purposes pursuant to formal action of the entity's highest level of decision making authority. These funds may only be used for the purpose specified unless the entity removes or changes the purpose by taking the same action that was used to establish the commitment. This classification includes certain designations established and approved by the entity's governing board.

Assigned fund balance, in the General Fund, will represent amounts constrained either by the entity's highest level of decision making authority or a person with delegated authority from the governing board to assign amounts for a specific intended purpose. An assignment cannot result in a deficit in the unassigned fund balance in the General Fund. This classification will include amounts designated for balancing the subsequent year's budget and encumbrances. Assigned fund balance in all other governmental funds represents any positive remaining amount after classifying nonspendable, restricted or committed fund balance amounts.

Unassigned fund balance, in the General Fund, represents amounts not classified as nonspendable, restricted, committed or assigned. The General Fund is the only fund that would report a positive amount in unassigned fund balance. For all governmental funds other than the General Fund, unassigned fund balance would necessarily be negative, since the fund's liabilities, together with amounts already classified as nonspendable, restricted and committed would exceed the fund's assets.

When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the Town's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Town's policy to use fund balance in the following order: committed, assigned, and unassigned.

F. Encumbrances

In governmental funds, encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve applicable appropriations, is generally employed as an extension of formal budgetary integration in the General, Town Outside Villages, Sewer, Highway and certain non-major funds. Encumbrances outstanding at year-end are reported as assigned fund balance since they do not constitute expenditures or liabilities.

G. Use of Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

H. Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is May 7, 2012.

Note 2 - Stewardship, Compliance and Accountability

A. Budgetary Data

The Town generally follows the procedures enumerated below in establishing the budgetary data reflected in the financial statements:

- a) Between the 5th and 10th of October, the Town Board shall prepare and approve a preliminary budget. The preliminary budget includes the estimated revenues and expenditures for the ensuing fiscal year.
- b) Immediately after the preliminary budget has been prepared and approved, the Town Board shall file the original copy with the Town Clerk where it shall be available for inspection by the public. In addition, the Town Board shall adopt a resolution specifying the time and place of a public hearing, which shall be held on or before December 10th.
- c) At the public hearing, taxpayers may comment on the preliminary budget.
- d) Within five days after the hearing, the Town Board shall adopt the preliminary budget as originally compiled or it may, by a majority vote, diminish or reject certain items contained therein as prescribed by law.
- e) Formal budgetary integration is employed during the year as a management control device for General, Town Outside Villages, Sewer, Highway, Debt Service and certain non-major funds.
- f) Budgets for General, Town Outside Villages, Sewer, Highway, Debt Service, and the non-major Special Districts and Pearl River Parking funds are legally adopted annually on a basis consistent with generally accepted accounting principles. The Capital Projects Fund is budgeted on a project basis. Annual budgets are not adopted for the Special Purpose or Proprietary funds.
- g) The Town Board has established legal control of the budget at the function level of expenditures. Transfers between appropriation accounts, at the function level, require approval by the Town Board. Any modification to appropriations resulting from an increase in revenue estimates or supplemental reserve appropriations also require a majority vote by the Board.
- h) Appropriations in the General, Town Outside Villages, Sewer, Highway, Debt Service and the non-major Special Districts and Pearl River Parking funds lapse at the end of the fiscal year, except that outstanding encumbrances are reappropriated in the succeeding year pursuant to the Uniform System of Accounts promulgated by the Office of the State Comptroller.

Budgeted amounts are as originally adopted or as amended by the Town Board.

Note 2 - Stewardship, Compliance and Accountability (Continued)

B. Property Tax Limitation

The Town is not limited as to the maximum amount of real property taxes which may be raised (See Note 5).

C. Application of Accounting Standards

For the year ended December 31, 2011, the Town implemented GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions" ("GASB 54"). GASB 54 changed the terminology and classification of fund balance to reflect spending constraints on resources, rather than the availability for appropriations. This approach is intended to provide users more consistent and understandable information about a fund's net resources.

D. Excess of Actual Expenditures Over Budget

The following projects in the Capital Projects Fund exceeded their budgetary authorizations by the amounts indicated:

| Rockland Psychiatric Center Playing Fields | \$ 29,624 |
|--|--------------|
| Highway Vehicles - 2009 | 166,353 |

E. Fund Deficits

The undesignated deficit in the Capital Projects Fund of \$4,579,737 arises in-part because of the application of generally accepted accounting principles to the financial reporting of such funds. The proceeds of bond anticipation notes issued to finance construction of capital projects are not recognized as an "other financing source". Liabilities for bond anticipation notes issued are accounted for in the Capital Projects Fund. Bond anticipation notes are recognized as revenue only to the extent that they are redeemed. These deficits will be reduced and eliminated as the bond anticipation notes are redeemed from interfund transfers from other governmental funds or converted to permanent financing. Other deficits, where no bond anticipation notes were issued or outstanding to the extent of the project deficit, arise because of expenditures exceeding current financing on the projects. These deficits will be eliminated with the subsequent receipt or issuance of authorized financing.

The following funds have unrestricted deficits at December 31, 2011:

| Special Districts Fund - | | |
|-------------------------------------|----|-----------|
| South Orangetown Ambulance District | \$ | 340 |
| Enterprise Funds: | | |
| Blue Hill Golf Course | 3 | 3,431,392 |
| Broad Acres Golf Course | 2 | ,125,460 |

These deficits will be addressed in the ensuing years.

Note 3 - Detailed Notes on All Funds

A. Due From/To Other Funds

The balances reflected as due from/to other funds at December 31, 2011 were as follows:

| Fund | Due From | | | Due To | | |
|----------------------------|-------------|-----------|---|-----------|--|--|
| General | \$ | - | \$ | 1,643,100 | | |
| Town Outside Villages | | - | | 1,019,454 | | |
| Sewer | | 477,779 | | 54 | | |
| Highway | | 2,886,741 | | - | | |
| Debt Service | | 1,283,604 | | - | | |
| Capital Projects | | - | | 2,495,772 | | |
| Non-Major Government Funds | | 31,212 | | 27,885 | | |
| Blue Hill Golf Course | | - | | 500,511 | | |
| Broad Acres Golf Course | | - | | 30,331 | | |
| Internal Service Funds | | 1,037,771 | *************************************** | _ | | |
| | \$ | 5,717,107 | \$ | 5,717,107 | | |

The outstanding balances between funds result mainly from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system and 3) payments between funds are made.

B. Advances To/From Other Funds

The balances reflected as advances to/from other funds at December 31, 2011 were as follows:

| Fund | Advance To | Advance <u>From</u> |
|---|------------------------|--------------------------------|
| General Blue Hill Golf Course Broad Acres Golf Course | \$ 4,367,419 - - | \$ - 2,517,288 1,850,131 |
| | <u>\$ 4,367,419</u> | \$ 4,367,419 |

The outstanding balances between funds represent loans which are not expected to be repaid within the subsequent operating cycle.

C. Capital Assets

Changes in the Town's capital assets are as follows:

| | Balance January 1, 2011 | | | Additions | | eletions_ | Balance December 31, 2011 | | |
|---|-------------------------------|-------------------------|-----------|-------------|----|--------------|---------------------------------|--|--|
| Governmental Activities: | | | | | | | | | |
| Capital Assets, not being depreciated: | \$ | 16 045 217 | ው | | æ | | \$ | 16,945,317 | |
| Land Construction-in-progress | • | 16,945,317 1,330,752 | \$ | 4,638,899 | \$ | - | Ф | 5,969,651 | |
| • - | | 1,330,732 | | 4,030,033 | | | | 0,000,001 | |
| Total Capital Assets, not | • | 40.070.000 | • | 4 000 000 | Φ | | Φ | 22.044.069 | |
| being depreciated | <u>\$</u> | 18,276,069 | <u>\$</u> | 4,638,899 | \$ | | *** | 22,914,968 | |
| Capital Assets, being depreciated: | | | | | | | | | |
| Land improvements | \$ | 9,190,277 | \$ | - | \$ | - | \$ | 9,190,277 | |
| Buildings and improvements | | 12,698,726 | | 37,120 | | - | | 12,735,846 | |
| Infrastructure | | 158,668,950 | | 77,854 | | - | | 158,746,804 | |
| Machinery and equipment | <u></u> | 22,203,868 | | 436,433 | | 20,000 | | 22,620,301 | |
| Total Capital Assets, | | | | • | | | | | |
| being depreciated | | 202,761,821 | | 551,407 | | 20,000 | | 203,293,228 | |
| Loss Assumulated Depresenting for | | | | | • | | - | | |
| Less Accumulated Depreciation for: Land improvements | | 2,578,551 | | 497,184 | | _ | | 3,075,735 | |
| Buildings and improvements | | 4,317,978 | | 317,875 | | _ | | 4,635,853 | |
| Infrastructure | | 62,338,112 | | 3,263,269 | | _ | | 65,601,381 | |
| Machinery and equipment | | 11,761,044 | | 1,697,135 | | 20,000 | | 13,438,179 | |
| | | | | | | | | ······································ | |
| Total Accumulated Depreciation | | 80,995,685 | | 5,775,463 | | 20,000 | | 86,751,148 | |
| Total Capital Assets, being depreciated, net | \$ | 121,766,136 | \$ | (5,224,056) | \$ | - | \$ | 116,542,080 | |
| Governmental Activities | | | | | | A | | | |
| Capital Assets, net | \$ | 140,042,205 | \$ | (585,157) | \$ | · _ | \$ | 139,457,048 | |

| | Balance lanuary 1, 2011 | Additions | Balance December 31, 2011 | | | |
|---|---|-----------------------------|---------------------------------|-------------------------------------|--|--|
| Business-type Activities: Capital Assets, not being depreciated - Land | \$ 5,453,825 | \$ _ | \$ | 5,453,825 | | |
| Capital Assets, being depreciated: Buildings and improvements Improvements other than buildings Machinery and equipment | \$ 1,187,278 5,294,711 1,632,521 | \$ 1,249,082 163,403 | \$ | 1,187,278 6,543,793 1,795,924 | | |
| Total Capital Assets, being depreciated | 8,114,510 | 1,412,485 | | 9,526,995 | | |
| Less Accumulated Depreciation for: Buildings and improvements Improvements other than buildings Machinery and equipment | 727,086 3,078,086 1,443,218 | 21,886 276,472 86,686 | 4 | 748,972 3,354,558 1,529,904 | | |
| Total Accumulated Depreciation | 5,248,390 | 385,044 | | 5,633,434 | | |
| Total Capital Assets, being depreciated, net | \$ 2,866,120 | \$ 1,027,441 | \$ | 3,893,561 | | |
| Business-type Activities Capital Assets, net | \$ 8,319,945 | \$ 1,027,441 | \$ | 9,347,386 | | |

Depreciation expense was charged to the Town's functions and programs as follows:

| Governmental Activities: General Government Support Public Safety Transportation Culture and Recreation Home and Community Services | \$ | 186,456 291,197 2,029,598 661,118 2,607,094 |
|---|-----------|---|
| Total Depreciation Expense - Governmental Activities | <u>\$</u> | 5,775,463 |
| Business-type Activities: Blue Hill Golf Course Broad Acres Golf Course | \$ | 347,175 37,869 |
| Total Depreciation Expense - Business-type Activities | \$ | 385,044 |

Capital Assets - Component Unit

Changes in the Housing Authority's capital assets are as follows:

| | Balance January 1, 2011 | | | Additions | Balance December 31, 2011 | | | |
|---|-------------------------------|----------------------|--------------|-------------------|---------------------------------|----------------------|--|--|
| Capital Assets, not being depreciated - Land | \$ | 1,969,055 | \$ | _ | \$ | 1,969,055 | | |
| Capital Assets, being depreciated: Buildings and improvements Machinery and equipment | \$ | 7,096,139 208,241 | \$ | 126,545 15,052 | \$ | 7,222,684 223,293 | | |
| Total Capital Assets, being depreciated | | 7,304,380 | Water | 141,597 | | 7,445,977 | | |
| Less Accumulated Depreciation for: Buildings and improvements Machinery and equipment | • | 3,544,995 195,007 | | 203,999 10,557 | | 3,748,994 205,564 | | |
| Total Accumulated Depreciation | | 3,740,002 | | 214,556 | | 3,954,558 | | |
| Total Capital Assets, being depreciated, net | \$ | 3,564,378 | \$ | (72,959) | \$ | 3,491,419 | | |
| Housing Authority Capital Assets, net | \$ | 5,533,433 | \$ | (72,959) | \$ | 5,460,474 | | |

D. Accrued Liabilities

Accrued liabilities at December 31, 2011 were as follows:

| | Fund | | | | |
|-------------------------------|----------|------------|--|--|--|
| | - | vn Outside | | | |
| | Villages | | | | |
| Payroll and Employee Benefits | \$ | 290,563 | | | |

E. Pension Plans

The primary government participates in the New York State and Local Employees' Retirement System ("ERS") and the New York State and Local Police and Fire Retirement System ("PFRS") ("Systems"). These Systems are cost-sharing multiple-employer defined benefit pension plans. The Systems provide retirement, disability and death benefits to plan members. Obligations of employers and employees to contribute and benefits to employees are governed by the New York State Retirement and Social Security Law. The Systems issue a publicly available financial report that includes financial statements and required supplementary information for the Systems. That report may be obtained by writing to the New York State and Local Employees' Retirement System, 110 State Street, Albany, New York 12224.

Funding Policy - The Systems are non-contributory except for employees in tiers 3 and 4 that have less than ten years of service, who contribute 3% of their salary and employees in tier 5 who also contribute 3% of their salary without regard to their years of service. Contributions are certified by the State Comptroller and expressed as a percentage of members' salary. Contribution rates are actuarially determined and based upon membership tier and plan. Contributions consist of a life insurance portion and a regular pension contribution. Contribution rates for the plan year ended March 31, 2012 are as follows:

| Tier/Plan | Rate |
|-----------|---|
| 1 75l 41J | 21.5% |
| 2 75l 41J | 19.7 |
| 3 A14 41J | 15.8 |
| 4 A15 41J | 15.8 |
| 5 A15 41J | 12.7 |
| 1 384E | 26.5 |
| 2 384E | 21.3 |
| | 1 75I 41J 2 75I 41J 3 A14 41J 4 A15 41J 5 A15 41J 1 384E |

Contributions made to the Systems for the current and two preceding years were as follows:

| | , | ERS | PFRS | | | |
|----------------------|---|---|------|-------------------------------------|--|--|
| 2011 2010 2009 | | \$ 2,155,802 1,570,139 1,167,213 | \$ | 2,333,417 2,361,137 1,353,707 | | |

These contributions were equal to 100% of the actuarially required contributions for each respective fiscal year.

The current ERS contribution for the Town was charged to the funds identified below. The current PFRS contribution was charged to the Town Outside Villages Fund - Police.

| Fund/Sub-Fund | · | Amount |
|--|----|---|
| General Town Outside Villages - Police Town Outside Villages - Other Sewer Highway - Part-Town Highway - Town-Wide Blue Hill Golf Course Broad Acres Golf Course | \$ | 652,662 141,205 139,077 460,184 310,539 298,361 118,364 35,410 |
| | \$ | 2.155.802 |

F. Short-Term Capital Borrowings

| Purpose | Original Issue Date | Maturity Date | Interest Rate | Balance January 1, 2011 | New Issues | Redemptions | Balance December 31, 2011 |
|----------------------------------|---------------------------|------------------|------------------|-------------------------------|---------------|--------------|---------------------------------|
| Governmental Type Activities - | | | | | | | |
| Capital Projects Fund - | | | | | | | |
| Bond Anticipation Notes: | | | | | | | |
| Sewer Reconstruction - 2005/2006 | 09/30/2009 | - | - % | \$ 1,200,000 | \$ - | \$ 1,200,000 | \$ - |
| Sludge Handling Facility | 09/21/2011 | 09/27/2012 | 1.75 | | 1,800,000 | | 1,800,000 |
| | | | | | | | |
| | | | | 1,200,000 | 1,800,000_ | 1,200,000 | 1,800,000 |
| Loans Payable: | | | | | | | |
| Sewer Reconstruction - 2005/2006 | 11/18/2010 | | - | 1,499,500 | • | 1,499,500 | • |
| Sewer Reconstruction - 2005/2006 | 11/18/2010 | - | - | 1,499,500 | | 1,499,500 | |
| | | | | | | | |
| | | | | 2,999,000 | - | 2,999,000 | |
| | | | | £ 4400,000 | £ 1900.000 | £ 4400.000 | é 1,000,000 |
| | | | | \$ 4,199,000 | \$ 1,800,000 | \$ 4,199,000 | \$ 1,800,000 |

Liabilities for bond anticipation notes are generally accounted for in the Capital Projects Fund. Bond anticipation notes issued for judgments or settled claims are recorded in the fund paying the claim. Principal payments on bond anticipation notes must be made annually. State law requires that bond anticipation notes issued for capital purposes or judgments be converted to long-term obligations generally within five years after the original issue date. However, bond anticipation notes issued for assessable improvement projects may be renewed for periods equivalent to the maximum life of the permanent financing, provided that stipulated annual reductions of principal are made.

Interest expenditures of \$18,000 were recorded in the fund financial statements in the Sewer Fund.

Interest expense of \$22,238 was recorded in the government-wide financial statements for governmental activities.

G. Long-Term Indebtedness

The following table summarizes changes in the primary government's and component unit's long-term indebtedness for the year ended December 31, 2011:

| Governmental Activities: | | Balance January 1, 2011 | New Issues/ Additions | | Maturities and/or Payments | | Balance December 31, 2011 | | Due Within One Year | |
|--------------------------|------|-------------------------------|------------------------------|----|----------------------------------|----|---------------------------------|----|------------------------|--|
| Bonds Payable: | | | | | | | | | | |
| Capital Construction | \$ | 62,521,574 | \$ 3,369,194 | \$ | 2,636,276 | \$ | 63,254,492 | \$ | 2,682,625 | |
| Other | | 1,150,000 | 1,500,000 | | 110,000 | | 2,540,000 | | 400,000 | |
| | | 63,671,574 | 4,869,194 | | 2,746,276 | | 65,794,492 | | 3,082,625 | |
| Add: Bond premium | ···· | 282,636 | | | 17,993 | | 264,643 | | - | |
| | | 63,954,210 | 4,869,194 | | 2,764,269 | | 66,059,135 | | 3,082,625 | |

NOTES TO FINANCIAL STATEMENTS (Continued) DECEMBER 31, 2011

Note 3 - Detailed Notes on All Funds (Continued)

| Engage Portonia de Oculos I | Balance January 1, 2011 | | New Issues/ Additions | | Maturities and/or Payments | | Balance December 31, 2011 | | Due Within One Year | |
|---|---|------------------------|--------------------------|--------------------|----------------------------------|----------------------|---------------------------------|------------------------|------------------------|--------------------|
| Energy Performance Contract Payable | \$ | 2,100,000 | \$ | - | \$ | 89,845 | \$ | 2,010,155 | \$ | 120,120 |
| | | 66,054,210 | | 4,869,194 | | 2,854,114 | | 68,069,290 | | 3,202,745 |
| Other Noncurrent Liabilities: Compensated Absences Claims Payable Other Post Employment | | 1,954,413 1,848,996 | | 869,868 688,552 | | 195,000 1,468,348 | | 2,629,281 1,069,200 | · | 263,000 674,000 |
| Benefit Obligations Payable | | 17,643,289 | | 7,984,087 | | 2,271,572 | | 23,355,804 | ··· | - |
| Total Other Noncurrent Liabilities | - | 21,446,698 | Minarita | 9,542,507 | | 3,934,920 | | 27,054,285 | | 937,000 |
| Governmental Activities Long-Term Liabilities | \$ | 87,500,908 | \$ | 14,411,701 | \$ | 6,789,034 | \$ | 95,123,575 | \$ | 4,139,745 |
| Business-Type Activities: Bonds Payable - Capital Construction Add: Deferred charges | \$ | 5,913,426 | \$ | 800,000 38,373 | \$ | 1,353,723 2,257 | \$ | 5,359,703 36,116 | \$ | 552,375 |
| | | 5,913,426 | | 838,373 | | 1,355,980 | | 5,395,819 | | 552,375 |
| Other Noncurrent Liabilities: Compensated Absences Other Post Employment Benefit Obligations Payable | *************************************** | 60,359 819,434 | | 31,325 316,131 | | 6,100 23,216 | | 85,584 1,112,349 | | 8,500 <u>-</u> |
| Total Other Noncurrent Liabilities | ***** | 879,793 | | 347,456 | | 29,316 | | 1,197,933 | | 8,500 |
| Business-Type Activities Long-Term Liabilities | \$ | 6,793,219 | \$ | 1,185,829 | \$ | 1,385,296 | \$ | 6,593,752 | \$ | 560,875 |
| Housing Authority - Component Unit - Revenue Bonds Payable | \$ | 6,647,173 | \$ | - - | \$ | 175,176 | \$ | 6,471,997 | \$ | 599,920 |

Each governmental funds' liability for compensated absences, claims payable and other post employment benefit obligations payable is liquidated primarily by the General, Town Outside Villages, Sewer and Highway funds. The Town's indebtedness for bonds and energy performance contract debt is satisfied by the Debt Service Fund.

Bonds Payable

Bonds payable at December 31, 2011 are comprised of the following individual issues:

| | | | | | Amount Outstanding |
|-------------------------|---------|--------------|-----------------|-----------------|-----------------------|
| • | | Original | | | at |
| | Year of | Issue | Final | Interest | December 31, |
| Purpose | Issue | Amount | Maturity | Rates | 2011 |
| Public Improvements | 1998 | \$ 2,039,000 | August, 2012 | 4.5000 % | \$ 190,000 |
| Public Improvements | 2001 | 1,555,000 | April, 2013 | 4.5000 | 320,000 |
| Sewer Improvements | 2001 | 1,025,000 | November, 2021 | 0.8360 - 3.4200 | 990,000 |
| Sewer Reconstruction | 2002 | 5,775,000 | May, 2024 | 5.2513 - 6.1813 | 3,875,000 |
| Public Improvements | 2004 | 3,925,500 | July, 2019 | 3.5000 - 4.0000 | 2,345,000 |
| Refunding Bonds - | | | | | |
| Blue Hill Golf Course | 2005 | 1,885,000 | February, 2014 | 3.5000 - 3.7500 | 630,000 |
| Public Improvements | 2008 | 45,480,718 | April, 2038 | 4.2700 | 42,115,000 |
| Public Improvements | 2008 | 1,942,500 | January, 2032 | 4.3750 - 4.5000 | 1,794,615 |
| Broad Acres Golf Course | 2008 | 2,917,500 | January, 2032 | 4.3750 - 4.5000 | 2,695,386 |
| Tax Certiorari Refunds | 2009 | 1,255,000 | December, 2019 | 1.5000 - 3.0000 | 1,040,000 |
| Public Improvements | 2010 | 8,695,000 | September, 2026 | 2.0000 - 3.0000 | 8,255,683 |
| Blue Hill Golf Course | 2010 | 1,300,000 | September, 2026 | 3.0000 | 1,234,317 |
| Judgment | 2011 | 1,500,000 | November, 2016 | 2.0000 - 3.0000 | 1,500,000 |
| Public Improvements | 2011 | 3,369,194 | November, 2040 | 0.2810 - 4.7460 | 3,369,194 |
| Refunding Bonds - | | | | | |
| Blue Hill Golf Course | 2011 | 800,000 | November, 2015 | 2.0000 - 3.0000 | 800,000 |
| | | | | | \$ 71,154,195 |

Interest expenditures of \$1,559,159 were recorded in the fund financial statements in the Debt Service Fund. Interest expense of \$101,948 and \$120,466 was recorded in the fund financial statements in the Enterprise Funds - Blue Hill Golf Course and Broad Acres Golf Course, respectively, and the government-wide financial statements for business-type activities and interest expense of \$1,535,231 was recorded in the government-wide financial statement for governmental activities.

Energy Performance Contract Payable

The Town, during 2009, entered into a \$2,100,000 contractual agreement to install energy saving equipment and/or to upgrade existing facilities to enhance performance. The agreement provides for quarterly payments of \$53,828, including interest at 4.84% through June 2024. The contract further provides that the savings in energy costs resulting from this modernization will equal or exceed the payment terms. Interest expenditures/expense of \$125,468 were recorded in the fund financial statements in the Debt Service Fund and in the government-wide financial statement for governmental activities. The balance due at December 31, 2011 was \$2,010,055.

Payments to Maturity

The annual requirements to amortize all bonded and energy performance contract debt outstanding of the primary government as of December 31, 2011, including interest payments of \$36,900,602 are as follows:

| | Bonds | | | | | | | | | | | | | | | |
|--------------|----------|------------|----|--------------------------|----|-----------|----|-----------------------------|----|--------------------|----|---------|-----------|------------|----------|------------|
| Year Ended | Governme | ctivities | | Business-type Activities | | | | Energy Performance Contract | | | | Totals | | | | |
| December 31, | | Principal | | Interest | _ | Principal | _ | Interest | | Principal Interest | | | Principal | | Interest | |
| 2012 | \$ | 3,082,625 | \$ | 2,622,082 | \$ | 552,375 | \$ | 193,358 | \$ | 120,120 | \$ | 95,193 | \$ | 3,755,120 | \$ | 2,910,633 |
| 2013 | | 2,978,865 | | 2,515,198 | | 565,329 | | 175,155 | | 126,044 | | 89,269 | | 3,670,238 | • | 2,779,622 |
| 2014 | | 2,889,719 | | 2,416,131 | | 565,281 | | 158,344 | | 132,260 | | 83,053 | | 3,587,260 | | 2,657,528 |
| 2015 | | 2,964,116 | | 2,308,748 | | 375,884 | | 142,335 | | 138,783 | | 76,530 | | 3,478,783 | | 2,527,613 |
| 2016 | | 3,049,164 | | 2,196,889 | | 170,836 | | 129,542 | | | | | | 3,220,000 | | 2,326,431 |
| 2017-2021 | | 13,839,312 | | 9,272,438 | | 960,688 | | 540,409 | | 803,585 | | 272,980 | | 15,603,585 | | 10,085,827 |
| 2022-2026 | | 12,756,215 | | 6,528;267 | | 1,148,784 | | 335,610 | | 689,363 | | 64,232 | | 14,594,362 | | 6,928,109 |
| 2027-2031 | | 9,523,573 | | 4,215,821 | | 831,428 | | 120,096 | | - | | | | 10,355,001 | | 4,335,917 |
| 2032-2036 | | 10,100,903 | | 2,104,939 | | 189,098 | | - | | • | | • | | 10,290,001 | | 2,104,939 |
| 2037-2040 | | 4,610,000 | | 243,983 | | - | | | | - | | - | | 4,610,000 | | 243,983 |
| | \$ | 65,794,492 | \$ | 34,424,496 | \$ | 5,359,703 | \$ | 1,794,849 | \$ | 2,010,155 | \$ | 681,257 | \$ | 73,164,350 | \$ | 36,900,602 |

The above general obligation bonds and energy performance contract debt are direct obligations of the Town for which its full faith and credit are pledged and are payable from taxes levied on all taxable real property within the Town.

Advance Refunding

During the 2011 fiscal year, the Town issued \$800,000 in serial bonds with interest rates ranging from 2.0% to 3.0%, depending on maturity. The proceeds were used to advance refund \$820,000 of Blue Hill Golf Course 2000 serial bonds bearing interest at rates ranging from 4.75% to 5.0%. The net proceeds of \$820,000 (net of \$38,372 re-offering premium and after payment of \$18,372 in underwriting fees and other issuance costs) were used to purchase U.S. Government securities. Those securities were deposited into an irrevocable trust with an escrow agent to provide for all future debt service payments on the 2000 Blue Hill Golf Course serial bonds. As a result, the 2000 Blue Hill Golf Course serial bonds are considered defeased and the liability for that serial bond has been removed from the Statement of Net Assets. The premium received was \$38,372. This amount is being netted against the new debt and amortized over the remaining life of the refunded debt.

The Town refunded the 2000 Blue Hill Golf Course serial bonds to reduce its total debt service payments by \$67,683 and to obtain a net present value economic gain of \$67,566.

At December 31, 2011, the full amount of bonds outstanding are considered defeased.

Prior Year Defeasance of Debt

In prior years, the Town defeased certain bonds by placing the proceeds of new bonds or certain defined revenues in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are

not included in the Town's financial statements. At December 31, 2011, \$2,220,000 of bonds outstanding are considered defeased.

Component Unit Debt - Revenue Bonds Payable.

Long-term indebtedness of the Housing Authority at December 31, 2011 consisted of the following:

| | | | | | Amount |
|-----------------|---------|-----------|----------|-------------|--------------|
| | | | | | Outstanding |
| | | Original | | | at |
| | Year of | Issue | Final | Interest | December 31, |
| Purpose | Issue | Amount | Maturity | Rate | 2011 |
| Refunding Bonds | 1992 | 8,716,245 | 2030 | 2.9 - 6.6 % | \$ 6,471,997 |

Included in the payment schedule are amounts of \$4,648,683, which represents the future accretion of interest on the bonds. These bonds are obligations of the Housing Authority but are guaranteed by the Town.

The annual requirements to amortize the bonded debt outstanding of the Housing Authority as of December 31, 2011, including accreted interest is as follows:

| Year Ended | Amount |
|---------------|------------------|
| 2012 | \$ 599,920 |
| 2013 | 603,210 |
| 2014 | 600,516 |
| 2015 | 600,413 |
| 2016-2030 | 8,716,621 |
| | \$ 11,120,680 |

Compensated Absences

The various collective bargaining agreements provide for the payment of accumulated vacation and sick leave upon separation from service. Vacation time earned by CSEA employees is paid out at separation. CSEA employees can also receive payment for any unused sick leave credits in excess of the hourly equivalent of 165 days up to 30 days. Vacation and sick time may be accumulated by Police Department employees. The value of this accumulated time is payable upon separation of service. The value of all compensated absences has been reflected in the government-wide financial statements.

Claims Payable

The Internal Service Funds reflect workers' compensation and general liability claim liabilities. These liabilities are based upon estimates of the ultimate cost of claims (including future claim adjustment expenses) that have been reported, but not settled, and of claims that have been

incurred but not reported (IBNR's). The length of time for which such costs must be estimated varies depending on the coverage involved. Because actual claim costs depend on such complex factors as inflation, changes in doctrines of legal liability and damage awards, the process used in computing claim liabilities does not necessarily result in an exact amount. Claim liabilities are recomputed periodically using a variety of actuarial and statistical techniques to produce current estimates that reflect recent settlements, claim frequency and other economic and social factors. A provision for inflation in the calculation of estimated future claims costs is implicit in the calculation because reliance is placed both on actual historical data that reflects past inflation and other factors that are considered to be appropriate modifiers of past experience.

An analysis of the activity of unpaid claim liabilities is as follows:

| | | 20 |)11 | | 2010 | | | | | | |
|--|--------------------------|-----------|-----|----------------------|-----------|------------------------|----|----------------------|--|--|--|
| | Workers' Compensation | | | General Liability | | Workers' mpensation | | General Liability | | | |
| Balance - Beginning of Year | \$ | 644,674 | \$ | 437,193 | \$ | 683,107 | \$ | 509,771 | | | |
| Provision for Claims and Claims Adjustment Expenses | | 367,115 | | 321,437 | | 283,426 | | 293,709 | | | |
| Claims and Claims Adjustment Expenses Paid | | (397,959) | | (303,260) | | (321,859) | | (366,287) | | | |
| Balance - End of Year | \$ | 613,830 | \$ | 455,370 | <u>\$</u> | 644,674 | \$ | 437,193 | | | |
| Due Within One Year | \$ | 313,000 | \$ | 361,000 | \$ | 363,959 | \$ | 298,479 | | | |

Other Post Employment Benefit Obligations

In addition to providing pension benefits, the Town provides certain health care benefits for retired employees through a single employer defined benefit plan. The various collective bargaining agreements stipulate the employees covered and the percentage of contribution. Contributions by the Town may vary according to length of service. Substantially all of the Town's employees may become eligible for those benefits if they reach normal retirement age while working for the Town. The cost of retiree health care benefits is recognized as an expenditure/expense as claims are paid within the governmental funds. The Town has recognized revenues and expenditures of \$37,830 for Medicare Part D payments made directly to its health insurance carrier on behalf of its retirees.

The Town's annual other post employment benefit ("OPEB") cost (expense) is calculated based on the annual required contribution, ("ARC"), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. GASB Statement No. 45 establishes standards for the measurement, recognition and display of the expenses and liabilities for retirees' medical insurance. As a result, reporting of expenses and liabilities will no longer be done under the "pay-as-you-go" approach. Instead of expensing the current year premiums paid, a per capita claims cost will be determined, which will be used to determine a "normal cost", an "actuarial accrued liability", and ultimately the ARC. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years.

Actuarial valuations for OPEB plans involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Calculations are based on the OPEB benefits provided under the terms of the substantive plan in effect at the time of each valuation and on the pattern of sharing of costs between the employer and plan members to that point. In addition, the assumptions and projections utilized do not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and plan members in the future. The actuarial calculations of the OPEB plan reflect a long-term perspective.

The Town is required to accrue on the government-wide and proprietary fund financial statements the amounts necessary to finance the plan as actuarially determined, which is equal to the expected rate of return on the Town's general assets. Funding for the Plan has been established on a pay-as-you-go basis. The assumed rates of increase in post retirement benefits are as follows:

| Year Ended December 31, | Pre-65 Medical | Post-65 Medical | PrescriptionDrug |
|-------------------------|-------------------|--------------------|------------------|
| 2012 | 9.00 % | 7.50 % | 8.00 % |
| 2013 | 8.50 | 7.50 | 8.00 |
| 2014 | 8.00 | 7.50 | 8.00 |
| 2015 | 7.50 | 7.50 | 7.50 |
| 2016 | 7.00 | 7.00 | 7.00 |
| 2017 | 6.50 | 6.50 | 6.50 |
| 2018 | 6.00 | 6.00 | 6.00 |
| 2019 | 5.50 | 5.50 | 5.50 |
| 2020+ | 5.00 | 5.00 | 5.00 |

The amortization basis is the level dollar method with an open amortization approach with 26 years remaining in the amortization period. The actuarial assumptions included in 4.0% investment rate of return and a 3.0% inflation rate. The Town currently has no assets set aside for the purpose of paying post employment benefits. The actuarial cost method utilized was the projected unit credit method. A separate postemployment benefit plan report is not available.

The number of participants as of December 31, 2011 was as follows:

| | Governmental Funds | Enterprise Funds | Total |
|---------------------------------------|-----------------------|---------------------|------------|
| Active Employees Retired Employees | 262 190 | 13 3 | 275 193 |
| | 452 | 16 | 468 |

| | G | overnmental Funds | | Enterprise Funds | Total |
|--|----|-------------------------------------|-----------|-------------------------------|---|
| Amortization Component: Actuarial Accrued Liability as of January 1, 2011 Assets at Market Value | \$ | 97,060,870 | \$ | 3,133,761 | \$ 100,194,631 |
| Unfunded Actuarial Accrued Liability ("UAAL") | \$ | 97,060,870 | <u>\$</u> | 3,133,761 | \$ 100,194,631 |
| Funded Ratio | | 0.00% | | 0.00% | 0.00% |
| Covered Payroll (Active plan members) | \$ | 26,521,905 | \$ | 1,388,474 | \$ 27,910,379 |
| UAAL as a Percentage of Covered Payroll | | 365.96% | === | 225.70% | 358.99% |
| Annual Required Contribution Interest on Net OPEB Obligation Adjustments to Annual Required Contribution | \$ | 8,298,668 705,732 (1,020,313) | \$ | 330,741 32,777 (47,387) | \$ 8,629,409 738,509 (1,067,700) |
| Annual OPEB Cost | | 7,984,087 | | 316,131 | 8,300,218 |
| Contributions Made | | (2,271,572) | | (23,216) | (2,294,788) |
| Increase in Net OPEB Obligation | | 5,712,515 | | 292,915 | 6,005,430 |
| Net OPEB Obligation - Beginning of Year | | 17,643,289 | | 819,434 | 18,462,723 |
| Net OPEB Obligation - End of Year | \$ | 23,355,804 | \$ | 1,112,349 | \$ 24,468,153 |

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation for the current and the two preceding years is as follows:

| Fiscal | | | Percentage of | | | | |
|--------------|-----------|-----------|------------------|------------|------------|--|--|
| Year Ended | | Annual | Annual OPEB | | Net OPEB | | |
| December 31, | OPEB Cost | | Cost Contributed | Obligation | | | |
| 2011 | \$ | 8,300,218 | 27.65 % | \$ | 24,468,153 | | |
| 2010 | | 8,189,093 | 25.55 | | 18,462,723 | | |
| 2009 | | 8,230,486 | 22.40 | | 12,365,644 | | |

The schedule of funding progress for the OPEB plan immediately following the notes to the financial statements presents multi-year trend information about whether the actuarial value of the plan assets is increasing or decreasing relative to the actuarial accrued liability for the benefits over time.

H. Revenues and Expenditures

Interfund Transfers

Interfund transfers are defined as the flow of assets such as cash or goods and services, without the equivalent flow of assets in return. The interfund transfers below have been reflected as transfers.

| | | Transfers In | | | | | | | | | | | |
|-----------------------------------|---------------|--------------|--------------------------|----|-------------------------|----|-------------------|--|--|--|--|--|--|
| | Highway | G | Blue Hill Solf Course | | oad Acres olf Course | | | | | | | | |
| Transfers Out | Fund | | Fund | | Fund | | Total | | | | | | |
| General Fund Debt Service Fund | \$ 38,661 | \$ | - 101,241 | \$ | - 200,208 | \$ | 38,661 301,449 | | | | | | |
| | \$ 38,661 | \$ | 101,241 | \$ | 200,208 | \$ | 340,110 | | | | | | |

Transfers are used to move amounts earmarked in the operating funds to fulfill commitments for Highway, Blue Hill Golf Course and Broad Acres Golf Course funds expenditures/expenses.

I. Net Assets

The components of net assets are detailed below:

Invested in Capital Assets, net of Related Debt - the component of net assets that reports the difference between capital assets less both the accumulated depreciation and the outstanding balance of debt, excluding unexpended proceeds, that is directly attributable to the acquisition, construction or improvement of those assets.

Restricted for Capital Projects - the component of net assets that reports the amounts restricted for capital projects, exclusive of unexpended bond proceeds and unrestricted interest earnings.

Restricted for Law Enforcement - the component of net assets that has been established pursuant to State authorization for unexpended forfeitures of seized crime properties restricted to use for law enforcement purposes.

Restricted for Debt Service - the component of net assets that reports the difference between certain assets and liabilities with constraints placed on their use by Local Finance Law.

Restricted for Workers' Compensation Benefits - the component of net assets that has been established to set aside funds to be used for a specific purpose in accordance with Section 6j of General Municipal Law.

Restricted for Risk Retention - the component of net assets that has been established to set aside funds to be used for a specific purpose in accordance with Section 6n of General Municipal Law.

Restricted for Special Revenue Funds - the component of net assets that represents funds restricted for specific purposes under New York State law or by external parties and/or statutes.

Unrestricted - all other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt".

NOTES TO FINANCIAL STATEMENTS (Continued) DECEMBER 31, 2011

Note 3 - Detailed Notes on All Funds (Continued)

J. Fund Balances

| | , | | 3,502,392 | 4,432,208 | - 255,084 | ľ | 2,522,304 | 220,688 | , | 209.346 | - 44,297 | | 93,521 | 84,464 | 440,212 | 2,200,000 | | | 9,851,165 | (883,109) | 30 \$ 16,143,256 |
|------|-----------------------------|---------------|----------------------------------|--------------------|--------------------------------|---------------------------|------------------|-------------------------------------|----------------------------------|----------------------------|----------------|--------------------------------------|------------------------|-----------------------------|---------|---|----------------------------------|---------------------|----------------|-------------|---------------------|
| | Non-Major | COVERTIMENTAL | 6 | | | 118,642 | 118,642 | | | | | | | | | | 228.716 | 121,532 | 350,248 | | \$ 468,890 |
| ; | Capital Projects | Pun L | 6 | | • | 1 1 | - | 66,889 | | • • | • | • | • | | • | • | , , | | * | (3,501,038) | \$ (3,434,149) |
| 2010 | Debt Service | Bur | · · | | • | 2.148,578 | 2,148,578 | | | | • | • | • | - | • | 1,000,000 | | - | 1,000,000 | | \$ 3,148,578 |
| | Highway | P. C. | \$ 119,359 | 119,359 | | | | | | | 43,067 | • | • | | 43,067 | | 5,041,555 | 1 | 3,084,422 | 1 | \$ 3,203,781 |
| | Sewer | 200 | \$ 90,207 | 90,207 | 1 | ' | • | • | | | • | , | • | 75,341 | 75,341 | , , | 7,60,7 | - | 1,132,688 | | \$ 1,222,895 |
| | Town Outside Villages | | \$ 531,751 | 531,751 | 255,084 | | 255,084 | | | , 200 | 1 | • | • | | 209,346 | 1,000,000 | 2,762,003 | | 3,971,349 | 1 | \$ 4,758,184 |
| | General | DUDL. | \$ 188,499 3,502,392 | 3,690,891 | • | | | 153,799 | ; | 8,584 | 1,230 | | 93,521 | 9,123 | 112,458 | 200,000 | | | 312,458 | 2,617,929 | \$ 6,775,077 |
| | | iotal | \$ 1,297,179 4,367,419 | 5,664,598 | 230,897 | 717,006 94,691 | 1,042,594 | 220,688 | | 6,604 | 126,918 | 882 | 16,082 | 47,207 | 424,927 | 3,500,000 | 6,389,528 | 151,257 | 10,734,880 | (2,703,859) | \$ 14,958,901 |
| | Non-Major | соуеттежа | \$ 38,653 | 38,653 | * | 94,691 | 94,691 | | | • | , | • | • | , | • | • | 269 168 | 151,257 | 420,425 | | \$ 553,769 |
| | Capital Projects | ביחב | · · | | | | • | 688'99 | | • | • | ٠ | • | | • | • | • 1 | 1 | • | (4,579,737) | \$ (4,512,848) |
| 2011 | Debt | Fund | · · | | ٠ | 717,006 | 717,006 | 1 | | • | | | • | 1 | • | 1,500,000 | | | 1,500,000 | * | \$ 2,217,006 |
| 8 | Highway | Frund | \$ 163,180 | 163,180 | | | | , | | • | 11,016 | • | • | | 11,016 | 200,000 | 2,653,509 | | 3,164,525 | | \$ 3,327,705 |
| | Sewer | Fund | \$ 123,326 | 123,326 | • | | | , | | • | | • | | 47,207 | 47,207 | ' | 653,806 | | 701,013 | | \$ 824,339 |
| | Town Outside Villages | Fund | \$ 694,687 | 694,687 | 230,897 | | 230,897 | ' | | , 22, 722 | 3,13 | | • | • | 227,231 | 1,000,000 | 3,082,213 | | 4,309,444 | | \$ 5,235,028 |
| | General | Pund | \$ 277,333 4,367,419 | 4,644,752 | , | ' ' | | 153,799 | | 6,604 | 115,902 | 885 | 16,082 | • | 139,473 | 500,000 | • | | 639,473 | 1,875,878 | \$ 7,313,902 |
| | | Nonspendable; | Prepaid expenditures Advances | Total Nonspendable | Restricted: Law enforcement | Debt service Parklands | Total Restricted | Committed - Capital improvements | Assigned: Purchases on order: | General government support | Transportation | Economic opportunity and development | Culture and recreation | Home and community services | : | Designated for subsequent year's expenditures | Major Funds Special Districts | Pearl River Parking | Total Assigned | Unassigned | Total Fund Balances |

Certain elements of reserved fund balance are described above. Those additional elements, which are not reflected in the Statement of Net Assets but are reported in the governmental funds balance sheet are described below.

Prepaid Expenditures has been established to account for payments made in advance. The amount is classified as nonspendable to indicate that funds are not "available" for appropriation or expenditure even though they are a component of current assets.

Advances have been established to indicate the long-term nature of funds advanced to the Enterprise funds. The amount is classified as nonspendable to indicate that these funds do not represent "available" spendable resources even though they are a component of net assets.

Parklands have been established pursuant to Section 277 of Town Law. This amount represents funds received by the Town in lieu of parklands as a condition precedent to the approval of a parcel by the Planning Board. The amount is classified as restricted to indicate that the funds may only be used for recreation purposes.

Capital Improvements represents funds that the Town will use for various sidewalk and drainage improvements or earnings on the investment of capital project funds financed from other governmental funds. The amount is classified as committed to indicate that it required Board approval to establish and will also require Board approval to utilize.

Purchases on order are assigned and represent the Town's intention to honor the contracts in process at year-end. The subsequent year's appropriations will be amended to provide authority to complete the transactions.

Designations of fund balance are not legally required segregations but represent intended use for a specific purpose. At December 31, 2011, the Town Board has assigned the above amounts to be appropriated from the ensuing year's budget.

Unassigned fund balance in the General Fund represents amounts not classified as nonspendable, restricted, committed or assigned. Unassigned fund balances in the Capital Projects Fund represent the deficit balance in the projects.

Note 4 - Summary Disclosure of Significant Contingencies

A. Litigation

The Town and its officers and employees are defendants in a number of pending lawsuits. These lawsuits include claims for personal injury, property damage, and alleged employment and/or civil rights violations. The other major types of lawsuits against the Town are tax certiorari proceedings.

The Town is a defendant in four separate lawsuits filed by a police officer since 2003; two of these cases relate to discrimination for a failure to promote, and two cases are related to disciplinary charges that the Town filed against the officer. Outside legal counsel handling these cases believe that the Town has a substantial likelihood of prevailing in all of them. The Town's financial risk in these cases, should the police officer prevail, would likely be back-pay and reasonable attorney's fees.

Note 4 - Summary Disclosure of Significant Contingencies (Continued)

The Town is also one of several defendants in a 2005 wrongful death case where a Town resident was electrocuted outside his home during flooding. Insurance counsel believes the Town has immunity as a municipality for management of flooding issues and that liability, if it exists, lies with electrical contractors who worked on the plaintiff's home and who are co-defendants in the lawsuit. The Town's legal expenses for insurance counsel in this case have already exceeded the Town's \$75,000 self-insurance retention.

In these and most of the personal injury, employment, and civil rights cases that are pending against the Town, the issue of liability, in the Town's opinion (and/or that of outside counsel who handle the majority of the claims), is questionable, and the Town is taking a strong defense position. However, even if such claims were to be decided against the Town, the Town does not believe that the consequence, individually or in the aggregate, would be such as to have a material adverse effect on the Town's financial condition or its ability to pay the principal of, or interest on, any of its bonds or notes when they become due, taking into consideration that the Town currently carries liability insurance coverage up to \$6 million, which covers all liability and defense costs after a self-insured payment of the first \$75,000.

In addition to the above, there continue to be periodic claims against the Town for property damage due to sewer backups. While these sewer backup cases must be reviewed on a case by case basis, it does not appear that any one of the claims presently pending will result in a judgment against the Town in excess of \$20,000.

The Town is also a defendant in numerous tax certiorari proceedings, the results of which generally require tax refunds on the part of the Town. Refunds of this nature are normally not made directly by the Town but rather by the County of Rockland, with the refunds being added to the County tax warrant by the Town in the subsequent year. The amount of these possible refunds cannot be determined at the present time.

B. Risk Management

The Town's policies for general liability, law enforcement and auto liability have a self-insured retention level of \$75,000 per claim. Insurance coverage for these policies has been secured for losses in excess of the self-insured retention up to \$6 million per claim. In addition, there is a \$100,000 self-insured retention for property, contractors, equipment and auto physical damage per claim. Property insurance coverage has been secured for losses in excess of the self-insured retention up to \$104 million per claim. The Town's workers' compensation policy has a self-insured retention level of up to \$175,000 per claim. Insurance coverage has been secured for losses in excess of the self- insured retention. Settled claims resulting from these risks have not exceeded commercial coverage in any of the past three fiscal years. The governmental funds are charged premiums by the respective Internal Service Fund. Accrued liabilities in the Internal Service funds include provisions for claims reported and claims incurred but not reported. In addition, the Town purchases conventional health insurance from various providers.

C. Contingencies

The Town participates in various Federal grant programs. These programs may be subject to program compliance audits pursuant to the Single Audit Act. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town anticipates such amounts, if any, to be immaterial.

NOTES TO FINANCIAL STATEMENTS (Concluded) DECEMBER 31, 2011

Note 5 - Other Matters

On June 24, 2011, the Governor signed Chapter 97 of the Laws of 2011 ("Tax Levy Limitation Law"). This applies to all local governments.

The Tax Levy Limitation Law restricts the amount of real property taxes that may be levied by a Town in a particular year, beginning with the 2012 year. It expires on June 16, 2016.

The following is a brief summary of certain relevant provisions of the Tax Levy Limitation Law. The summary is not complete and the full text of the Tax Levy Limitation Law should be read in order to understand the details and implementations thereof.

The Tax Levy Limitation Law imposes a limitation on increases in the real property tax levy, subject to certain exceptions. The Tax Levy Limitation Law permits the Town to increase its overall real property tax levy over the tax levy of the prior year by no more than the "Allowable Levy Growth Factor," which is the lesser of one and two-one hundredths or the sum of one plus the Inflation Factor; provided, however that in no case shall the levy growth factor be less than one. The "Inflation Factor" is the quotient of: (i) the average of the National Consumer Price Indexes determined by the United States Department of Labor for the twelve-month period ending six months prior to the start of the coming fiscal year minus the average of the National Consumer Price Indexes determined by the United States Department of Labor for the twelve-month period ending six months prior to the start of the prior fiscal year, divided by (ii) the average of the National Consumer Price Indexes determined by the United States with the result expressed as a decimal to four places. The Town is required to calculate its tax levy limit for the upcoming year in accordance with the provision above and provide all relevant information to the New York State Comptroller prior to adopting its budget. The Tax Levy Limitation Law sets forth certain exclusions to the real property tax levy limitation of the Town, including exclusions for certain portions of the expenditures for retirement system contributions and tort judgments payable by the Town. The Town Board may adopt a budget that exceeds the tax levy limit for the coming fiscal year. only if the Town Board first enacts, by a vote of at least sixty percent of the total voting power of the Town Board, a local law to override such limit for such coming fiscal year.

REQUIRED SUPPLEMENTARY INFORMATION - SCHEDULE OF FUNDING PROGRESS OTHER POST EMPLOYMENT BENEFITS LAST THREE FISCAL YEARS

| *** | Actua | arial | | Unfunded | | | | Unfund Liability | | |
|---|-------------|-------------|---|---|-----------------|---|--|-------------------------------------|----------|--|
| Valuation Date | Valu Ass | e of | Accrued Liability | Actuarial Accrued Liability | Funded Ratio | | Covered Payroll | Percentage of Covered Payroll | | |
| January 1, 2011 January 1, 2010 January 1, 2009 | \$ | - - - | \$ 100,194,631 90,013,315 91,607,137 | \$ 100,194,631 90,013,315 91,607,137 | - - - | % | \$ 27,910,371 28,583,421 26,198,421 | 358.99 314.91 349.67 | % | |

MAJOR GOVERNMENTAL FUNDS

GENERAL FUND

• The General Fund constitutes the primary operating fund of the Town and is used to account for and report all financial resources not accounted for and reported in another fund.

SPECIAL REVENUE FUNDS

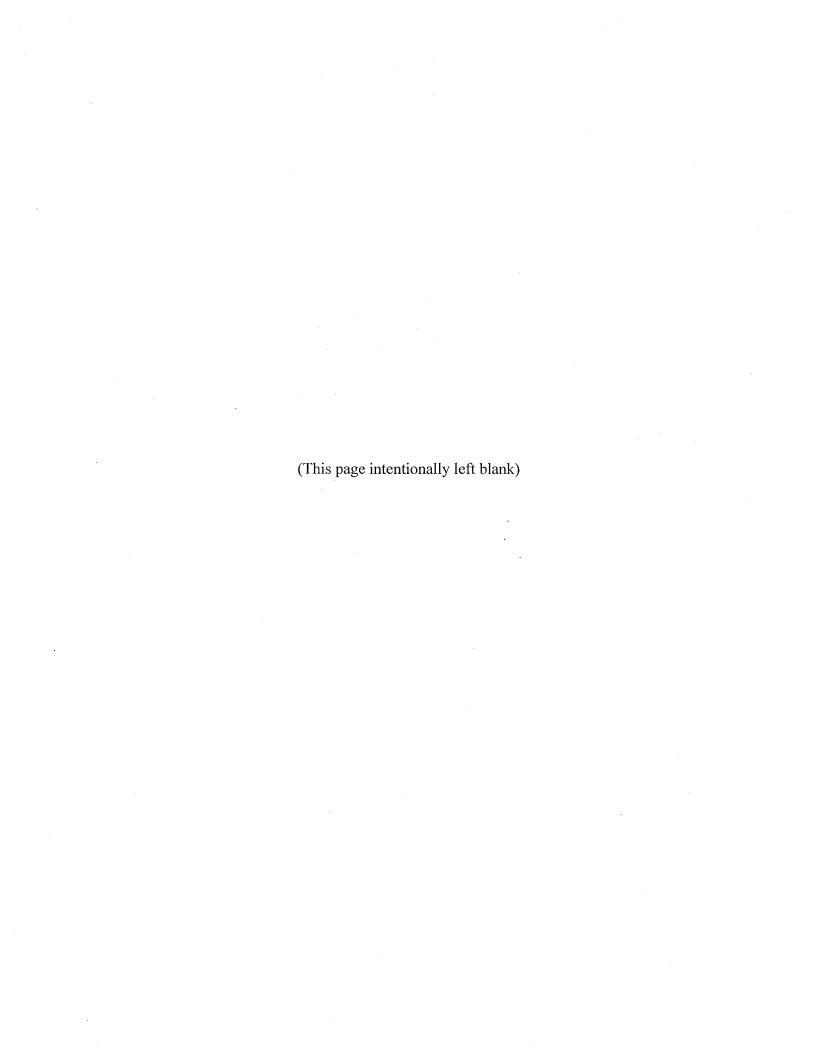
- Town Outside Villages Fund The Town Outside Villages Fund is used to account for transactions which by statute affect only those areas outside the boundaries of the villages located within the Town.
- **Sewer Fund** The Sewer Fund is provided to account for the operation and maintenance of the Town's sewer facilities.
- **Highway Fund** The Highway Fund is used to account for road and bridge maintenance and improvements as defined in the Highway Law of the State of New York.

DEBT SERVICE FUND

 The Debt Service Fund is provided to account for and report financial resources that are restricted, committed or assigned to expenditures for principal and interest and for financial resources that are being accumulated for principal and interest maturing in future years.

CAPITAL PROJECTS FUND

 The Capital Projects Fund is used to account for and report financial resources that are restricted, committed or assigned for capital outlay, including the acquisition or construction of major capital facilities and other capital assets, other than those financed by proprietary funds.



GENERAL FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| | 2011 | 2010 |
|------------------------------------|----------------------|----------------------|
| <u>ASSETS</u> | | |
| Cash: | | |
| Demand deposits | \$ 3,762,406 | \$ 3,334,987 |
| Petty cash | 1,050 | 1,050 |
| | | |
| | 3,763,456 | 3,336,037 |
| Receivables: | | |
| Accounts | 325,971 | 331,610 |
| State and Federal aid | 16,547 | - |
| Due from other governments | 420,000 | 1,066,787 |
| Due from other funds | - | 5,644,853 |
| Advances to other funds | 4,367,419 | 3,502,392 |
| | 5 400 00 7 | 10 5 15 0 10 |
| | 5,129,937 | 10,545,642 |
| Prepaid Expenditures | 277,333 | 188,499 |
| | | |
| Total Assets | \$ 9,170,726 | \$ 14,070,178 |
| LIABILITIES AND FUND BALANCE | | · |
| Liabilities: | | |
| Accounts payable | \$ 184,150 | \$ 226,539 |
| Due to other governments | 29,574 | 61,849 |
| Due to other funds | 1,643,100 | 7,006,713 |
| | 1,010,100 | 1,000,110 |
| Total Liabilities | 1,856,824 | 7,295,101 |
| Fund Balance: | | |
| Nonspendable | 4 644 752 | 2 600 901 |
| Committed | 4,644,752 153,799 | 3,690,891 153,799 |
| Assigned | 639,473 | 312,458 |
| Unassigned | 1,875,878 | 2,617,929 |
| | | |
| Total Fund Balance | 7,313,902 | 6,775,077 |
| Total Liabilities and Fund Balance | ¢ 0.470.700 | ¢ 44.070.470 |
| Total Liabilities and Fund Balance | \$ 9,170,726 | \$ 14,070,178 |

GENERAL FUND COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | 20 | 011 | |
|---|--------------------|-----------------|--------------|--|
| Revenues: | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) |
| Real property taxes | \$ 2,763,027 | \$ 2,763,027 | \$ 2,771,491 | \$ 8,464 |
| Other tax items | 25,000 | 25,000 | 25,945 | 945 |
| Non-property taxes | 2,010,000 | 2,010,000 | 2,125,968 | 115,968 |
| Departmental income | 583,160 | 695,160 | 763,991 | 68,831 |
| Use of money and property | 159,000 | 159,000 | 153,765 | (5,235) |
| Licenses and permits | 36,300 | 36,300 | 66,874 | 30,574 |
| Fines and forfeitures | 385,000 | 385,000 | 354,562 | (30,438) |
| Sale of property and compensation for loss | 000,000 | 000,000 | 00 1,002 | (00, 100) |
| Interfund revenues | 3,518,700 | 3,518,700 | 3,518,700 | - |
| State aid | 1,926,427 | 1,926,427 | 1,855,976 | - (70,451) |
| Federal aid | 1,920,427 | 1,920,427 | 26,623 | (70,451) 26,623 |
| Miscellaneous | 5,000 | 5,000 | 41,957 | 36,957 |
| Miscellarieous | 3,000 | 3,000 | 41,957 | 30,937 |
| Total Revenues | 11,411,614 | 11,523,614 | 11,705,852 | 182,238 |
| Expenditures: Current: | | | | ÷ |
| General government support | 5,295,054 | 5,008,036 | 4,595,627 | 412,409 |
| Public safety | 172,748 | 190,048 | 184,755 | 5,293 |
| Health | 65,000 | 67,200 | 67,140 | 60 |
| Transportation | 667,232 | 650,232 | 473,882 | 176,350 |
| Economic opportunity and | | · | • | , |
| development | 158,773 | 158,773 | 157,561 | 1,212 |
| Culture and recreation | 2,475,115 | 2,544,715 | 2,499,466 | 45,249 |
| Home and community services | 181,550 | 206,951 | 183,398 | 23,553 |
| Employee benefits | 2,708,600 | 3,071,417 | 2,966,537 | 104,880 |
| Debt service - Interest | | - | •= | |
| Total Expenditures | 11,724,072 | 11,897,372 | 11,128,366 | 769,006 |
| Excess (Deficiency) of Revenues Over Expenditures | (312,458) | (373,758) | 577,486 | 951,244 |
| Other Financing Uses - | | i | | • |
| Transfers out | - | (38,700) | (38,661) | 39 |
| Net Change in Fund Balance | (312,458) | (412,458) | 538,825 | 951,283 |
| Fund Balance - Beginning of Year | 312,458 | 412,458 | 6,775,077 | 6,362,619 |
| Fund Balance - End of Year | <u> </u> | \$ - | \$ 7,313,902 | \$ 7,313,902 |

| Original Budget Final Budget Actual Variance with Final Budget Positive (Negative) \$ 3,496,468 \$ 3,496,468 \$ 3,503,523 \$ 7,055 21,800 21,800 21,800 27,471 5,671 5,671 1,956,000 1,956,000 2,046,940 90,940 588,080 588,080 601,180 665,980 64,800 580 580 580 580 580 580 580 580 580 | | 20 | 10 | |
|---|---|--|---|--|
| \$ 3,496,468 \$ 3,496,468 \$ 3,503,523 \$ 7,055 | • | | Actual | Final Budget Positive |
| 16,000 16,000 6,101 (9,899) 11,916,881 11,929,981 12,172,876 242,895 5,334,857 5,102,819 4,992,446 110,373 295,073 270,773 263,938 6,835 50,800 63,200 63,180 20 673,439 681,256 662,919 18,337 151,973 151,973 150,763 1,210 2,386,125 2,375,225 2,214,644 160,581 187,938 173,938 162,700 11,238 2,310,600 2,253,570 2,250,982 2,588 165,000 176,000 175,237 763 11,555,805 11,248,754 10,936,809 311,945 361,076 681,227 1,236,067 554,840 (379,586) (713,554) (533,965) 179,589 (18,510) (32,327) 702,102 734,429 | \$ 3,496,468 21,800 1,956,000 588,080 156,000 40,000 370,000 | \$ 3,496,468 21,800 1,956,000 601,180 156,000 40,000 370,000 | \$ 3,503,523 27,471 2,046,940 665,980 156,580 49,785 468,383 1,100 3,710,819 1,525,353 | \$ 7,055 5,671 90,940 64,800 580 9,785 98,383 1,100 (26,114) (10,247) |
| 5,334,857 5,102,819 4,992,446 110,373 295,073 270,773 263,938 6,835 50,800 63,200 63,180 20 673,439 681,256 662,919 18,337 151,973 151,973 150,763 1,210 2,386,125 2,375,225 2,214,644 160,581 187,938 173,938 162,700 11,238 2,310,600 2,253,570 2,250,982 2,588 165,000 176,000 175,237 763 11,555,805 11,248,754 10,936,809 311,945 361,076 681,227 1,236,067 554,840 (379,586) (713,554) (533,965) 179,589 (18,510) (32,327) 702,102 734,429 | 16,000 | 16,000 | · · | • |
| 295,073 270,773 263,938 6,835 50,800 63,200 63,180 20 673,439 681,256 662,919 18,337 151,973 151,973 150,763 1,210 2,386,125 2,375,225 2,214,644 160,581 187,938 173,938 162,700 11,238 2,310,600 2,253,570 2,250,982 2,588 165,000 176,000 175,237 763 11,555,805 11,248,754 10,936,809 311,945 361,076 681,227 1,236,067 554,840 (379,586) (713,554) (533,965) 179,589 (18,510) (32,327) 702,102 734,429 | 11,916,881 | 11,929,981 | 12,172,876 | 242,895 |
| 2,386,125 2,375,225 2,214,644 160,581 187,938 173,938 162,700 11,238 2,310,600 2,253,570 2,250,982 2,588 165,000 176,000 175,237 763 11,555,805 11,248,754 10,936,809 311,945 361,076 681,227 1,236,067 554,840 (379,586) (713,554) (533,965) 179,589 (18,510) (32,327) 702,102 734,429 | 295,073 50,800 | 270,773 63,200 | 263,938 63,180 | 6,835 20 |
| 361,076 681,227 1,236,067 554,840 (379,586) (713,554) (533,965) 179,589 (18,510) (32,327) 702,102 734,429 | 2,386,125 187,938 2,310,600 | 2,375,225 173,938 2,253,570 | 2,214,644 162,700 2,250,982 | 160,581 11,238 2,588 |
| (379,586) (713,554) (533,965) 179,589 (18,510) (32,327) 702,102 734,429 | 11,555,805 | 11,248,754 | 10,936,809 | 311,945 |
| (18,510) (32,327) 702,102 734,429 | 361,076 | 681,227 | 1,236,067 | 554,840 |
| | (379,586) | (713,554) | (533,965) | 179,589 |
| 18.510 32.327 6.072.975 6.040.648 | (18,510) | (32,327) | 702,102 | 734,429 |
| | 18,510 | 32,327 | 6,072,975 | 6,040,648 |
| <u>\$ -</u> <u>\$ - \$ 6,775,077 \$ 6,775,077</u> | \$ _ | \$ - | \$ 6,775,077 | \$ 6,775,077 |

GENERAL FUND SCHEDULE OF REVENUES COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2011 (With Comparative Actuals for 2010)

| American de la company de la c | | | | | | | Varia | Variance with | | |
|--|---|---------------------------|---|---------------------------|---|--------------------------|---------------|--|---|--------------------------|
| | 1 | Original Budget | | Final Budget | | Actual | Fina P. P. | Final Budget Positive (Negative) | | 2010 Actual |
| REAL PROPERTY TAXES | ↔ | 2,763,027 | ₩ | 2,763,027 | 8 | 2,771,491 | ↔ | 8,464 | ↔ | 3,503,523 |
| OTHER TAX ITEMS | | | | | | | | | | |
| Interest and penalties on real property taxes | | 25,000 | | 25,000 | | 25,945 | | 945 | | 27,471 |
| NON-PROPERTY TAXES | | | | | | | | | | |
| Franchise fees Non-property tax distribution from County | | 580,000 1,430,000 | | 580,000 1,430,000 | | 648,077 1,477,891 | | 68,077 47,891 | | 609,574 1,437,366 |
| DEPARTMENTAL INCOME | | 2,010,000 | | 2,010,000 | | 2,125,968 | | 115,968 | | 2,046,940 |
| Town Clerk fees | | 17,000 | | 17,000 | | 14,923 | | (2,077) | | 18,269 |
| Engineering rees Parks and recreation charges Public safety fees | | 560,000 560,000 160 | | 672,000 672,000 160 | | 53,616 695,302 150 | | 23,302 (10) | | 10,934 630,457 320 |
| | | 583,160 | | 695,160 | | 763,991 | | 68,831 | | 665,980 |
| USE OF MONEY AND PROPERTY | | | | - - - | | | ÷ | | | |
| Earnings on investments Rental of real property | | 28,000 | | 28,000 131,000 | | 15,518 138,247 | | (12,482) 7,247 | | 22,668 133,912 |
| LICENSES AND PERMITS | | 159,000 | | 159,000 | | 153,765 | | (5,235) | | 156,580 |
| Bingo licenses | | 3,300 | | 3,300 | | 2,809 | | (491) | | 2,806 |
| Dog licenses | | 3,000 | | 3,000 | | 4,515 | | 1,515 | | 3,049 |
| Permits | | 23,000 | | 23,000 | | 47,300 | | 24,300 | | 29,280 |
| Sanitation licenses | | 7,000 | | 7,000 | | 12,250 | | 5,250 | | 14,650 |
| | | 36,300 | | 36,300 | | 66,874 | | 30,574 | | 49,785 |

| | FINES AND FORFEITURES | | | | | |
|----|--|--------------------------|-------------------|---------------------------|---------------------------|---------------------------|
| | Fines and forfeited bail | 385,000 | 385,000 | 354,562 | (30,438) | 468,383 |
| | SALE OF PROPERTY AND COMPENSATION FOR LOSS | | | | | |
| | Sale of equipment | , | | 1 | 1 | 1,100 |
| | INTERFUND REVENUES | 3,518,700 | 3,518,700 | 3,518,700 | | 3,710,819 |
| | STATE AID | | | | | |
| | Per capita Mortgage tax | 200,000 1,700,000 45,000 | 200,000 1,700,000 | 190,000 | (10,000) (65,465) | 1,305,450 |
| | School Tax Relief Program Disaster assistance | 11,427 | 11,427 | 12,702 14,405 4,334 | (2,230) 2,978 4,334 | 15,131 15,832 1,807 |
| | | 1,926,427 | 1,926,427 | 1,855,976 | (70,451) | 1,525,353 |
| 69 | FEDERAL AID | | | | | |
| | Disaster assistance | | ı | 26,623 | 26,623 | 10,841 |
| | MISCELLANEOUS | | | | | |
| | Other | 5,000 | 5,000 | 41,957 | 36,957 | 6,101 |
| | TOTAL REVENUES | \$ 11,411,614 | \$ 11,523,614 | \$ 11,705,852 | \$ 182,238 | \$ 12,172,876 |

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2011 (With Comparative Actuals for 2010) GENERAL FUND

| | | | | • | | | Var Fin | Variance with Final Budget | | |
|----------------------------|--------------|-----------|---|-----------|---------------|-----------|------------|-------------------------------|---|-----------|
| | O | Original | | Final | | | | Positive | | 2010 |
| | | Budget | | Budget | | Actual | 4 | (Negative) | | Actual |
| GENERAL GOVERNMENT SUPPORT | | | | | | | | | | |
| Town Board | Ω | 94,521 | ↔ | 95,278 | 69 | 94,661 | ↔ | 617 | ↔ | 94,031 |
| Town Justice | | 547,914 | | 550,084 | | 415,615 | | 134,469 | | 473,511 |
| Supervisor | | 255,024 | | 261,458 | | 259,368 | | 2,090 | | 257,976 |
| Finance | | 436,926 | | 436,926 | | 427,568 | | 9,358 | | 434,276 |
| Independent audit | | 54,000 | | 54,000 | | 54,000 | | | | 52,000 |
| Receiver of Taxes | | 239,092 | | 220,014 | | 207,863 | | 12,151 | | 254,957 |
| Assessor | | 493,699 | | 593,699 | | 563,018 | | 30,681 | | 458,532 |
| Board of Assessment Review | | 8,000 | | 8,000 | | 7,250 | | 750 | | 7,875 |
| Town Clerk | | 411,945 | | 411,944 | | 403,174 | | 8,770 | | 375,086 |
| Town Attorney | | 732,738 | | 702,738 | | 612,417 | | 90,321 | | 604,427 |
| Engineer | | 328,609 | | 328,609 | | 328,119 | | 490 | | 316,879 |
| Buildings | | 525,472 | | 525,472 | | 468,822 | | 56,650 | | 467,432 |
| Bond issuance costs | | 5,000 | | 33,000 | | 31,585 | | 1,415 | | 46,924 |
| Central data processing | | 352,169 | | 352,169 | | 348,175 | | 3,994 | | 346,684 |
| Special items: | | | | | | | | | | |
| Unallocated insurance | | 481,600 | | 58,416 | | ı | | 58,416 | | 417,600 |
| Shared services | | 306,545 | | 354,429 | | 354,429 | | ı | | 366,316 |
| Municipal association dues | | 21,800 | | 21,800 | | 19,563 | | 2,237 | | 17,940 |
| | | 5,295,054 | | 5,008,036 | | 4,595,627 | | 412,409 | | 4,992,446 |
| PUBLIC SAFETY | | | | | | | | | | |
| Traffic control | | 100,175 | | 115,175 | | 112,489 | | 2,686 | | 196,019 |
| Control of animals | | 72,573 | | 74,873 | | 72,266 | | 2,607 | | 67,919 |
| | | 172,748 | | 190,048 | | 184,755 | | 5,293 | | 263,938 |

| | 65,000 388,102 129,130 150,000 667,232 | 67,200 371,102 129,130 150,000 650,232 | 67,140 363,289 100,156 10,437 473,882 | 7,813 28,974 139,563 176,350 | 63,180 376,028 112,074 174,817 662,919 |
|---|---|---|---|---|---|
| Veterans' services Senior citizens programs CULTURE AND RECREATION | 11,000 147,773 158,773 | 11,000 147,773 158,773 | 10,000 147,561 157,561 | 1,000 212 1,212 | 10,000 140,763 150,763 |
| Recreation administration Parks Parks Youth recreation Special recreation facilities Community based programs Town Museum Celebrations Adult recreation | 381,321 989,297 700,586 120,000 43,000 116,911 68,000 56,000 | 380,118 948,297 793,537 131,945 43,000 116,911 68,000 62,907 | 369,569 928,129 787,042 131,945 42,550 114,702 62,622 62,907 | 10,549 20,168 6,495 - 450 2,209 5,378 | 364,573 752,504 715,373 113,771 43,500 111,739 58,242 54,942 |
| HOME AND COMMUNITY SERVICES | 2,475,115 | 2,544,715 | 2,499,466 | 45,249 | 2,214,644 |
| Sanitation Land acquisition costs - Rockland County State Hospital | 141,550 40,000 | 141,551 65,400 | 118,090 | 23,461 | 119,298 43,402 |
| | 181,550 | 206,951 | 183,398 | 23,553 | 162,700 (Continued) |

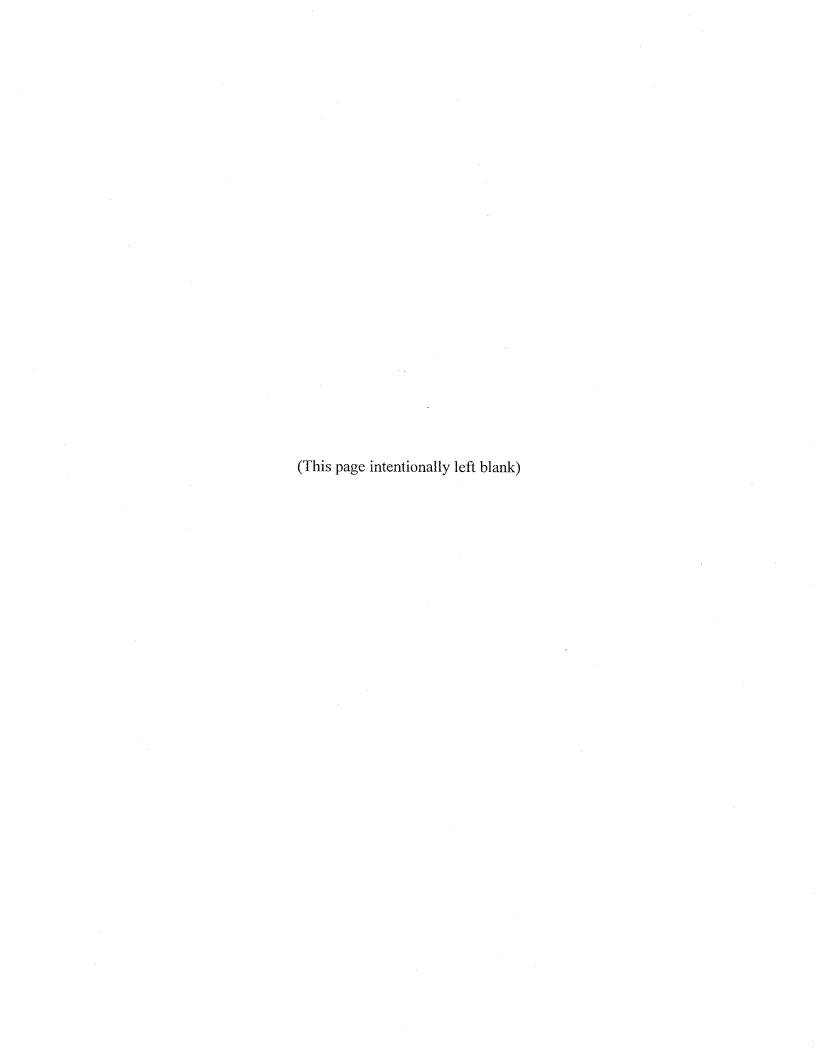
TOWN OF ORANGETOWN, NEW YORK

GENERAL FUND SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES COMPARED TO BUDGET (Continued) YEAR ENDED DECEMBER 31, 2011 (With Comparative Actuals for 2010)

| (vital Comparative Actuals 101 20 10) | Original Budget EMPLOYEE BENEFITS | State retirement Social security Social security Hospitalization and dental insurance Workers' compensation benefits Unemployment benefits \$ 704,000 410,000 1,531,000 2,000 | DEBT SERVICE | Interest - Bond anticipation notes | TOTAL EXPENDITURES 11,724,072 1 | OTHER FINANCING USES | Transfers out: Capital Projects Fund Highway Fund | TOTAL OTHER FINANCING USES | TOTAL EXPENDITURES AND OTHER FINANCING USES |
|---------------------------------------|------------------------------------|--|--------------|------------------------------------|---------------------------------|----------------------|---|----------------------------|---|
| | Final Budget | 652,717 \$ 410,000 1,519,500 479,200 10,000 | 3,071,417 | ı | 11,897,372 | | - 38,700 | 38,700 | 11 936 072 |
| | Actual | 652,662 396,959 1,427,762 479,200 9,954 | 2,966,537 | 1 | 11,128,366 | · | 38,661 | 38,661 | 11 167 027 |
| Variance with | Final Budget Positive (Negative) | \$ 55 13,041 91,738 - | 104,880 | | 769,006 | | 39 | 39 | \$ 769,008 |
| | 2010 Actual | \$ 475,354 402,011 1,295,845 61,600 16,172 | 2,250,982 | 175,237 | 10,936,809 | | 506,527 27,438 | 533,965 | 41 470 774 |

TOWN OUTSIDE VILLAGES FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| <u>ASSETS</u> | 2011 | 2010 |
|---|------------------------------------|---|
| Cash: Demand deposits Petty cash | \$ 5,376,562 300 | \$ 6,754,270 300 |
| | 5,376,862 | 6,754,570 |
| Receivables: Accounts State and Federal aid Due from other governments Due from other funds | 467,387 - 241,072 - | 139,068 24,520 382,559 1,961,852 |
| | 708,459 | 2,507,999 |
| Prepaid Expenditures | 694,687 | 531,751 |
| Total Assets | \$ 6,780,008 | \$ 9,794,320 |
| LIABILITIES AND FUND BALANCE | | |
| Liabilities: Accounts payable Accrued liabilities Due to other funds | \$ 234,963 290,563 1,019,454 | \$ 933,927 259,177 3,843,032 |
| Total Liabilities | 1,544,980 | 5,036,136 |
| Fund Balance: Nonspendable Restricted Assigned | 694,687 230,897 4,309,444 | 531,751 255,084 3,971,349 |
| Total Fund Balance | 5,235,028 | 4,758,184 |
| Total Liabilities and Fund Balance | \$ 6,780,008 | \$ 9,794,320 |



TOWN OUTSIDE VILLAGES FUND
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - SUB-FUNDS
YEAR ENDED DECEMBER 31, 2011
(With Comparative Totals for 2010)

| | | | | | | То | tals | |
|-----------------------------------|----|------------|----|------------|-------------|---------------------------------------|------|------------|
| | | Police | | Other | | 2011 | | 2010 |
| Revenues: | - | | | | | · · · · · · · · · · · · · · · · · · · | | |
| Real property taxes | \$ | 21,138,667 | \$ | 2,213,815 | \$ | 23,352,482 | \$ | 23,651,402 |
| Other tax items | | 423,309 | | 105,843 | | 529,152 | | 110,353 |
| Departmental income | | 162,859 | | 815,705 | | 978,564 | | 1,171,672 |
| Intergovernmental charges | | 113,163 | | 91,247 | | 204,410 | | 106,001 |
| Use of money and property | | 19,081 | | 3,106 | | 22,187 | | 39,896 |
| Fines and forfeitures | | • | | · <u>-</u> | | · . | | 244,167 |
| Sale of property and compensation | | | | | | | | |
| for loss | | 34,775 | | | | 34,775 | | - |
| State aid | | 4,469 | | 93,240 | | 97,709 | | 150,335 |
| Federal aid | | 33,239 | | _ | | 33,239 | | 79,741 |
| Miscellaneous | - | 461,288 | • | 38,181 | | 499,469 | | 388,862 |
| Total Revenues | | 22,390,850 | | 3,361,137 | | 25,751,987 | | 25,942,429 |
| Expenditures - | | | | | | | | |
| Current: | | | | - | | | | |
| General government support | - | 2,063,367 | | 1,079,169 | | 3,142,536 | | 3,303,903 |
| Public safety | | 14,060,868 | | 987,197 | | 15,048,065 | | 14,794,688 |
| Transportation | | · , | | 478,423 | | 478,423 | | 543,361 |
| Home and community services | | | | 1,124,654 | | 1,124,654 | | 1,071,104 |
| Employee benefits | | 6,421,915 | | 559,550 | | 6,981,465 | | 6,628,155 |
| Total Expenditures | | 22,546,150 | | 4,228,993 | | 26,775,143 | | 26,341,211 |
| Deficiency of Revenues | | | | | | | | |
| Over Expenditures | | (155,300) | | (867,856) | | (1,023,156) | | (398,782) |
| Other Financing Sources - | | | | | | • | | |
| Bonds issued | | _ | | 1,500,000 | | 1,500,000 | | - |
| Net Change in Fund Balances | | (155,300) | | 632,144 | | 476,844 | | (398,782) |
| Fund Balances (Deficits) - | | | | | | | | |
| Beginning of Year | | 5,201,750 | | (443,566) | | 4,758,184 | | 5,156,966 |
| Fund Balances - | | | | | | | | |
| End of Year | \$ | 5,046,450 | \$ | 188,578 | \$ | 5,235,028 | \$ | 4,758,184 |
| | | | | | | | | |

TOWN OUTSIDE VILLAGES FUND - POLICE COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | | 20 | 11 | | | |
|-----------------------------------|------------------------|---|-----------------|----|------------|-----|---|
| _ | Original Budget | | Final Budget | | Actual | . F | ariance with inal Budget Positive (Negative) |
| Revenues: | | | | | | | |
| Real property taxes | \$ 21,050,317 | \$ | 21,050,317 | \$ | 21,138,667 | \$ | 88,350 |
| Other tax items | 18,273 | | 18,273 | | 423,309 | | 405,036 |
| Departmental income | 65,000 | | 65,000 | | 162,859 | | 97,859 |
| Intergovernmental charges | 98,000 | | 98,000 | | 113,163 | | 15,163 |
| Use of money and property | 45,000 | | 45,000 | | 19,081 | | (25,919) |
| Fines and forfeitures | | | - | | • - | | · _ |
| Sale of property and compensation | | | | | | | |
| for loss | 13,000 | | 13,000 | | 34,775 | | 21,775 |
| State aid | •• | | - | | 4,469 | | 4,469 |
| Federal aid | - | | • | | 33,239 | | 33,239 |
| Miscellaneous | 180,000 | | 180,000 | | 461,288 | | 281,288 |
| Total Revenues | 21,469,590 | | 21,469,590 | | 22,390,850 | | 921,260 |
| Expenditures - | | | | | | | |
| Current: | | | | | | | |
| General government support | 2,065,900 | | 2,065,900 | | 2,063,367 | | 2,533 |
| Public safety | 14,202,236 | | 14,173,423 | | 14,060,868 | | 112,555 |
| Employee benefits | 6,410,800 | | 6,463,800 | | 6,421,915 | | 41,885 |
| Total Expenditures | 22,678,936 | *************************************** | 22,703,123 | | 22,546,150 | | 156,973 |
| Excess (Deficiency) of Revenues | | | | | | | |
| Over Expenditures | (1,209,346) | | (1,233,533) | | (155,300) | | 1,078,233 |
| Fund Balance - Beginning of Year | 1,209,346 | | 1,233,533 | | 5,201,750 | | 3,968,217 |
| Fund Balance - End of Year | \$ _ | \$ | _ | \$ | 5,046,450 | \$ | 5,046,450 |

| | | 20 | 10 | | | |
|---|------------|---------------|-----------|------------|-------------|--------------|
| | | | | | | ariance with |
| | 0 | , , | | | F | inal Budget |
| | Original | Final | | | | Positive |
| | Budget | Budget | | Actual | | (Negative) |
| \$ | 21,259,249 | \$ 21,259,249 | \$ | 21,334,833 | \$ | 75,584 |
| | 36,000 | 36,000 | | 88,289 | | 52,289 |
| | 50,000 | 50,000 | | 81,151 | | 31,151 |
| | - | - | | 12,389 | | 12,389 |
| | 75,000 | 75,000 | | 34,311 | | (40,689) |
| | - | - | | 244,167 | | 244,167 |
| | · 🖦 | _ | | - | | _ |
| | 8,300 | 8,300 | | 37,525 | | 29,225 |
| | 98,000 | 125,000 | | 79,741 | | (45,259) |
| | 380,000 | 380,000 | | 388,822 | | 8,822 |
| | | | | | | |
| | 21,906,549 | 21,933,549 | | 22,301,228 | | 367,679 |
| | - | | | | | |
| | | | | | | ٠ |
| | 2,203,361 | 2,197,361 | | 2,195,158 | | 2,203 |
| | 14,255,970 | 14,139,970 | | 13,793,779 | | 346,191 |
| | 5,992,800 | 6,141,800 | | 6,114,322 | | 27,478 |
| | 22,452,131 | 22,479,131 | | 22,103,259 | | 375,872 |
| *************************************** | | | ****** | | | |
| | (545,582) | (545,582) | | 197,969 | | 743,551 |
| | 545,582 | 545,582 | | 5,003,781 | | 4,458,199 |
| \$ | _ | \$ - | <u>\$</u> | 5,201,750 | \$ | 5,201,750 |

TOWN OUTSIDE VILLAGES FUND - POLICE SCHEDULE OF REVENUES COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2011 (With Comparative Actuals for 2010)

| | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) | 2010 Actual |
|--|--------------------|-----------------|-------------------|---|-----------------|
| REAL PROPERTY TAXES | \$ 21,050,317 | \$ 21,050,317 | \$ 21,138,667 | \$ 88,350 | \$ 21,334,833 |
| OTHER TAX ITEMS | | | | | |
| Payments in lieu of taxes Interest and penalties on real property taxes | 3,273 15,000 | 3,273 | 360,748 62,561 | 357,475 47,561 | 3,273 85,016 |
| DEPARTMENTAL INCOME | 18,273 | 18,273 | 423,309 | 405,036 | 88,289 |
| Police fees | 65,000 | 65,000 | 162,859 | 97,859 | 81,151 |
| INTERGOVERNMENTAL CHARGES | | | | | |
| School Resource Officer Gasoline for other governments | 98,000 | - 88,000 | 96,500 16,663 | (1,500) | 12,389 |
| USE OF MONEY AND PROPERTY | 98,000 | 98,000 | 113,163 | 15,163 | 12,389 |
| Earnings on investments | 45,000 | 45,000 | 19,081 | (25,919) | 34,311 |
| FINES AND FORFEITURES | ı | | | | |
| Forfeiture of crime proceeds | 1 | 1 | 1 | 5 | 244,167 |
| SALE OF PROPERTY AND COMPENSATION FOR LOSS | | | | | |
| Sale of equipment | 13,000 | 13,000 | 34,775 | 21,775 | |

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| ST |

31,479

6,046

37,525

| 4,469 4,469 | 4,469 | 27,449 27,449 5,790 5,790 | 33,239 33,239 | 10,435 - 435 185,695 185,695 219,468 49,468 45,690 45,690 |
|--|-------------|---|---------------|---|
| 1 1 | - | | | 10,000 18 |
| | 1 | 1 1 | 1 | 10,000 |
| D.W.I. Program Disaster Assistance Other | FEDERAL AID | Disaster Assistance Bulletproof Vest Partnership Grant | MISCELLANEOUS | Refund of prior year's expenditures Gifts and donations County grant - intel County grant - narcotics Other |

76,256 3,485 79,741

15,055 9,750 185,694 171,865 6,458

388,822

281,288

461,288

180,000

180,000

22,301,228

921,260

22,390,850

21,469,590

21,469,590

TOTAL REVENUES



TOWN OUTSIDE VILLAGES FUND - POLICE SCHEDULE OF EXPENDITURES COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2011 (With Comparative Actuals for 2010)

TOWN OUTSIDE VILLAGES FUND - OTHER COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | · | 2011 | |
|-------------------------------|--------------------|---|--------------|---|
| Dovonussi | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) |
| Revenues: Real property taxes | \$ 2,213,815 | E | Ф 0.040.04E | Φ. |
| Other tax items | . , , | • • | \$ 2,213,815 | \$ - |
| Departmental income | 5,818 1,000,000 | | 105,843 | 100,025 |
| Intergovernmental charges | | • | 815,705 | (184,295) |
| Use of money and property | 95,000 | • | 91,247 | (3,753) |
| State aid | 7,000 | • | 3,106 | (3,894) |
| Miscellaneous | 88,500 | 88,500 | 93,240 | 4,740 |
| Miscellarieous | | | 38,181 | 38,181 |
| Total Revenues | 3,410,133 | 3,410,133 | 3,361,137 | (48,996) |
| Expenditures - Current: | | | | |
| General government support | 312,500 | 1,079,169 | 1,079,169 | _ |
| Public safety | 1,004,695 | , | 987,197 | |
| Transportation | 442,000 | | 478,423 | _ |
| Home and community services | 1,039,422 | • | 1,124,654 | _ |
| Employee benefits | 611,600 | • | 559,550 | - |
| Total Expenditures | 3,410,217 | 4,228,993 | 4,228,993 | - |
| Deficiency of Revenues | | | | |
| Over Expenditures | (84 | (818,860) | (867,856) | (48,996) |
| Other Financing Sources - | | | | · |
| Bonds issued | - | 767,129 | 1,500,000 | 732,871 |
| Net Change in Fund Balance | (84 | (51,731) | 632,144 | 683,875 |
| Fund Balance (Deficit) - | | | | |
| Beginning of Year | 84 | 51,731 | (443,566) | (495,297) |
| Fund Balance (Deficit) - | | | | |
| End of Year | \$ - | \$ - | \$ 188,578 | \$ 188,578 |
| | | | | |

| | | ; | 2010 | | | |
|---------------------------------|---|--|--------|--|--|--|
| Original Final Budget Budget | | | Actual | Variance with Final Budget Positive (Negative) | | |
| \$ | 2,316,569 10,000 992,000 100,000 12,000 84,000 | \$ 2,316,569 10,000 992,000 100,000 12,000 84,000 | | 2,316,569 22,064 1,090,521 93,612 5,585 112,810 40 | \$ - 12,064 98,521 (6,388) (6,415) 28,810 40 | |
| | 3,514,569 | 3,514,569 | | 3,641,201 | 126,632 | |
| | 336,603 1,130,746 455,000 1,093,620 523,600 | 341,623 1,000,909 544,000 1,139,057 513,980 | | 1,108,745 1,000,909 543,361 1,071,104 513,833 | (767,122) - 639 67,953 147 | |
| | 3,539,569 | 3,539,569 | | 4,237,952 | (698,383) | |
| | (25,000) | (25,000 |) | (596,751) | (571,751) | |
| | · _ | | | | - | |
| | (25,000) | (25,000 |) | (596,751) | (571,751) | |
| | 25,000 | 25,000 | | 153,185 | 128,185 | |
| \$ | _ | \$ - | _ \$ | (443,566) | \$ (443,566) | |

TOWN OF ORANGETOWN, NEW YORK

TOWN OUTSIDE VILLAGES FUND - OTHER SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2011 (With Comparative Actuals for 2010)

| | | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) | 2010 Actual |
|--|----|-----------------------------|-----------------------------|-----------------------------|---|------------------------------|
| REAL PROPERTY TAXES | θ, | 315 | \$ 2,213,815 | \$ 2,213,815 | - S | \$ 2,316,569 |
| OTHER TAX ITEMS | | | | | | |
| Payments in lieu of taxes Interest and penalties on real property taxes | | 818 5,000 | 818 5,000 | 90,203 15,640 | 89,385 | 818 21,246 |
| DEPARTMENTAL INCOME | | 5,818 | 5,818 | 105,843 | 100,025 | 22,064 |
| Building permit fees Zoning fees Planning Board fees | * | 950,000 20,000 30,000 | 950,000 20,000 30,000 | 741,013 28,315 46,377 | (208,987) 8,315 16,377 | 940,764 27,535 122,222 |
| INTERGOVERNMENTAL CHARGES | | 1,000,000 | 1,000,000 | 815,705 | (184,295) | 1,090,521 |
| Recycling services for other governments | | 95,000 | 95,000 | 91,247 | (3,753) | 93,612 |
| USE OF MONEY AND PROPERTY | | | | | | |
| Earnings on investments | | 7,000 | 7,000 | 3,106 | (3,894) | 5,585 |
| STATE AID | | | | | | |
| Per capita Other | | 81,000 | 81,000 | 75,710 17,530 | (5,290) 10,030 | 84,000 28,810 |
| | | 88,500 | 88,500 | 93,240 | 4,740 | 112,810 |

MISCELLANEOUS

\$ 3,641,201

3,641,201

| \sim | ^ |
|--------|-----|
| × | - |
| u | • 1 |

TOWN OUTSIDE VILLAGES FUND - OTHER SCHEDULE OF EXPENDITURES COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2011 (With Comparative Actuals for 2010)

| GENERAL GOVERNMENT SUPPORT | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) | 2010 Actual |
|--|--------------------|-----------------------|-------------------------------|---|----------------------------|
| Independent audit Unallocated insurance Judgments and claims | \$ 4,700 | 44,800 767,129 | \$ 4,700 44,800 767,129 | 69 | 4,500 44,800 767,129 |
| Metropolitan commuter transportation mobility tax Reimbursement to General Fund for services | 5,000 | 4,540 258,000 | 4,540 258,000 | | 10,013 282,303 |
| PUBLIC SAFETY | 312,500 | 1,079,169 | 1,079,169 | 1 | 1,108,745 |
| Safety inspection | 1,004,695 | 987,197 | 987,197 | • | 1,000,909 |
| TRANSPORTATION | | | | | |
| Street lighting | 442,000 | 478,423 | 478,423 | | 543,361 |
| HOME AND COMMUNITY SERVICES | | | | · | |
| Zoning Board of Appeals | 131,315 | • | 130,361 | 1 | 128,586 |
| Historic Area Board of Review Planning Board | 12,129 174.304 | 9 12,130 1 240,314 | 12,130 240.314 | 1 1 | 12,128 191 065 |
| Architectural and Community Board of Review | 24,484 | | 24,483 | • | 24,484 |
| Refuse and garbage | 667,190 | 7 | 700,845 | 1 | 694,204 |
| Shade trees | 30,000 | 16,521 | 16,521 | 1 | 20,637 |
| | 1,039,422 | 1,124,654 | 1,124,654 | 1 | 1,071,104 |

EMPLOYEE BENEFITS

| State retirement | 150,000 | 139,077 | 139,077 | ľ | | 01,294 |
|--------------------------------------|--------------|--------------|--------------|--------|--------|----------|
| Social security | 107,000 | 102,155 | 102,155 | t | • | 100,040 |
| Hospitalization and dental insurance | 336,000 | 300,718 | 300,718 | • | ., | 288,421 |
| Workers' compensation benefits | 17,600 | 17,600 | 17,600 | • | | 17,600 |
| Unemployment benefits | 1,000 | 1 | 1 | | | 6,478 |
| | 611,600 | 559,550 | 559,550 | | | 513,833 |
| TOTAL EXPENDITURES | \$ 3,410,217 | \$ 4,228,993 | \$ 4,228,993 | ۱ ه | \$ 4,2 | ,237,952 |



SEWER FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| | 2011 | 2010 |
|--------------------------------------|--------------|--------------|
| <u>ASSETS</u> | | |
| Cash - Demand deposits | \$ 30,005 | \$ 452,632 |
| Receivables: | | |
| Accounts | 186,492 | 172,439 |
| State and Federal aid | 125,868 | 85,000 |
| Due from other governments | 142,351 | - |
| Due from other funds | 477,779 | 4,315,888 |
| | 932,490 | 4,573,327 |
| Prepaid Expenditures | 123,326 | 90,207 |
| Total Assets | \$ 1,085,821 | \$ 5,116,166 |
| LIABILITIES AND FUND BALANCE | | |
| | | |
| Liabilities: | | |
| Accounts payable | \$ 220,559 | \$ 169,990 |
| Accrued liabilities | | 20,648 |
| Due to other funds Deferred revenue | 54 | 3,702,633 |
| Deletted revenue | 40,869 | |
| Total Liabilities | 261,482 | 3,893,271 |
| Fund Balance: | | |
| Nonspendable | 123,326 | 90,207 |
| Assigned | 701,013 | 1,132,688 |
| Total Fund Balance | 824,339 | 1,222,895 |
| Total Liabilities and Fund Balance | \$ 1,085,821 | \$ 5,116,166 |

SEWER FUND COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | 20 | | | |
|--|--|---|---|---|--|
| Povenues | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) | |
| Revenues: Real property taxes Departmental income Intergovernmental charges Use of money and property State aid Federal aid Miscellaneous | \$ 6,120,270 790,000 905,000 12,000 | \$ 6,120,270 934,861 1,067,964 12,000 6,342 38,956 | \$ 6,122,778 945,965 1,067,964 3,131 620 3,809 12,911 | \$ 2,508 11,104 - (8,869) (5,722) (35,147) 12,911 | |
| Total Revenues | 7,827,270 | 8,180,393 | 8,157,178 | (23,215) | |
| Expenditures - Current: General government support: Independent audit Unallocated insurance Reimbursement to the General Fund for services | 9,000 145,600 612,000 | 9,000 145,600 610,720 | 9,000 145,600 610,720 | - - | |
| | 766,600 | 765,320 | 765,320 | | |
| Home and community services: Sewer administration Sewage collection and industrial pre-treatment Sewage treatment and disposal | 854,188 2,011,641 2,865,082 5,730,911 | 829,810 1,944,843 3,463,611 6,238,264 | 829,810 1,944,843 3,463,611 6,238,264 | - | |
| Employee benefits: State retirement Social security Hospitalization and dental insurance Workers' compensation benefits | 496,000 259,000 900,500 37,600 | 460,184 250,363 786,003 37,600 | 460,184 250,363 786,003 37,600 | - | |
| Debt Service - Interest - Bond anticipation notes | 1,693,100 | <u>1,534,150</u> 18,000 | <u>1,534,150</u> 18,000 | | |
| Total Expenditures | 8,202,611 | 8,555,734 | 8,555,734 | | |
| Deficiency of Revenues Over Expenditures | (375,341) | (375,341) | (398,556) | (23,215) | |
| Fund Balance - Beginning of Year | 375,341 | 375,341 | 1,222,895 | 847,554 | |
| Fund Balance - End of Year | \$ - | \$ - | \$ 824,339 | \$ 824,339 | |

| 2,043 2,043 33 4,077 3,002 - 7,112 - 9,695 |
|--|
| 2,043 33 4,077 3,002 |
| 2,043 33 4,077 3,002 |
| 2,043 33 4,077 |
| 2,043 |
| |
| <u>-</u> : |
| - |
| 540 |
| 540 |
| • • |
| 227,574 |
| 2,282 74,752 121,747 (30,313) 7,966 47,240 3,900 |
| riance with nal Budget Positive Negative) |
| |

HIGHWAY FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| | 2011 | 2010 |
|------------------------------------|--------------|--------------|
| <u>ASSETS</u> | | |
| Cash - Demand deposits | \$ 124,666 | \$ 2,270,527 |
| Receivables: | | |
| Accounts | 12,732 | 14,530 |
| State and Federal aid | 286,190 | |
| Due from other governments | 127,115 | 554 |
| Due from other funds | 2,886,741 | 6,145,718 |
| | | |
| | 3,312,778 | 6,160,802 |
| Prepaid Expenditures | 163,180 | 119,359 |
| | | |
| Total Assets | \$ 3,600,624 | \$ 8,550,688 |
| LIABILITIES AND FUND BALANCE | | |
| Liabilities: | • | |
| Accounts payable | \$ 145,804 | \$ 178,133 |
| Accrued liabilities | _ | 141,427 |
| Due to other funds | • | 4,973,679 |
| Deferred revenues | 127,115 | 53,668 |
| Total Liabilities | 272,919 | 5,346,907 |
| Fund Balance: | | |
| Nonspendable | 163,180 | 119,359 |
| Assigned | 3,164,525 | 3,084,422 |
| Total Fund Balance | 3,327,705 | 3,203,781 |
| Total Liabilities and Fund Balance | \$ 3,600,624 | \$ 8,550,688 |

HIGHWAY FUND
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - SUB-FUNDS
YEAR ENDED DECEMBER 31, 2011
(With Comparative Totals for 2010)

| | - - | | | | Totals | | | |
|---|--------|---------------------------------------|-------------|---------------------|-------------|----------------------|-----|----------------------|
| Davis | | Part-Town | | Γown-Wide | | 2011 | | 2010 |
| Revenues: Real property taxes Intergovernmental charges | \$ | 5,045,243 59,736 | \$ | 4,255,223 62,156 | \$ | 9,300,466 121,892 | \$ | 8,475,974 149,041 |
| Use of money and property Sale of property and compensation | | 4,584 | | 3,751 | | 8,335 | | 39,092 |
| for loss | | - | | 85,925 | | 85,925 | | 41,876 |
| Interfund revenues | | 405.050 | | 23,727 | | 23,727 | | 25,270 |
| State aid | | 185,950 | | 287,159 | | 473,109 | | 512,017 |
| Federal aid | | · | | 179,372 | | 179,372 | | 25,167 |
| Miscellaneous | | 92,297 | | 13,158 | | 105,455 | _ | 47,134 |
| Total Revenues | | 5,387,810 | | 4,910,471 | | 10,298,281 | | 9,315,571 |
| Expenditures - | | · · · · · · · · · · · · · · · · · · · | | | | | | |
| Current: | | | | | | | | |
| General government support | | 488,080 | | 411,085 | | 899,165 | | 935,991 |
| Transportation | | 3,953,162 | | 3,230,128 | | 7,183,290 | | 6,628,454 |
| Employee benefits | | 1,105,222 | | 1,025,341 | | 2,130,563 | | 1,806,360 |
| Total Expenditures | | 5,546,464 | | 4,666,554 | | 10,213,018 | | 9,370,805 |
| Excess (Deficiency) of | | | | | | | | |
| Revenues Over Expenditures | | (158,654) | | 243,917 | | 85,263 | | (55,234) |
| Other Financing Sources (Uses): | | | | | | | | |
| Transfers in | | - | | 38,661 | | 38,661 | | 27,438 |
| Transfers out | | •• | | - | | | | (19,109) |
| Total Other Financing Sources | | | | 38,661 | | 38,661 | · . | 8,329 |
| Net Change in Fund Balances | | (158,654) | | 282,578 | | 123,924 | | (46,905) |
| Fund Balances - Beginning of Year | | 436,031 | ····· | 2,767,750 | | 3,203,781 | | 3,250,686 |
| Fund Balances - End of Year | \$ | 277,377 | \$ | 3,050,328 | \$ | 3,327,705 | \$ | 3,203,781 |
| | | | | | | | | |

HIGHWAY FUND - PART-TOWN COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

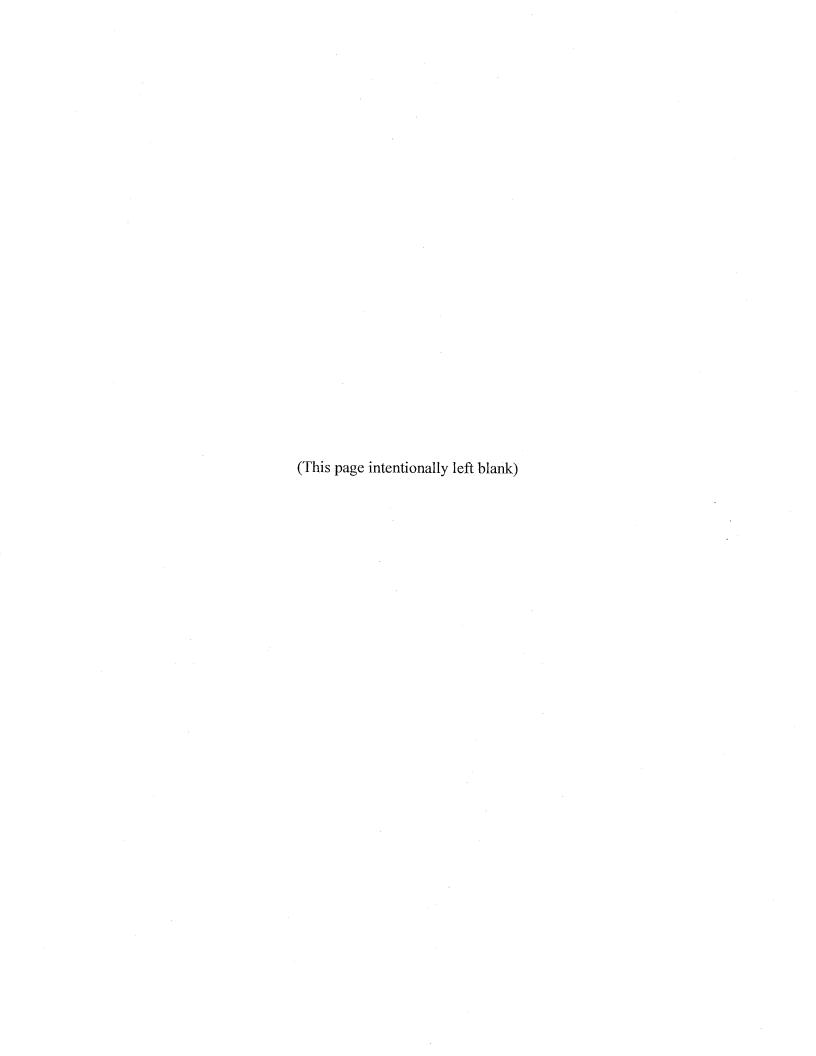
| | 2011 | | | | | | |
|--------------------------------------|--------------------|--------------|--------------|---|--|--|--|
| Dovernoon | Original Budget | <u> </u> | | Variance with Final Budget Positive (Negative) | | | |
| Revenues: Real property taxes | \$ 5,044,960 | \$ 5,044,960 | \$ 5,045,243 | \$ 283 | | | |
| Intergovernmental charges | 20,000 | 20,000 | 59,736 | 39,736 | | | |
| Use of money and property | 30,000 | 30,000 | 4,584 | (25,416) | | | |
| State aid | 214,941 | 232,441 | 185,950 | (46,491) | | | |
| Federal aid | | 107,500 | 0 | (107,500) | | | |
| Miscellaneous | • | - | 92,297 | 92,297 | | | |
| | + | | | | | | |
| Total Revenues | 5,309,901 | 5,434,901_ | 5,387,810 | (47,091) | | | |
| Expenditures - | | | • | | | | |
| Current: | | | | | | | |
| General government support: | | | | | | | |
| Unallocated insurance | 85,600 | 85,600 | 85,600 | - | | | |
| Metropolitan commuter transportation | | | | | | | |
| mobility tax | 8,500 | 8,480 | 8,480 | . •• | | | |
| Reimbursement to General | | | | | | | |
| Fund for services | 394,000 | 394,000 | 394,000 | | | | |
| | 488,100 | 488,080 | 488,080 | <u> </u> | | | |
| Transportation: | | | | • | | | |
| General repairs | 3,492,633 | 3,810,118 | 3,810,118 | - | | | |
| Permanent improvements | 214,941 | 143,044 | 143,044 | - | | | |
| | 3,707,574 | 3,953,162 | 3,953,162 | _ | | | |
| Employee benefits: State retirement | 335,000 | 310,539 | 310,539 | _ | | | |
| Social security | 193,000 | 179,478 | 179,478 | · · · · · · · · · · · · · · · · · · · | | | |
| Hospitalization and dental insurance | 566,000 | 588,805 | 588,805 | _ | | | |
| Workers' compensation benefits | 26,400 | 26,400 | 26,400 | | | | |
| | 1,120,400 | 1,105,222 | 1,105,222 | | | | |
| Total Expenditures | 5,316,074 | 5,546,464 | 5,546,464 | *** | | | |
| Deficiency of Revenues | | | | | | | |
| Over Expenditures | (6,173) | (111,563) | (158,654) | (47,091) | | | |
| Fund Balance - Beginning of Year | 6,173 | 111,563 | 436,031 | 324,468 | | | |
| Fund Balance - End of Year | \$ - | \$ - | \$ 277,377 | \$ 277,377 | | | |

| | | 2 | 010 | |
|-----|--|---|---|--|
| | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) |
| \$ | 4,818,698 10,000 30,000 213,550 | \$ 4,818,698 10,859 30,000 213,550 29,360 21,170 | \$ 4,818,903 31,769 33,514 159,961 25,167 41,404 | \$ 205 20,910 3,514 (53,589) (4,193) 20,234 |
| | 5,072,248 | 5,123,637 | 5,110,718 | (12,919) |
| | | | | |
| | 85,600 | 85,600 | 85,600 | - |
| | 8,500 | 8,500 | 6,934 | 1,566 |
| | 412,685 | 412,685 | 412,685 | · |
| ••• | 506,785 | 506,785 | 505,219 | 1,566 |
| | 3,392,018 231,017 | 3,556,047 156,595 | 3,556,047 155,767 | 828 |
| | 3,623,035 | 3,712,642 | 3,711,814 | 828 |
| | 240,000 189,000 488,000 26,400 | 227,000 201,877 501,413 26,400 | 226,175 201,877 501,413 26,400 | 825 - - - |
| | 943,400 | 956,690 | 955,865 | 825 |
| | 5,073,220 | 5,176,117 | 5,172,898 | 3,219 |
| | (972) | (52,480) | (62,180) | (9,700) |
| | 972 | 52,480 | 498,211 | 445,731 |
| \$ | _ | - | \$ 436,031 | \$ 436,031 |

HIGHWAY FUND - TOWN-WIDE COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| | 2011 | | | | | | | |
|---|--------------------|-------------------------|------------------------|---|--|--|--|--|
| | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) | | | | |
| Revenues: Real property taxes | \$ 4,255,223 | ¢ / 255 222 | ¢ 4255222 | ¢ | | | | |
| Intergovernmental charges | 210,812 | \$ 4,255,223 210,812 | \$ 4,255,223 62,156 | \$ - (148,656) | | | | |
| Use of money and property | 4,000 | | | • • • • | | | | |
| Sale of property and compensation | 4,000 | 4,000 | 3,751 | (249) | | | | |
| for loss | 20.000 | 20,000 | 05.005 | 05.005 | | | | |
| Interfund revenues | 20,000 | 20,000 | 85,925 | 65,925 | | | | |
| State aid | - | 25.000 | 23,727 | 23,727 | | | | |
| Federal aid | - | 25,060 | 287,159 | 262,099 | | | | |
| Miscellaneous | 0.000 | 153,940 | 179,372 | 25,432 | | | | |
| Wiscellaneous | 6,000 | 6,000 | 13,158 | 7,158 | | | | |
| Total Revenues | 4,496,035 | 4,675,035 | 4,910,471 | 235,436 | | | | |
| Expenditures - Current: | | | | | | | | |
| General government support: | | | | | | | | |
| Unallocated insurance | 70,400 | 70,400 | 70,400 | _ | | | | |
| Metropolitan commuter transportation | • | , | | | | | | |
| mobility tax Reimbursement to General | 8,000 | 8,000 | 7,685 | 315 | | | | |
| Fund for services | 333,000 | 333,000 | 333,000 | | | | | |
| Talla for services | | | | | | | | |
| | 411,400 | 411,400 | 411,085 | 315 | | | | |
| Transportation: | | | | | | | | |
| General repairs | 21,340 | - | - | - | | | | |
| Machinery | 364,659 | 424,952 | 424,952 | - | | | | |
| Brush and weeds | 1,520,548 | 1,639,266 | 1,639,266 | - | | | | |
| Snow removal | 1,187,982 | 1,181,311_ | 1,165,910 | 15,401 | | | | |
| | • | | | | | | | |
| - · · · · · · · · · · · · · · · · · · · | 3,094,529 | 3,245,529 | 3,230,128 | 15,401 | | | | |
| Employee benefits: | | | | | | | | |
| State retirement | 321,000 | 321,000 | 298,361 | 22,639 | | | | |
| Social security | 152,000 | 162,000 | 161,557 | 443 | | | | |
| Unemployment benefits | 7,000 | 14,000 | 13,565 | 435 | | | | |
| Hospitalization and dental insurance | 523,000 | 534,000 | 527,858 | 6,142 | | | | |
| Workers' compensation benefits | 24,000 | 24,000 | 24,000 | | | | | |
| | | | | | | | | |
| | 1,027,000 | 1,055,000 | 1,025,341 | 29,659 | | | | |
| Total Expenditures | 4,532,929 | 4,711,929 | 4,666,554 | 45,375 | | | | |
| Excess (Deficiency) of Revenues Over Expenditures | (36,894) | (36,894) | 243,917 | 280,811 | | | | |
| Other Financing Sources (Uses): | | | 22.224 | 22.224 | | | | |
| Transfers in Transfers out | - | - | 38,661 - | 38,661 - | | | | |
| Total Other Financing Sources (Uses) | | | 38,661 | 38,661 | | | | |
| | | | | | | | | |
| Net Change in Fund Balance | (36,894) | (36,894) | 282,578 | 319,472 | | | | |
| Fund Balance - Beginning of Year | 36,894 | 36,894 | 2,767,750 | 2,730,856 | | | | |
| Fund Balance - End of Year | \$ | \$ - | \$ 3,050,328 | \$ 3,050,328 | | | | |

| | | | 201 | 0 | • | |
|-------------|--|----------|---|----|---|---|
| | Original Budget | | Final Budget | · | Actual | Variance with Final Budget Positive (Negative) |
| \$ | 3,657,071 150,000 1,000 | \$ | 3,657,071 150,000 1,000 | \$ | 3,657,071 117,272 5,578 | \$ - (32,728) 4,578 |
| | 20,000 | | 20,000 | _ | 41,876 25,270 352,056 | 21,876 25,270 352,056 |
| | - | | _ | | 5,730 | 5,730 |
| | 3,828,071 | | 3,828,071 | | 4,204,853 | 376,782 |
| | | • | | | | |
| | 70,400 | | 70,400 | | 70,400 | - . |
| | 8,000 | | 8,475 | | 8,475 | - |
| | 351,898 | | 351,898 | | 351,897 | 1 |
| | 430,298 | <u> </u> | 430,773 | | 430,772 | 1 |
| | 33,400 343,477 1,526,014 1,183,655 | | 18,400 338,893 1,487,414 1,191,255 | | 12,060 312,347 1,483,148 1,109,085 | 6,340 26,546 4,266 82,170 |
| | 3,086,546 | | 3,035,962 | | 2,916,640 | 119,322 |
| | 230,000 149,000 7,000 429,000 24,000 | | 217,310 149,000 20,000 459,690 24,000 | | 217,306 140,464 18,289 450,436 24,000 | 4 8,536 1,711 9,254 |
| | 839,000 | | 870,000 | | 850,495 | 19,505 |
| | 4,355,844 | | 4,336,735 | | 4,197,907 | 138,828 |
| | (527,773) | | (508,664) | | 6,946 | 515,610 |
| | · - | | - (19,109) | | 27,438 (19,109) | 27,438 |
| | _ | | (19,109) | | 8,329 | 27,438 |
| | (527,773) | | (527,773) | | 15,275 | 543,048 |
| | 527,773 | | 527,773 | | 2,752,475 | 2,224,702 |
| \$ | - | \$ | _ | \$ | 2,767,750 | \$ 2,767,750 |
| | | | | | | • |



DEBT SERVICE FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| | | 2011 | | 2010 |
|------------------------------------|-------------|-----------|------------|-----------|
| <u>ASSETS</u> | | | | |
| | | | | |
| Cash - Demand deposits | \$ | 933,402 | \$ | 2,465,125 |
| Due from Other Funds | | 1,283,604 | , | 752,849 |
| | | ., | | |
| Total Assets | \$ | 2,217,006 | \$ | 3,217,974 |
| | | | | |
| | | • | | |
| LIABILITIES AND FUND BALANCE | | | | |
| Liabilities - Due to other funds | \$ | _ | \$ | 69,396 |
| | | | <u>. T</u> | |
| Fund Balance: | ÷ . | | | • |
| Restricted | | 717,006 | | 2,148,578 |
| Assigned | | 1,500,000 | | 1,000,000 |
| | | .,, | | -,, |
| Total Fund Balance | | 2,217,006 | | 3,148,578 |
| | | , , | | |
| Total Liabilities and Fund Balance | \$ | 2,217,006 | \$ | 3,217,974 |
| • | | | | |

DEBT SERVICE FUND COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | 201 | · 11 | |
|---|---------------------------------|----------------------------------|----------------------------------|---|
| | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) |
| Revenues: Real property taxes Use of money and property Miscellaneous | \$ 3,805,341 8,000 27,682 | \$ 3,805,341 8,000 158,082 | \$ 3,805,341 3,859 198,845 | \$ - (4,141) 40,763 |
| Total Revenues | 3,841,023 | 3,971,423 | 4,008,045 | 36,622 |
| Expenditures: Current - General government support | 125,000 | 125,000 | 117,420 | 7,580 |
| Debt service: Principal: | | | | |
| Serial bonds Energy performance contract | 2,746,277 | 2,746,277 89,932 | 2,746,276 89,845 | 1 87 |
| Interest: | 2,746,277 | 2,836,209 | 2,836,121 | 88 |
| Serial bonds Energy performance contract | 1,668,297 | 1,583,297 125,468 | 1,559,159 125,468 | 24,138 |
| | 1,668,297 | 1,708,765 | 1,684,627 | 24,138 |
| Total Expenditures | 4,539,574 | 4,669,974 | 4,638,168 | 31,806 |
| Deficiency of Revenues Over Expenditures | (698,551) | (698,551) | (630,123) | 68,428 |
| Other Financing Sources (Uses): Premium on obligations Transfers in | . <u>-</u> | · • | - | <u>-</u> |
| Transfers out | (301,449) | (301,449) | (301,449) | _ |
| Total Other Financing Sources (Uses) | (301,449) | (301,449) | (301,449) | |
| Net Change in Fund Balance | (1,000,000) | (1,000,000) | (931,572) | 68,428 |
| Fund Balance - Beginning of Year | 1,000,000 | 1,000,000 | 3,148,578 | 2,148,578 |
| Fund Balance - End of Year | \$ - | \$ - | \$ 2,217,006 | \$ 2,217,006 |

| | | | 20 | 010 | | |
|----------|----------------------|-------------|----------------------|---|---------------------------------|------------------------|
| | Original Budget | Material | Final Budget | Variance with Final Budget Positive (Negative) | | |
| \$ | 3,419,696 15,000 | \$ | 3,419,696 15,000 | \$ | 3,419,696 15,891 7,850 | \$ - 891 7,850 |
| | 3,434,696 | | 3,434,696 | | 3,443,437 | 8,741 |
| | | | 115,600 | | 115,564 | 36 |
| | 2,585,679 - | - | 2,585,679 | | 2,440,679 - | 145,000 |
| | 2,585,679 | | 2,585,679 | | 2,440,679 | 145,000 |
| | 1,540,815 107,657 | | 1,425,215 107,657 | | 1,378,409 107,657 | 46,806 |
| | 1,648,472 | | 1,532,872 | | 1,486,066 | 46,806 |
| | 4,234,151 | | 4,234,151 | | 4,042,309 | 191,842 |
| | (799,455) | - | (799,455) | | (598,872) | 200,583 |
| W | - - (200,545) | | - (200,545) | | 287,884 333,816 (200,545) | 287,884 333,816 |
| | (200,545) | | (200,545) | | 421,155 | 621,700 |
| | (1,000,000) | | (1,000,000) | | (177,717) | 822,283 |
| | 1,000,000 | | 1,000,000 | | 3,326,295 | 2,326,295 |
| \$ | | \$ | · _ | \$ | 3,148,578 | \$ 3,148,578 |

CAPITAL PROJECTS FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| | 2011 | 2010 |
|---|---|---|
| <u>ASSETS</u> | | |
| Cash - Demand deposits | \$ 399,640 | \$ 173,954 |
| Restricted Investments | 279,105 | 2,812,146 |
| Receivables: State and Federal aid Due from other funds | 54,649 | 92,259 636,297 |
| | 54,649 | 728,556 |
| Total Assets | \$ 733,394 | \$ 3,714,656 |
| LIABILITIES AND FUND DEFICIT | | |
| Liabilities: Accounts payable Retained percentages Bond anticipation notes payable Loans payable Due to other funds Deferred revenues | \$ 158,320 372,150 1,800,000 - 2,495,772 420,000 | \$ 243,105 1,253,728 1,200,000 2,999,000 1,032,972 420,000 |
| Total Liabilities | 5,246,242 | 7,148,805 |
| Fund Balance (Deficit): Committed Unassigned | 66,889 (4,579,737) | 66,889 (3,501,038) |
| Total Fund Deficit | (4,512,848) | (3,434,149) |
| Total Liabilities and Fund Deficit | \$ 733,394 | \$ 3,714,656 |

CAPITAL PROJECTS FUND COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

YEARS ENDED DECEMBER 31, 2011 AND 2010

| | *************************************** | 2011 | <u></u> | 2010 |
|--|---|--------------|---------|-------------|
| Revenues: | _ | | _ | |
| State aid | \$ | 26,006 | \$. | 88,819 |
| Federal aid | | - | | 156,000 |
| Miscellaneous | | 315,000 | | 225,000 |
| Total Revenues | | 341,006 | | 469,819 |
| Expenditures - Capital outlay | *************************************** | 4,788,899 | | 5,235,332 |
| Deficiency of Revenues Over Expenditures | | (4,447,893) | - | (4,765,513) |
| Other Financing Sources (Uses): | | | | |
| Bonds issued | | 3,369,194 | | 8,695,000 |
| Transfers in | | · · · | | 961,174 |
| Transfers out | | · - . | | (341,345) |
| Total Other Financing Sources | | 3,369,194 | 1 | 9,314,829 |
| Net Change in Fund Balance | | (1,078,699) | | 4,549,316 |
| Fund Deficit - Beginning of Year | | (3,434,149) | | (7,983,465) |
| Fund Deficit - End of Year | \$ | (4,512,848) | \$ | (3,434,149) |

CAPITAL PROJECTS FUND
PROJECT-LENGTH SCHEDULE
INCEPTION OF PROJECT THROUGH DECEMBER 31, 2011

| Project | Project Budget | Expenditures and Transfers | | | Inexpended Balance |
|--|-----------------------|----------------------------|------------|----|-----------------------|
| Building Department Renovations | \$ 380,000 | \$ | 144,254 | \$ | 235,746 |
| Park Improvements | 790,000 | | 601,686 | • | 188,314 |
| Shadyside Avenue Sewer | 395,000 | | 335,425 | | 59,575 |
| Tappan Traffic Light | 110,000 | | 38,934 | | 71.066 |
| Rockland Psychiatric Center Playing Fields | 6,468,438 | | 6,498,062 | | (29,624) |
| Sewer Reconstruction - 2005/2006 | 50,928,262 | | 49,812,062 | | 1,116,200 |
| Tappan Hamlet Improvement | 850,000 | | 536,930 | | 313,070 |
| Highway Vehicles - 2006 | 610,000 | | 556,724 | | 53,276 |
| Sewer Vehicles - 2006 | 200,000 | | 158,090 | | 41,910 |
| Energy Performance Project | 2,475,000 | | 2,263,666 | | 211,334 |
| Highway Vehicles - 2009 | 982,000 | | 1,148,353 | | (166,353) |
| Highway Machinery - Garage Renovations | 300,000 | | 284,687 | | 15,313 |
| Sludge Handling Facility | 1,800,000 | | 1,580,125 | | 219,875 |
| Totals | \$ 66,288,700 | \$ | 63,958,998 | \$ | 2,329,702 |

| Methods of Financing | | | | | | | F | und Balance (Deficit) | Bor | nd Anticipation Notes | | |
|----------------------------|----|------------------------|----|-----------------------------|----|---------------|----|-------------------------------|-----|--------------------------|----|--------------------------------------|
| Proceeds of Obligations | | Interfund Transfers | | State and Federal Aid | | Miscellaneous | | at December Totals 2011 | | December 31, | | utstanding at ecember 31, 2011 |
| \$ 380,000 | \$ | - | \$ | - | \$ | | \$ | 380,000 | \$ | 235,746 | \$ | - |
| 550,000 | | - | | _ | | | | 550,000 | | (51,686) | | - |
| 162,500 | | - | | - | | • - | | 162,500 | | (172,925) | | - |
| 110,000 | | | | - | | - | | 110,000 | | 71,066 | | - |
| 4,225,001 | | 435,538 | | - " | | 1,107,900 | | 5,768,439 | | (729,623) | | - |
| 49,044,912 | | - | | 38,350 | | 1,040,000 | | 50,123,262 | | 311,200 | | - |
| - | | _ | | · <u>-</u> | | - | | - | | (536,930) | | - |
| - | | - | | - | | _ | | - | | (556,724) | | |
| - | | - | | | | - | | - | | (158,090) | | - |
| 2,100,000 | | - | | 185,060 | | - | | 2,285,060 | | 21,394 | | - |
| - | | - | | - | | - | | <u>-</u> | | (1,148,353) | | - |
| - | | - | | · - | | - | | - | | (284,687) | | - |
| | | - | - | - | | · <u>-</u> | | | | (1,580,125) | | 1,800,000 |
| \$ 56,572,413 | \$ | 435,538 | \$ | 223,410 | \$ | 2,147,900 | \$ | 59,379,261 | \$ | (4,579,737) | \$ | 1,800,000 |



NON-MAJOR GOVERNMENTAL FUNDS

Special Districts Fund – The Special Districts Fund is provided to account for the operation and maintenance of the Town's water, fire protection and ambulance districts.

Pearl River Parking Fund – The Pearl River Parking Fund is provided to account for the operation and maintenance of parking meters and parking lots in the Town.

Special Purpose Fund – The Special Purpose Fund is used to account for assets held by the Town in accordance with the terms of a trust agreement.

COMBINING BALANCE SHEET NON-MAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2011 (With Comparative Totals for 2010)

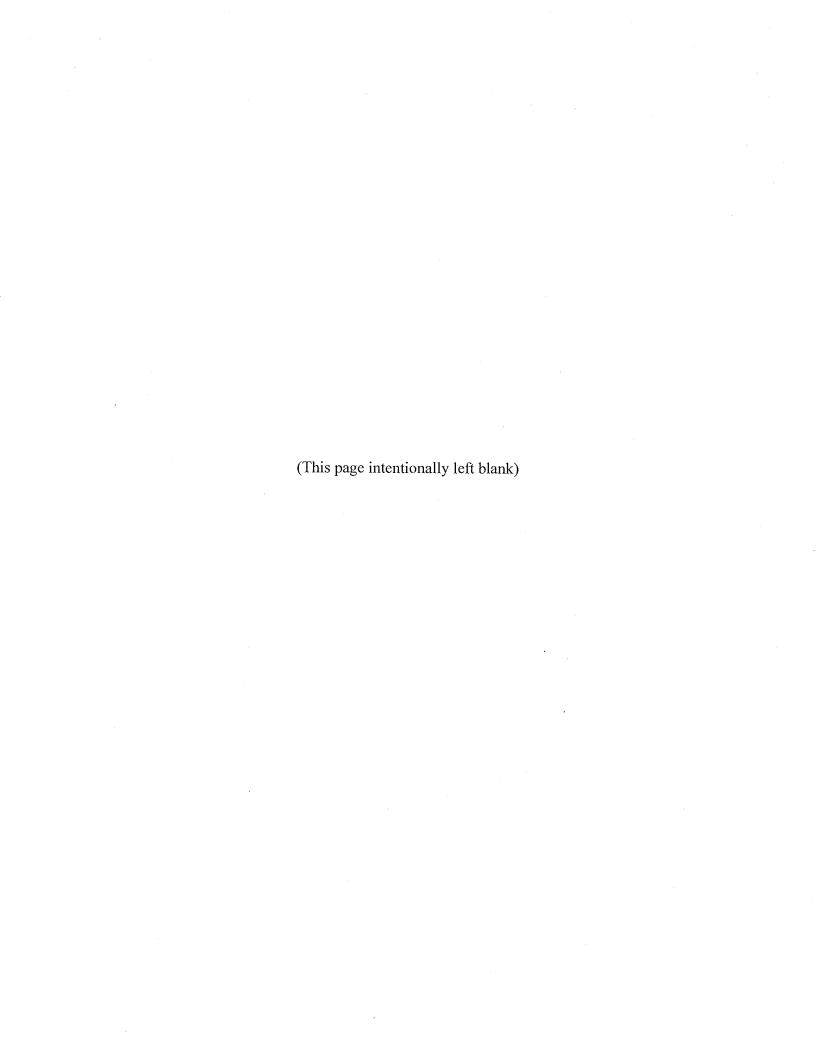
| <u>ASSETS</u> | Special Districts | Pearl River Parking | Special Purpose | | |
|--|-------------------------------|------------------------------|--------------------------|--|--|
| Cash - Demand deposits | \$ 283,723 | \$ 141,551 | \$ 122,576 | | |
| Receivables: Accounts Due from other funds | 23,683 | 2,590 7,529 | - | | |
| | 23,683 | 10,119 | _ | | |
| Prepaid Expenditures | 38,653 | *** | | | |
| Total Assets | \$ 346,059 | <u>\$ 151,670</u> | \$ 122,576 | | |
| LIABILITIES AND FUND BALANCES | | | | | |
| Liabilities: Accounts payable Due to other governments Due to other funds Total Liabilities | \$ - 38,238 - 38,238 | \$ 413 - - - 413 | \$ - 27,885 27,885 | | |
| Fund Balances: Nonspendable Restricted Assigned | 38,653 - 269,168 | - - 151,257 | 94,691 | | |
| Total Fund Balances | 307,821 | 151,257 | 94,691 | | |
| Total Liabilities and Fund Balances | \$ 346,059 | <u>\$ 151,670</u> | \$ 122,576 | | |

| Total Non-Major Governmental Funds | | | | | | | |
|---------------------------------------|-----------------------------|----------------------------|--|--|--|--|--|
| 2011 2010 | | | | | | | |
| \$ | 547,850 | \$ 979,918 | | | | | |
| | 2,590 31,212 | 3,433 78,140 | | | | | |
| | 33,802 | 81,573 | | | | | |
| | 38,653 | | | | | | |
| \$ | 620,305 | \$ 1,061,491 | | | | | |
| | | | | | | | |
| \$ | 413 38,238 27,885 | \$ 219 1,426 590,956 | | | | | |
| | 66,536 | 592,601 | | | | | |
| | | | | | | | |
| | 38,653 94,691 420,425 | 118,642 350,248 | | | | | |
| | 553,769 | 468,890 | | | | | |
| \$ | 620,305 | \$ 1,061,491 | | | | | |

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NON-MAJOR GOVERNMENTAL FUNDS YEAR ENDED DECEMBER 31, 2011 (With Comparative Totals for 2010)

| Revenues: | Special Districts | Pearl River Parking | Special Purpose |
|-----------------------------------|----------------------|---|---|
| Real property taxes | ¢ 4.006.000 | c | r · |
| Departmental income | \$ 1,926,220 | \$ - 109,770 | \$ - |
| Use of money and property | - 1,778 | 239 | 434 |
| Miscellaneous | - | - | - |
| | | | |
| Total Revenues | 1,927,998 | 110,009 | 434 |
| Expenditures - | | | |
| Current: | | | |
| Public safety | 865,746 | | - |
| Health | 400,000 | | - · · · · · · · · · · · · · · · · · · · |
| Transportation | - | 80,284 | - |
| Culture and recreation | _ | - · · · · · · · · · · · · · · · · · · · | 24,385 |
| Home and community services | 583,147 | - | - |
| Total Expenditures | 1,848,893 | 80,284 | 24,385 |
| Excess (Deficiency) of Revenues | | | |
| Over Expenditures | 79,105 | 29,725 | (23,951) |
| Other Financing Sources (Uses): | | | |
| Transfers in | | - | |
| Transfers out | - | - | |
| Total Other Financing Uses | | | |
| Net Change in Fund Balances | 79,105 | 29,725 | (23,951) |
| Fund Balances - Beginning of Year | 228,716 | 121,532 | 118,642 |
| Fund Balances - End of Year | \$ 307,821 | \$ 151,257 | \$ 94,691 |

| Total Non-Major Governmental Funds | | | | | | | | |
|---|--|---|--|--|--|--|--|--|
| 2011 | | 2010 | | | | | | |
| \$ 1,926,220 109,770 2,451 | \$ 1,834,264 113,689 3,318 21,000 | | | | | | | |
| 2,038,441 | | 1,972,271 | | | | | | |
| | | | | | | | | |
| 865,746 400,000 80,284 24,385 583,147 | | 854,631 400,000 104,799 - 574,819 | | | | | | |
| 1,953,562 | *************************************** | 1,934,249 | | | | | | |
| 84,879 | *************************************** | 38,022 | | | | | | |
| - - | SURFACE | 7,529 (435,538) | | | | | | |
| · - | | (428,009) | | | | | | |
| 84,879 | | (389,987) | | | | | | |
| 468,890 | | 858,877 | | | | | | |
| \$ 553,769 | \$ | 468,890 | | | | | | |



SPECIAL DISTRICTS FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| | | 2011 | 2010 |
|--|------------------|-------------------|--------------------|
| | <u>ASSETS</u> | 2011 | 2010 |
| Cash - Demand deposits | | \$ 283,723 | \$ 206,460 |
| Due from Other Funds | | 23,683 | 70,611 |
| Prepaid Expenditures | | 38,653 | |
| Total Assets | | \$ 346,059 | \$ 277,071 |
| LIABILITIES | AND FUND BALANCE | | |
| Liabilities: Due to other funds Due to other governments | | \$ - 38,238 | \$ 46,929 1,426 |
| Total Liabilities | | 38,238 | 48,355 |
| Fund Balance: Nonspendable Assigned | | 38,653 269,168 | 228,716 |
| Total Fund Balance | | 307,821 | 228,716 |
| Total Liabilities and Fund | Balance | \$ 346,059 | \$ 277,071 |

SPECIAL DISTRICTS FUND COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - SUB-FUNDS YEAR ENDED DECEMBER 31, 2011 (With Comparative Totals for 2010)

| | Water | Blauvelt Fire Protection | South Orangetown Ambulance |
|---|---------------------|--------------------------------|----------------------------------|
| Revenues: Real property taxes Use of money and property | \$ 636,645 1,778 | \$ 889,575 | \$ 400,000 |
| Total Revenues | 638,423 | 889,575 | 400,000 |
| Expenditures - Current: | | | |
| Public safety Health | - | 865,746 - | - 400,000 |
| Home and community services | 583,147 | | |
| Total Expenditures | 583,147 | 865,746 | 400,000 |
| Excess of Revenues Over Expenditures | 55,276 | 23,829 | - |
| Fund Balances (Deficits) - Beginning of Year | 145,573 | 83,483 | (340) |
| Fund Balances (Deficits) - End of Year | \$ 200,849 | \$ 107,312 | \$ (340) |

| Totals | | | | | | | | |
|-------------|-------------------------------|-----------------------|-------------------------------|--|--|--|--|--|
| | 2011 | 2010 | | | | | | |
| \$ | 1,926,220 1,778 | \$ 1,834,264 1,015 | | | | | | |
| | 1,927,998 | 1, | 835,279 | | | | | |
| | | | | | | | | |
| | 865,746 400,000 583,147 | | 854,631 400,000 574,819 | | | | | |
| | 1,848,893 | 1, | 829,450 | | | | | |
| | 79,105 228,716 | | 5,829 222,887 | | | | | |
| | 307,821 | \$ | 228,716 | | | | | |

SPECIAL DISTRICTS FUND - WATER DISTRICT COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| • | 2011 | | | | | | | | |
|---|--------|--------------------|----|-----------------|----|------------------|----|---|--|
| Povonuse | | Original Budget | | Final Budget | | Actual | | Variance with Final Budget Positive (Negative) | |
| Revenues: Real property taxes Use of money and property | \$ | 629,162 | \$ | 629,162 | \$ | 636,645 1,778 | \$ | 7,483 1,778 | |
| Total Revenues | | 629,162 | | 629,162 | | 638,423 | | 9,261 | |
| Expenditures - Current - Home and community services | | 629,162 | | 629,162 | | 583,147 | - | 46,015 | |
| Excess (Deficiency) of Revenues Over Expenditures | | - | | · <u>-</u> | | 55,276 | | 55,276 | |
| Fund Balance - Beginning of Year | ***** | | | | | 145,573 | | 145,573 | |
| Fund Balance - End of Year | \$ | _ | \$ | | \$ | 200,849 | \$ | 200,849 | |

| - | Original Budget | 2010 Final Budget Actual | | | Actual | Variance with Final Budget Positive (Negative) | | |
|----|---------------------------------------|--------------------------------|----------|-----|------------------|---|------------------|--|
| \$ | 566,844 | \$ | 566,844 | \$ | 559,117 1,015 | \$ | (7,727) 1,015 | |
| | 566,844 | | 566,844 | | 560,132 | | (6,712) | |
| | 566,844 | | 582,546 | ı | 574,819 | | 7,727 | |
| | • • • • • • • • • • • • • • • • • • • | | (15,702) | | (14,687) | | 1,015 | |
| | | | 15,702 | | 160,260 | | 144,558 | |
| \$ | _ | \$ | - | .\$ | 145,573 | \$ | 145,573 | |

SPECIAL DISTRICTS FUND - BLAUVELT FIRE PROTECTION DISTRICT COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

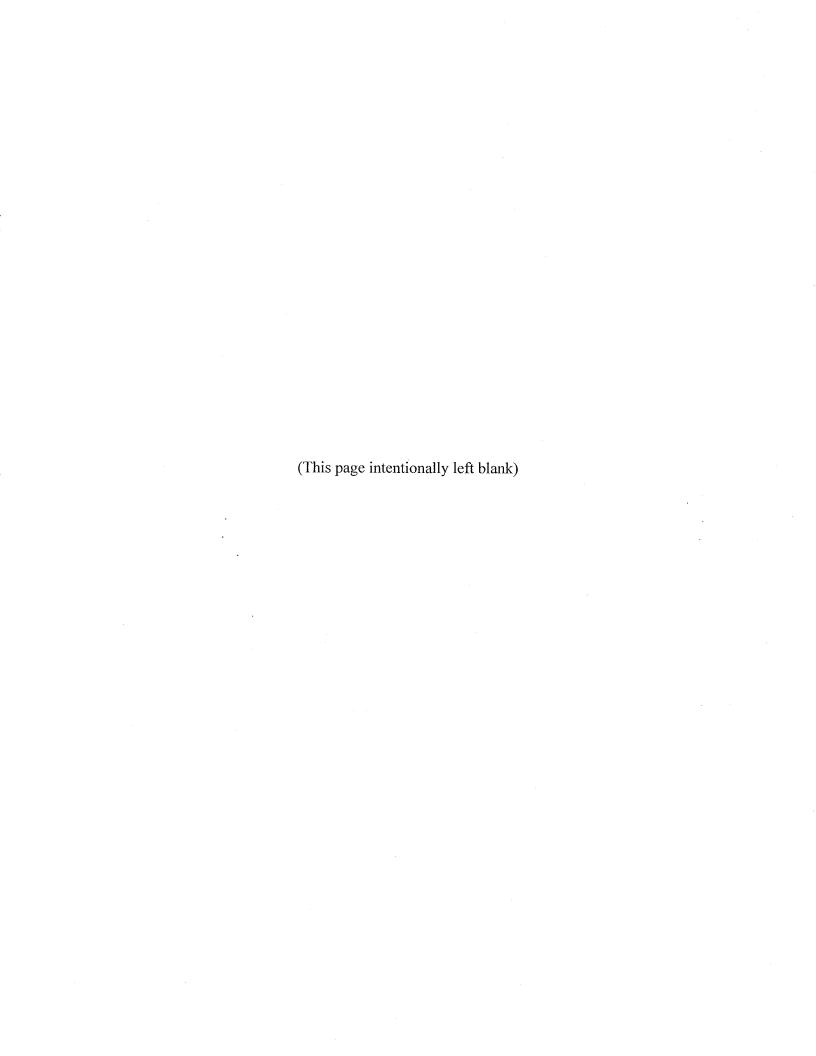
| | | | 2011 | |
|--|--------------------|-----------------|------------|--|
| | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) |
| Revenues - Real property taxes | \$ 889,575 | \$ 889,575 | \$ 889,575 | \$ - |
| Expenditures - Current - Public safety | 889,575 | 889,575 | 865,746 | 23,829 |
| Excess of Revenues Over Expenditures | - | - | 23,829 | 23,829 |
| Fund Balance - Beginning of Year | | _ | 83,483 | 83,483 |
| Fund Balance - End of Year | \$ - | <u> </u> | \$ 107,312 | \$ 107,312 |

| | | | 2 | 010 | | | |
|---|--------------------|---------------------|----------------|----------|--|----|--------|
| | Original Budget | Final Budget Actual | | Fin I | iance with al Budget Positive legative) | | |
| \$ | 875,147 | \$ | 875,147 | \$ | 875,147 | \$ | - |
| | 875,147 | | 875,147 | · | 854,631 | - | 20,516 |
| | - | | - | | 20,516 | | 20,516 |
| *************************************** | _ | | - , | | 62,967 | | 62,967 |
| \$ | <u> </u> | \$ | _ | \$ | 83,483 | \$ | 83,483 |

SPECIAL DISTRICTS FUND - SOUTH ORANGETOWN AMBULANCE DISTRICT COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| | 2011 | | | | | |
|--------------------------------------|---------------------------------------|-----------------|------------|---|--|--|
| | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) | | |
| Revenues - Real property taxes | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ - | | |
| Expenditures - Current - Health | 400,000 | 400,000 | 400,000 | | | |
| Excess of Revenues Over Expenditures | · · · · · · · · · · · · · · · · · · · | <u>-</u> | • | | | |
| Fund Deficit - Beginning of Year | | | (340) | (340) | | |
| Fund Deficit - End of Year | <u>\$</u> | _ \$ | \$ (340) | \$ (340) | | |

| | | ······ | 2 | 2010 | | | | |
|--------------------|---------|-----------------|---------|--------|---------|---|-------|--|
| Original Budget | | Final Budget | | Actual | | Variance with Final Budget Positive (Negative) | | |
| \$ | 400,000 | \$ | 400,000 | \$ | 400,000 | \$ | | |
| <u></u> | 400,000 | | 400,000 | | 400,000 | | | |
| | - | | - | | · • | | - | |
| | • | | • | | (340) | *************************************** | (340) | |
| \$ | - | \$ | _ | \$ | (340) | \$ | (340) | |



PEARL RIVER PARKING FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| <u>ASSETS</u> | 0044 | |
|---|---------------------------------|---------------------------------|
| | 2011 | 2010 |
| Cash - Demand deposits Accounts Receivable Due From Other Funds | \$ 141,551 2,590 7,529 | \$ 219,278 3,433 7,529 |
| Total Assets | \$ 151,670 | \$ 230,240 |
| LIABILITIES AND FUND BALANCE | | |
| Liabilities: | | |
| Accounts payable Due to other funds | \$ 413 | \$ 219 108,489 |
| Due to other funds | | 100,409 |
| Total Liabilities | 413 | 108,708 |
| Fund Balance - Assigned | 151,257 | 121,532 |
| Total Liabilities and Fund Balance | \$ 151,670 | \$ 230,240 |

PEARL RIVER PARKING FUND COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEARS ENDED DECEMBER 31, 2011 AND 2010

| Revenues: | Original Budget | Final Budget | Actual | Variance with Final Budget Positive (Negative) |
|---|---------------------|----------------------|-----------------------|---|
| Departmental income Use of money and property Miscellaneous | \$ 119,873 - | \$ 119,873 - - | \$ 109,770 239 | \$ (10,103) 239 |
| Total Revenues | 119,873 | 119,873 | 110,009 | (9,864) |
| Expenditures - Current - Transportation | 119,873 | 119,873 | 80,284 | 39,589 |
| Excess of Revenues Over Expenditures | | | 29,725 | 29,725 |
| Other Financing Sources - Transfers in | - | - | <u> </u> | |
| Net Change in Fund Balance | <u>-</u> | · - | 29,725 | 29,725 |
| Fund Balance - Beginning of Year | : | _ | 121,532 | 121,532 |
| Fund Balance - End of Year | \$ - | \$ - | \$ 151,257 | \$ 151,257 |

| 20 | ٦4 | \sim |
|----|----|--------|
| ~\ | JΙ | U |

| Original Budget | Final Budget | | Actual | Fin: | ance with al Budget ositive egative) |
|----------------------|---------------------------|----------|--------------------------|------|---|
| \$ 120,000 500 | \$ 120,000 500 - | \$ | 113,689 449 21,000 | \$ | (6,311) (51) 21,000 |
| 120,500 | 120,500 | | 135,138 | | 14,638 |
| 120,500 | 120,500 | M-4774-1 | 104,799 | | 15,701 |
| - | 4 - | | 30,339 | | 30,339 |
| ** | | ····· | 7,529 | | 7,529 |
| - | • • | | 37,868 | | 37,868 |
| | - | | 83,664 | | 83,664 |
| \$ - | \$ Page 1 | \$ | 121,532 | \$ | 121,532 |

SPECIAL PURPOSE FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2011 AND 2010

| | | 2011 | 2010 | | |
|------------------------------------|-----------|---------|------|---------|--|
| <u>ASSETS</u> | | | | | |
| Cash - Demand deposits | \$ | 122,576 | \$ | 554,180 | |
| LIABILITIES AND FUND BALANCE | | | | | |
| Liabilities - Due to other funds | \$ | 27,885 | \$ | 435,538 | |
| Fund Balance - Restricted | • | 94,691 | | 118,642 | |
| Total Liabilities and Fund Balance | <u>\$</u> | 122,576 | \$ | 554,180 | |

SPECIAL PURPOSE FUND COMPARATIVE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE YEARS ENDED DECEMBER 31, 2011 AND 2010

| | 2011 | | | 2010 |
|---|------|----------|-------------|-----------|
| Revenues - Use of money and property | \$ | 434 | \$ | 1,854 |
| Expenditures - Current - Culture and recreation | | 24,385 | | ••• |
| Excess (Deficiency) of Revenues Over Expenditures | | (23,951) | | 1,854 |
| Other Financing Uses - Transfers out | | - | | (435,538) |
| Net Change in Fund Balance | | (23,951) | | (433,684) |
| Fund Balance - Beginning of Year | | 118,642 | | 552,326 |
| Fund Balance - End of Year | \$ | 94,691 | \$ | 118,642 |



ENTERPRISE FUNDS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private enterprises or where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is necessary for management accountability. Enterprise funds are used to account for those operations that provide services to the public. The operations of the Blue Hill Golf Course and the Broad Acres Golf Course are recorded as enterprise funds.

ENTERPRISE FUND - BLUE HILL GOLF COURSE COMPARATIVE STATEMENT OF NET ASSETS DECEMBER 31, 2011 AND 2010

| ASSETS | 2011 | 2010 |
|--|-------------|-------------------|
| Current Assets: | | |
| Cash - Demand deposits | \$ 609,240 | \$ 723,872 |
| Accounts receivable | 41,331 | 52,722 |
| Due from other funds | 41,331 | 1,933,132 |
| Prepaid expenses | 50,888 | 23,202 |
| Total Current Assets | 701,459 | 2,732,928 |
| | | 2,,02,020 |
| Noncurrent Assets: Deferred charges, net of accumulated | | |
| amortization of \$17,041 in 2011 and \$13,566 in 2010 | 22,479 | 7,581 |
| | | |
| Capital assets: Land | 0.074.000 | |
| | 3,071,006 | 3,071,006 |
| Buildings and improvements Improvements other than buildings | 835,062 | 835,062 |
| Machinery and equipment | 6,284,072 | 5,034,990 |
| Machinery and equipment | 1,621,413 | 1,458,011 |
| | 11,811,553 | 10,399,069 |
| Less - Accumulated depreciation | (5,275,542) | (4,928,368) |
| | 6 526 011 | E 470 704 |
| | 6,536,011 | 5,470,701 |
| Total Noncurrent Assets | 6,558,490 | 5,478,282 |
| Total Assets | 7,259,949 | 8,211,210 |
| <u>LIABILITIES</u> | | |
| Current Liabilities: | | |
| Accounts payable | 32,630 | 33,643 |
| Accrued interest payable | 19,364 | 26,030 |
| Due to other governments | 2,705 | 976 |
| Due to other funds | 500,511 | 1,289,347 |
| Advances from other funds | 2,517,288 | 1,955,438 |
| Deferred revenues | 45,561 | 5,008 |
| Current maturities of bonds payable | 471,333 | 455,683 |
| Current portion of compensated absences | 7,500 | 4,680 |
| Total Current Liabilities | 3,596,892 | 3,770,805 |
| Noncurrent Liabilities: | | |
| Bonds payable, less current maturities | 2,229,100 | 2,684,317 |
| Compensated absences, less current portion | 67,696 | |
| Other post employment benefit obligations payable | 846,408 | 42,117 626,429 |
| outer poor omproyment benefit obligations payable | 040,408 | 020,429 |
| Total Noncurrent Liabilities | 3,143,204 | 3,352,863 |
| Total Liabilities | 6,740,096 | 7,123,668 |
| NET ASSETS (DEFICIT) | | |
| Invested in Capital According to a control of related debt | 2 000 004 | 0.744.500 |
| Invested in Capital Assets, net of related debt Deficit | 3,983,201 | 3,711,526 |
| Deficit | (3,463,348) | (2,623,984) |
| Total Net Assets | \$ 519,853 | \$ 1,087,542 |

ENTERPRISE FUND - BLUE HILL GOLF COURSE COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | | 2011 | | 2010 |
|-------------------------------------|---|---|------------------|----|-----------|
| Operating Revenues: | | | | | |
| Greens fees | | \$ | 1,882,831 | \$ | 1,950,813 |
| Cart rental | | | 529,508 | | 530,103 |
| Facility rental | | | 19,868 | | 95,689 |
| Permit cards | | | 159,460 | | 155,815 |
| Federal aid | | | · - | | 10,270 |
| Other income | | | 3,388 | | 1,170 |
| Total Operating Revenues | | | 2,595,055 | | 2,743,860 |
| Operating Expenses: | | | | | |
| Personal services | | | 995,905 | | 1,073,707 |
| Landscaping materials | | | 72,689 | | 36,791 |
| Office expenses and printing | | | 4,104 | | 4,298 |
| Rental of equipment | | | 84,234 | | 81,864 |
| Automobile maintenance and supplies | • | | 76,464 | | 66,424 |
| Repairs and maintenance | | | 70,404 19,075 | | 29,850 |
| Utilities | • | - | 66,692 | | 71,379 |
| Chemicals | | | | | • |
| | | | 131,553 | | 126,752 |
| Contractual and other | | | 637,115 | | 642,156 |
| Employee benefits | | | 726,602 | | 626,143 |
| Depreciation and amortization | | - | 350,649 | | 303,159 |
| Total Operating Expenses | | | 3,165,082 | | 3,062,523 |
| Loss from Operations | | | (570,027) | | (318,663) |
| Non-Operating Revenues (Expenses): | | | | | |
| Interest income | | | 3,045 | | 2,742 |
| Interest expense | | | (101,948) | | (93,010) |
| merodi experio | | | (101,010) | - | (00,010) |
| Total Non-Operating Expenses | | | (98,903) | | (90,268) |
| Loss Before Transfers | | | (668,930) | | (408,931) |
| Transfers In | • | | 101,241 | | |
| | | *************************************** | | | |
| Change in Net Assets | | | (567,689) | | (408,931) |
| Net Assets - Beginning of Year | | | 1,087,542 | | 1,496,473 |
| Net Assets - End of Year | | \$ | 519,853 | \$ | 1,087,542 |
| | | | | | |

ENTERPRISE FUND - BLUE HILL GOLF COURSE COMPARATIVE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | 0044 | | 0040 |
|---|-----------|-------------|-----------|-------------|
| Cash Flows From Operating Activities: | · | 2011 | | 2010 |
| | | | | |
| Cash received from charges for services Cash payments to vendors | \$ | 4,580,131 | \$ | 1,257,263 |
| | | (1,345,882) | | (454,133) |
| Cash payments to employees | | (1,474,129) | | (1,501,575) |
| Net Cash Provided by (Used in) Operating Activities | | 1,760,120 | | (698,445) |
| Cash Flows From Non-Capital Financing Activities - | | | | |
| Transfers in | | 101,241 | | - |
| Cash Flows From Capital and Related Financing Activities: | | | | |
| Proceeds from bonds | | _ | | 1,300,000 |
| Principal paid on bonds | | (455,683) | | (385,000) |
| Interest paid on indebtedness | | (110,871) | | (90,301) |
| Acquisition and construction of capital assets | | (1,412,484) | | (79,465) |
| Net Cash Provided by (Used in) Capital and Related Financing Activities | | | ******* | |
| | | (1,979,038) | | 745,234 |
| Cash Flows From Investing Activities - | | | | |
| Interest income | | 3,045 | | 2,742 |
| Net Increase (Decrease) in Cash | | (114,632) | | 49,531 |
| | | (114,002) | | 49,001 |
| Cash - Beginning of Year | | 723,872 | | 674,341 |
| 0-1 5 1 00 | | | | |
| Cash - End of Year | <u>\$</u> | 609,240 | \$ | 723,872 |
| Reconciliation of Loss from Operations to Net Cash | | | | |
| Provided by (Used in) Operating Activities: | | | | |
| Loss from operations | ф | (570,007) | Φ. | (040,000) |
| Adjustments to reconcile loss from operations to | \$ | (570,027) | \$ | (318,663) |
| net cash provided by (used in) operating activities: | | | | |
| Depreciation and amortization | | 050.040 | | 000 450 |
| Changes in assets and liabilities: | | 350,649 | | 303,159 |
| Accounts receivable | | 44.004 | | |
| • | | 11,391 | | 27,224 |
| Due from other funds | | 1,933,132 | | (1,518,829) |
| Prepaid expenses | | (27,686) | | (6,601) |
| Accounts payable | | (1,013) | | 7,962 |
| Due to other governments | | 1,729 | | 369 |
| Due to other funds | | (788,836) | | 243,468 |
| Advances from other funds | | 561,850 | | 360,183 |
| Deferred revenues | | 40,553 | | 5,008 |
| Compensated absences | | 28,399 | | (16,734) |
| Other post employment benefit obligations payable | | 219,979 | | 215,009 |
| - was pass ample from Solicine as ligations payable | | 213,373 | | 213,003 |
| Net Cash Provided by (Used in) Operating Activities | \$ | 1,760,120 | <u>\$</u> | (698,445) |
| Non-Cash Capital and Related Financing Activities: | | | | • |
| Refunding bonds issued | \$ | 800,000 | | |
| Issuance premium | Ψ | | | |
| | | 38,372 | | |
| Payment to refunded bond escrow agent | | (820,000) | | |
| Refunding bond issuance costs | | (18,372) | | |

ENTERPRISE FUND - BROAD ACRES GOLF COURSE COMPARATIVE STATEMENT OF NET ASSETS DECEMBER 31, 2011 AND 2010

| | 2011 | 2010 |
|--|--------------------|--------------------|
| <u>ASSETS</u> | | • |
| Current Assets: | | |
| Cash - Demand deposits | \$ 90,180 | \$ 51,142 |
| Accounts receivable Due from other funds | 3,047 | 162 204 |
| Prepaid expenses | 9,490 | 163,284 6,941 |
| | | |
| Total Current Assets | 102,717 | 221,367 |
| Noncurrent Assets - | | |
| Capital assets: | | |
| Land | 2,382,819 | 2,382,819 |
| Buildings and improvements | 352,216 | 352,216 |
| Improvements other than buildings Machinery and equipment | 259,721 174,510 | 259,721 474,540 |
| Machinery and equipment | 174,510 | 174,510 |
| | 3,169,266 | 3,169,266 |
| Less - Accumulated depreciation | (357,891) | (320,022) |
| | | |
| | 2,811,375 | 2,849,244 |
| Total Assets | 2,914,092 | 3,070,611 |
| LIABILITIES | | |
| Current Liabilities: | | |
| Accounts payable | 10,944 | 16,234 |
| Accrued interest payable | 60,233 | 61,935 |
| Due to other funds | 30,331 | 138,789 |
| Due to other governments | 209 | 3,053 |
| Advances from other funds | 1,850,131 | 1,546,954 |
| Current maturities of bonds payable | 81,042 | 78,040 |
| Current portion of compensated absences | 1,000 | 1,356 |
| | 1,000 | 1,000 |
| Total Current Liabilities | 2,033,890 | 1,846,361 |
| Noncurrent Liabilities: | | |
| Bonds payable, less current maturities | 2,614,344 | 2,695,386 |
| Compensated absences, less current portion | 9,388 | 12,206 |
| Other post employment benefit obligations payable | 265,941 | 193,005 |
| Total Noncurrent Liabilities | 2,889,673 | 2,900,597 |
| Total Liabilities | 4,923,563 | 4,746,958 |
| NET ASSETS (DEFICIT) | | |
| | | |
| Invested in Capital Assets, net of related debt | 115,989 | 75,818 |
| Unrestricted | (2,125,460) | (1,752,165) |
| Total Deficit | \$ (2,009,471) | \$ (1,676,347) |
| | | |

ENTERPRISE FUND - BROAD ACRES GOLF COURSE COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS YEARS ENDED DECEMBER 31, 2011 AND 2010

| | 2011 | | 2010 | |
|-------------------------------------|------|-------------|---|-------------|
| Operating Revenues: | | | | |
| Greens fees | \$ | 459,147 | \$ | 536,802 |
| Cart rental | | 92,685 | | 104,937 |
| Permit cards | | 5,941 | | 6,460 |
| State aid | | 427 | | - |
| Federal aid | | 2,620 | | |
| Total Operating Revenues | | 560,820 | *************************************** | 648,199 |
| Operating Expenses: | | | | |
| Personal services | | 392,571 | | 392,655 |
| Landscaping materials | | 35,475 | | 14,055 |
| Office expenses and printing | | 849 | | 2,578 |
| Rental of equipment | | 16,209 | | 24,150 |
| Automobile maintenance and supplies | | 20,442 | • | 18,680 |
| Repairs and maintenance | | 9,964 | | 4,581 |
| Utilities | | 16,531 | | 18,292 |
| Chemicals | | 34,616 | | 35,009 |
| Contractual and other | | 201,277 | | 173,383 |
| Employee benefits | | 207,966 | | 206,296 |
| Depreciation | | 37,869 | • | 40,617 |
| Total Operating Expenses | | 973,769 | | 930,296 |
| Loss from Operations | | (412,949) | | (282,097) |
| Non-Operating Revenues (Expenses): | | | | |
| Interest income | | 83 | | 223 |
| Interest expense | | (120,466) | | (123,870) |
| Total Non-Operating Expenses | | (120,383) | | (123,647) |
| Loss Before Transfers | | (533,332) | | (405,744) |
| Transfers In | | 200,208 | | 200,545 |
| Change in Net Assets | | (333,124) | | (205,199) |
| Deficit - Beginning of Year | | (1,676,347) | ****** | (1,471,148) |
| Deficit - End of Year | \$ | (2,009,471) | \$ | (1,676,347) |

ENTERPRISE FUND - BROAD ACRES GOLF COURSE COMPARATIVE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | 2011 | | 2010 |
|---|-------------|--------------|------|-----------|
| Cash Flows From Operating Activities: | | | | |
| Cash received from charges for services | \$ | 721,057 | \$ | 648,199 |
| Cash payments to vendors | | (148,778) | | (51,332) |
| Cash payments to employees | • | (533,324) | | (533,998) |
| Net Cash Provided by Operating Activities | | 38,955 | | 62,869 |
| Cash Flows From Non-Capital Financing Activities - | | | | |
| Transfers in | | 200,208 | | 200,545 |
| Cash Flows From Capital and Related Financing Activities: | | | | |
| Principal paid on bonds | | (78,040) | | (75,039) |
| Interest paid on indebtedness | | (122,168) | | (125,506) |
| Acquisition and construction of capital assets | | (122,100) | | (11,950) |
| rioquiotion and continuotion of capital account | <u>.</u> | | | (11,000) |
| Net Cash Used in Capital and Related Financing Activities | | (200,208) | | (212,495) |
| Cash Flows From Investing Activities - | | | | |
| Interest income | | 83 | | 223 |
| | | | **** | |
| Net Increase in Cash | | 39,038 | | 51,142 |
| Cash - Beginning of Year | | 51,142 | | _ |
| Cash - End of Year | \$ | 90,180 | \$ | 51,142 |
| Reconciliation of Loss from Operations to Net Cash | | | | |
| Provided by Operating Activities: | | | | |
| Loss from operations | \$ | (412,949) | \$ | (282,097) |
| Adjustments to reconcile loss from operations to | . • | (112,010) | • | (===,00.) |
| net cash provided by operating activities: | | | | |
| Depreciation | | 37,869 | | 40,617 |
| Changes in assets and liabilities: | | , | | |
| Accounts receivable | | (3,047) | | ~ |
| Due from other funds | | 163,284 | | - |
| Prepaid expenses | | (2,549) | | (1,974) |
| Accounts payable | | (5,290) | | 2,781 |
| Due to other funds | | (108,458) | | 51,475 |
| Due to other governments | | (2,844) | | 544 |
| Advances from other funds | | 303,177 | | 184,596 |
| Compensated absences | | (3,174) | | (473) |
| Other post employment benefit obligations payable | | 72,936 | | 67,400 |
| Net Cash Provided by Operating Activities | \$ | 38,955 | \$ | 62,869 |
| Hot Dash I Tovided by Operating Activities | Ψ | 30,333 | Ψ. | 02,003 |



INTERNAL SERVICE FUNDS

Internal service funds account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost reimbursement basis. The Town has established its Workers' Compensation Benefits and Risk Retention funds as internal service funds.

INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF NET ASSETS
DECEMBER 31, 2011
(With Comparative Totals for 2010)

| | Workers' | | Totals | | | |
|--|--------------------------------------|--|--|---|--|--|
| | Compensation Benefits | Risk Retention | 2011 | 2010 | | |
| <u>ASSETS</u> | <u> </u> | Retention | 2011 | 2010 | | |
| Cash - Demand deposits Accounts Receivable Due from Other Funds Prepaid Expenses | \$ 433,191 - 478,435 57,600 | \$ 949,149 75,410 559,336 115,043 | \$ 1,382,340 75,410 1,037,771 172,643 | \$ 1,132,458 - 1,115,634 212,459 | | |
| Total Assets | 969,226 | 1,698,938 | 2,668,164 | 2,460,551 | | |
| <u>LIABILITIES</u> | | | | | | |
| Current Liabilities: Accounts payable Due to other funds Current portion of claims payable | 291,763 - 313,000 | 520,791 - 361,000 | 812,554 - 674,000 | 576,607 100,130 662,438 | | |
| Total Current Liabilities | 604,763 | 881,791 | 1,486,554 | 1,339,175 | | |
| Noncurrent Liabilities - Claims payable, less current portion | 300,830 | 94,370 | 395,200 | 419,429 | | |
| Total Liabilities | 905,593 | 976,161 | 1,881,754 | 1,758,604 | | |
| NET ASSETS | | | | | | |
| Unrestricted | \$ 63,633 | \$ 722,777 | \$ 786,410 | \$ 701,947 | | |

INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2011
(With Comparative Totals for 2010)

| | Workers' | | | Totals | | | | |
|---|----------|------------------------|----------|-------------------|-----|-----------|-------------|-----------|
| | | npensation Benefits | F | Risk Retention | | 2011 | | 2010 |
| Operating Revenues: | | | | | | | | |
| Charges for services | \$ | 747,200 | \$ | 738,080 | \$ | 1,485,280 | \$ | 1,485,280 |
| Insurance recoveries | · . | 124,378 | - | 207,042 | | 331,420 | | 268,915 |
| Total Operating Revenues | | 871,578 | - | 945,122 | | 1,816,700 | | 1,754,195 |
| Operating Expenses: | | | | | | | | |
| Insurance | | 374,214 | | 533,123 | | 907,337 | | 909,270 |
| Contractual | | 8,233 | | 132,186 | | 140,419 | | 143,670 |
| Employee benefits | | 367,115 | | · | | 367,115 | | 283,426 |
| Judgments and claims | | • | | 321,437 | | 321,437 | | 293,709 |
| Total Operating Expenses | | 749,562 | <u> </u> | 986,746 | | 1,736,308 | | 1,630,075 |
| Income (Loss) from Operations | | 122,016 | | (41,624) | | 80,392 | | 124,120 |
| Non-Operating Revenues - | | | | | • • | | | |
| Interest income | | 1,633 | | 2,438 | | 4,071 | | 4,903 |
| Change in Net Assets | | 123,649 | | (39,186) | | 84,463 | | 129,023 |
| Net Assets (Deficits) - Beginning of Year | **** | (60,016) | | 761,963 | | 701,947 | , | 572,924 |
| Net Assets - End of Year | \$ | 63,633 | \$ | 722,777 | \$ | 786,410 | \$ | 701,947 |

INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31, 2011 (With Comparative Totals for 2010)

| | | Vorkers' npensation Benefits | Risk Retention | | |
|--|---|------------------------------------|-------------------|-----------|--|
| Cash Flows From Operating Activities: | | | | | |
| Cash received from charges for services | \$ | 268,765 | \$ | 1,294,378 | |
| Cash received from insurance recoveries | | 124,378 | | 131,632 | |
| Cash payments to insurance carriers and claimants | | (594,776) | - | (978,566) | |
| Net Cash Provided by (Used in) Operating Activities | *************************************** | (201,633) | | 447,444 | |
| Cash Flows From Investing Activities - | | | | | |
| Interest income | | 1,633 | | 2,438 | |
| Net Increase (Decrease) in Cash | | (200,000) | | 449,882 | |
| Cash - Beginning of Year | | 633,191 | | 499,267 | |
| Cash - End of Year | \$ | 433,191 | \$ | 949,149 | |
| Reconciliation of Income (Loss) from Operations to Net Cash Provided by (Used in) Operating Activities: | | | | | |
| Income (loss) from operations | \$ | 122,016 | \$ | (41,624) | |
| Adjustments to reconcile income (loss) from | Ψ | 122,010 | Ψ | (41,024) | |
| operations to net cash provided by (used in) | | | | | |
| operating activities | | | | | |
| Changes in assets and liabilities: | | | | • | |
| Accounts receivable | | | | (75,410) | |
| Due from other funds | | (478,435) | | 556,298 | |
| Prepaid expenses | | (6,003) | | 45,819 | |
| Accounts payable | | 291,763 | | (55,816) | |
| Due to other funds | | (100, 130) | | - | |
| Claims payable | | (30,844) | | 18,177 | |
| Net Cash Provided by (Used in) Operating Activities | \$ | (201,633) | \$ | 447,444 | |

| Totals | | | | | | | | |
|-------------|--|----|--|--|--|--|--|--|
| | 2011 | | 2010 | | | | | |
| \$ | 1,563,143 256,010 (1,573,342) | \$ | 1,427,208 268,915 (1,707,142) | | | | | |
| | 245,811 | | (11,019) | | | | | |
| | 4,071 | | 4,903 | | | | | |
| | 249,882 | | (6,116) | | | | | |
| | 1,132,458 | | 1,138,574 | | | | | |
| \$ | 1,382,340 | \$ | 1,132,458 | | | | | |
| \$ | 80,392 | \$ | 124,120 | | | | | |
| | (75,410) 77,863 39,816 235,947 (100,130) (12,667) | ٠. | (58,072) 12,365 (6,424) 28,003 (111,011) | | | | | |
| \$ | 245,811 | \$ | (11,019) | | | | | |

INTERNAL SERVICE FUND - WORKERS' COMPENSATION BENEFITS FUND COMPARATIVE STATEMENT OF NET ASSETS DECEMBER 31, 2011 AND 2010

| | 2011 | 2010 |
|---|---------------|----------------|
| <u>ASSETS</u> | | |
| Cash - Demand deposits | \$ 433,191 | \$ 633,191 |
| Due from Other Funds | 478,435 | - |
| Prepaid Expenses | 57,600 | 51,597 |
| Total Assets | 969,226 | 684,788 |
| <u>LIABILITIES</u> | | |
| Current Liabilities: | | |
| Accounts payable | 291,763 | - |
| Due to other funds | - | 100,130 |
| Current portion of claims payable | 313,000 | 363,959 |
| Total Current Liabilities | 604,763 | 464,089 |
| Noncurrent Liabilities - Claims payable, less current portion | 300,830 | 280,715 |
| Total Liabilities | 905,593 | 744,804 |
| NET ASSETS (DEFICIT) | | |
| Unrestricted | \$ 63,633 | \$ (60,016) |
| | | |

INTERNAL SERVICE FUND - WORKERS' COMPENSATION BENEFITS FUND COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | 2011 | | 2010 |
|---|----|-----------------------------|----|-----------------------------|
| Operating Revenues: Charges for services Insurance recoveries | \$ | 747,200 124,378 | \$ | 329,600 231,700 |
| Total Operating Revenues | | 871,578 | | 561,300 |
| Operating Expenses: Insurance Contractual Employee benefits | | 374,214 8,233 367,115 | | 322,379 6,577 283,426 |
| Total Operating Expenses | | 749,562 | .: | 612,382 |
| Income (Loss) from Operations | | 122,016 | | (51,082) |
| Non-Operating Revenues - Interest income | - | 1,633 | | 1,970 |
| Change in Net Assets | | 123,649 | | (49,112) |
| Deficit - Beginning of Year | | (60,016) | | (10,904) |
| Net Assets (Deficit) - End of Year | \$ | 63,633 | \$ | (60,016) |

INTERNAL SERVICE FUND - WORKERS' COMPENSATION BENEFITS FUND COMPARATIVE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2011 AND 2010

| | | 2011 | 2010 |
|---|---|-------------------------------|-----------------|
| Cash Flows From Operating Activities: | | | |
| Cash received from charges for services | \$ | 268,765 | \$ 586,646 |
| Cash received from insurance recoveries | | 124,378 | 231,700 |
| Cash payments to insurance carriers and claimants | | (594,776) | (1,075,213) |
| Net Cash Used in Operating Activities | | (201,633) | (256,867) |
| Cash Flows From Investing Activities - | | | |
| Interest income | | 1,633 | 1,970 |
| Net Decrease in Cash | | (200,000) | (254,897) |
| Cash - Beginning of Year | · · · · · · | 633,191 | 888,088 |
| Cash - End of Year | \$ | 433,191 | \$ 633,191 |
| Reconciliation of Income (Loss) from Operations to Net Cash | • | | |
| Used in Operating Activities: | | | |
| Income (loss) from operations | \$ | 122,016 | \$ (51,082) |
| Adjustments to reconcile income (loss) from operations to | | | |
| net cash used in operating activities: | | · · · · · · · · · · · · · · · | |
| Changes in assets and liabilities: | | | |
| Due from other funds | | (478,435) | 257,046 |
| Prepaid expenses | | (6,003) | (33,459) |
| Accounts payable | | 291,763 | (418,942) |
| Due to other funds | | (100,130) | 28,003 |
| Claims payable | *************************************** | (30,844) | (38,433) |
| Net Cash Used In Operating Activities | \$ | (201,633) | \$ (256,867) |

INTERNAL SERVICE FUND - RISK RETENTION FUND COMPARATIVE STATEMENT OF NET ASSETS DECEMBER 31, 2011 AND 2010

| | | 2011 | | 2010 |
|--|-------|---|---|--------------------------------------|
| <u>ASSETS</u> | • | | *************************************** | |
| Cash - Demand deposits Accounts Receivable Due from Other Funds Prepaid Expenses | \$ | 949,149 75,410 559,336 115,043 | \$ | 499,267 - 1,115,634 160,862 |
| Total Assets | | 1,698,938 | | 1,775,763 |
| <u>LIABILITIES</u> | • | | | |
| Current Liabilities: Accounts payable Current portion of claims payable | | 520,791 361,000 | - | 576,607 298,479 |
| Total Current Liabilities | | 881,791 | | 875,086 |
| Noncurrent Liabilities - Claims payable, less current portion | - | 94,370 | | 138,714 |
| Total Liabilities | · | 976,161 | | 1,013,800 |
| NET ASSETS | | | | |
| Unrestricted | \$ | 722,777 | \$ | 761,963 |

INTERNAL SERVICE FUND - RISK RETENTION FUND COMPARATIVE STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

YEARS ENDED DECEMBER 31, 2011 AND 2010

| Operating Povenues | | 2011 | | 2010 |
|---|-------------|--------------------|----|---------------------|
| Operating Revenues: Charges for services Insurance recoveries | \$ | 738,080 207,042 | \$ | 1,155,680 37,215 |
| Total Operating Revenues | | 945,122 | | 1,192,895 |
| Operating Expenses: | | | | |
| Insurance | | 533,123 | | 586,891 |
| Contractual | | 132,186 | | 137,093 |
| Judgments and claims | | 321,437 | | 293,709 |
| Total Operating Expenses | | 986,746 | | 1,017,693 |
| Income (Loss) from Operations | | (41,624) | | 175,202 |
| Non-Operating Revenues - Interest income | | 2,438 | | 2,933 |
| Change in Net Assets | | (39,186) | | 178,135 |
| Net Assets - Beginning of Year | | 761,963 | - | 583,828 |
| Net Assets - End of Year | \$ | 722,777 | \$ | 761,963 |
| | | | | |

INTERNAL SERVICE FUND - RISK RETENTION FUND COMPARATIVE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2011 AND 2010

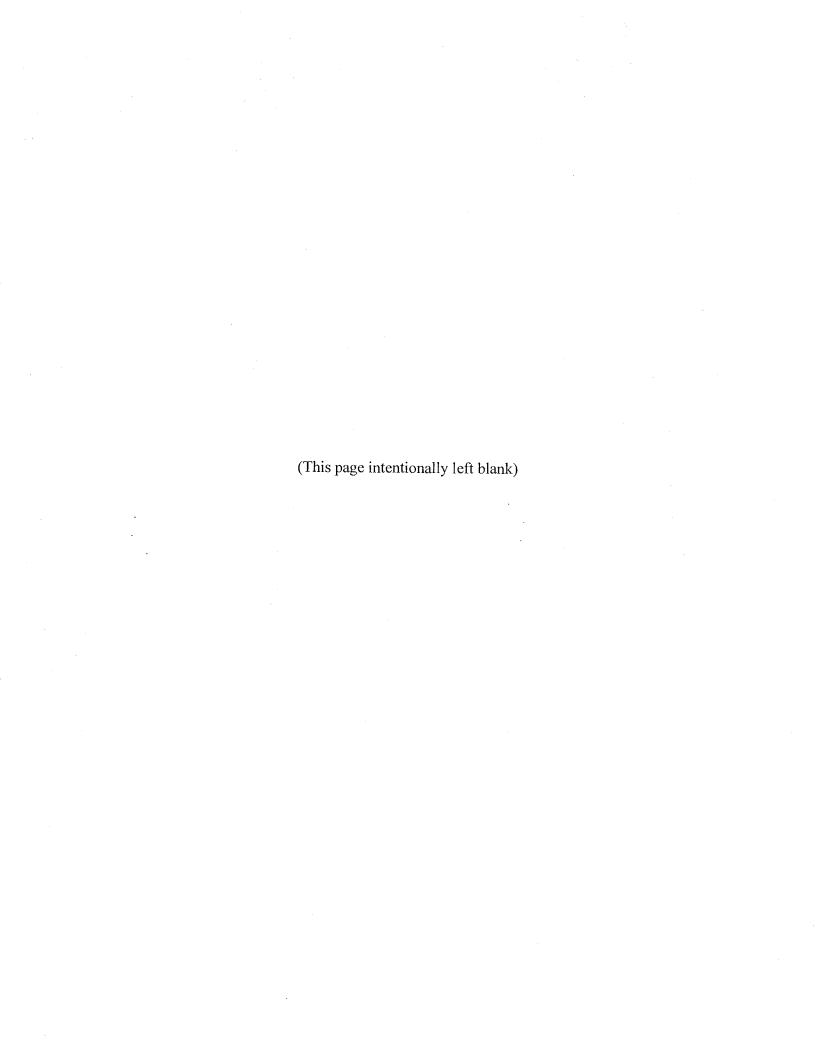
| | | 2011 | | 2010 |
|---|---|-----------------|-------------|---|
| Cash Flows From Operating Activities: | *************************************** | | | |
| Cash received from charges for services | \$ | 1,294,378 | \$ | 840,562 |
| Cash received from insurance recoveries | | 131,632 | | 37,215 |
| Cash payments to insurance carriers and claimants | | (978,566) | | (631,929) |
| Net Cash Provided by Operating Activities | | 447,444 | | 245,848 |
| Cash Flows From Investing Activities - | | | | |
| Interest income | | 2,438 | | 2,933 |
| Net Increase in Cash | | 449,882 | | 248,781 |
| Cash - Beginning of Year | | 499,267 | | 250,486 |
| | *************************************** | | | |
| Cash - End of Year | <u>\$</u> | 949,149 | \$ | 499,267 |
| Reconciliation of Income (Loss) from Operations to Net Cash | | | | |
| Provided by Operating Activities: | | | | |
| Income (loss) from operations | \$ | (41,624) | \$ | 175,202 |
| Adjustments to reconcile income (loss) from operations to | • | (* * , = = * , | • | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| net cash provided by operating activities: | | | | - |
| Changes in assets and liabilities: | | | | |
| Accounts receivable | | (75,410) | | - |
| Due from other funds | | 556,298 | | (315,118) |
| Prepaid expenses | | 45,819 | | 45,824 |
| Accounts payable | | (55,816) | | 412,518 |
| Claims payable | | 18,177 | | (72,578) |
| Net Cash Provided by Operating Activities | \$ | 447,444 | \$ | 245,848 |

FIDUCIARY FUND - AGENCY FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES YEAR ENDED DECEMBER 31, 2011

| <u>ASSETS</u> | Balance January 1, 2011 | | | Increases | | Decreases | Balance December 31, 2011 | |
|---|-------------------------------|------------------|----|-------------------------------------|-----------|-------------------------------------|---------------------------------|--------------------|
| Cash - Demand deposits Accounts Receivable | | 11,683 09,465 | \$ | 88,682,009 43,237,761 | \$ | 88,889,446 43,126,439 | \$ | 104,246 720,787 |
| Total Assets | \$ 9 | 21,148 | \$ | 131,919,770 | <u>\$</u> | 132,015,885 | \$ | 825,033 |
| <u>LIABILITIES</u> | | | | | | | | |
| Accounts Payable Employee Payroll Deductions Deposits | \$ | 21,148 | \$ | 33,617,293 11,889,814 498,748 | \$ | 33,617,293 11,889,814 594,863 | \$ | 825,033 |
| Total Liabilities | \$ 9 | 21,148 | \$ | 46,005,855 | \$ | 46,101,970 | \$ | 825,033 |

STATISTICAL SECTION

(Unaudited)



Financial Trends

These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time. These schedules include:

Net Assets by Component

Changes in Net Assets

Fund Balances of Governmental Funds

Changes in Fund Balances of Governmental Funds

NET ASSETS BY COMPONENT LAST NINE FISCAL YEARS

| | | 2003 | | 2004 | | 2005 | | 2006 | |
|--|---------------|-------------|----|-------------|----|------------|----|------------|--|
| Governmental Activities: Invested in Capital Assets, | | | | | • | : | | | |
| Net of Related Debt | \$ | 68,957,513 | \$ | 73,049,840 | \$ | 68,698,046 | \$ | 70,358,555 | |
| Restricted | | 5,368,529 | | 5,573,349 | | 6,585,186 | Ţ. | 9,146,110 | |
| Unrestricted | | (2,825,945) | | (4,042,026) | | 2,029,113 | | 2,185,922 | |
| Total Governmental Activities | , | | - | | | | | | |
| Net Assets | \$ | 71,500,097 | \$ | 74,581,163 | \$ | 77,312,345 | \$ | 81,690,587 | |
| Business - Type Activities: Invested in Capital Assets, | | | | | | | | | |
| Net of Related Debt | \$ | 2,829,777 | \$ | 2,907,617 | \$ | 2,968,627 | \$ | 3,054,103 | |
| Unrestricted | MATTER COLUMN | 209,146 | | (174,721) | | (734,236) | | (984,923) | |
| Total Business - Type Activities | | | | | | | | | |
| Net Assets | \$ | 3,038,923 | \$ | 2,732,896 | \$ | 2,234,391 | \$ | 2,069,180 | |
| | | | | | - | | | | |
| Primary Government: Invested in Capital Assets, | | | | | | | | | |
| Net of Related Debt | \$ | 71,787,290 | \$ | 75,957,457 | \$ | 71,666,673 | \$ | 73,412,658 | |
| Restricted | | 5,368,529 | | 5,573,349 | | 6,585,186 | | 9,146,110 | |
| Unrestricted | | (2,616,799) | | (4,216,747) | | 1,294,877 | | 1,200,999 | |
| Total Primary Government | | | | | | | | | |
| Net Assets | \$ | 74,539,020 | \$ | 77,314,059 | \$ | 79,546,736 | \$ | 83,759,767 | |
| * | · | | | | | | | | |

Note: Data not available prior to fiscal 2003 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

| | 2007 | *************************************** | 2008 | 2009 | | 2010 | 2011 |
|----|---|---|--------------------------------------|--|-----|---|---|
| 7 | | | | | | | |
| \$ | 75,713,624 10,618,819 (4,748,966) | \$ | 61,297,724 8,400,205 8,569,838 | \$ 69,576,680 7,231,151 (2,598,768) | \$ | 71,245,807 5,604,697 (7,030,464) | \$ 72,654,445 4,187,483 (16,172,590) |
| \$ | 81,583,477 | \$ | 78,267,767 | \$ 74,209,063 | \$ | 69,820,040 | \$ 60,669,338 |
| | | | | | | | |
| \$ | 3,364,111 (1,945,386) | \$ | 3,430,223 (2,837,074) | \$ 3,589,772 (3,564,447) | \$ | 3,787,344 (4,376,149) | \$ 4,099,190 (5,588,808) |
| \$ | 1,418,725 | \$ | 593,149 | \$ 25,325 | \$ | (588,805) | \$ (1,489,618) |
| -, | | | | | | | |
| \$ | 79,077,735 10,618,819 (6,694,352) | \$ | 64,727,947 8,400,205 5,732,764 | \$ 73,166,452 7,231,151 (6,163,215) | \$ | 75,033,151 5,604,697 (11,406,613) | \$ 76,753,635 4,187,483 (21,761,398) |
| \$ | 83,002,202 | \$ | 78,860,916 | \$ 74,234,388 | \$_ | 69,231,235 | \$ 59,179,720 |

CHANGES IN NET ASSETS LAST NINE FISCAL YEARS

| | | 2003 | | 2004 | 2005 | | 2006 |
|--|----|------------|---|---------------|------------------|-------------|---|
| Expenses | | | | | | | |
| Governmental Activities: | | | | | | | |
| General government support | \$ | 6,175,223 | \$ | 5,786,163 | \$ 5,916,443 | \$ | 5,290,033 |
| Public safety | | 16,002,316 | | 17,728,233 | 19,617,613 | | 19,843,138 |
| Health | | 300,832 | | 394,156 | 431,221 | | 435,600 |
| Transportation Economic opportunity | | 8,914,999 | | 8,767,397 | 8,166,449 | ÷ | 9,436,875 |
| and development | | 115,017 | | 117,062 | 116,549 | | 120,813 |
| Culture and recreation | | 2,211,020 | | 2,337,950 | 3,915,744 | | 3,275,083 |
| Home and community | | | | | | | |
| services | | 7,237,567 | | 7,526,178 | 9,170,755 | | 8,997,976 |
| Interest | | 753,582 | | 663,713 | 822,965 | | 1,592,584 |
| Total Governmental Activities Expenses | - | 41,710,556 | *************************************** | 43,320,852 | 48,157,739 | | 48,992,102 |
| Business-type Activities: | | | | | • | | |
| Blue Hill Golf Course | | 2,557,600 | | 2,732,238 | 2,731,870 | | 2,541,425 |
| Broad Acres Golf Course | | · · · | | 574,729 | 724,783 | | 821,615 |
| | | · | | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Total Business-type Activities Expenses | | 2,557,600 | | 3,306,967 | 3,456,653 | | 3,363,040 |
| Total Primary Government Expenses | \$ | 44,268,156 | \$ | 46,627,819 | \$ 51,614,392 | \$ | 52,355,142 |
| Program Revenues | | | | | | | |
| Governmental Activities: | | | | | | | |
| Charges for Services: | | | | | | | • |
| General government support | \$ | 597,130 | \$ | 378,253 | \$ 396,134 | \$ | 437,495 |
| Public safety | | 987,262 | | 1,177,720 | 1,217,021 | | 1,492,247 |
| Transportation | | 135,567 | | 106,129 | 145,449 | | 203,588 |
| Culture and recreation | | 482,259 | | 486,085 | 650,946 | | 638,757 |
| Home and community services | | 1,649,828 | | 1,744,425 | 2,000,016 | | 2,660,856 |
| Operating Grants and Contributions | | 1,070,368 | | 629,695 | 1,615,391 | | 1,650,727 |
| Capital Grants and Contributions | | 584,199 | | 25,237 | 932,289 | | 2,333,060 |
| Total Governmental Activities | | | | | | | |
| | | E E00 040 | | 4 5 4 7 5 4 4 | 0.057.040 | | 0.440.700 |
| Program Revenues | | 5,506,613 | | 4,547,544 | 6,957,246 | | 9,416,730 |
| Business-type Activities - Charges for Services: | | | | | | | |
| Blue Hill Golf Course | | 0.260.650 | | 2 524 404 | 0.400.000 | _ | 0.000.007 |
| Broad Acres Golf Course | | 2,368,652 | | 2,521,404 | 2,423,309 | | 2,608,827 |
| Bload Acres Goll Course | | | | 475,459 | 522,567 | - | 562,518 |
| Total Business-type Activities | | | | | 1 | | + u |
| Program Revenues | | 2,368,652 | | 2,996,863 | 2,945,876 | | 3,171,345 |
| | | | | | | | |
| Total Primary Government | | | | | | | · |
| Program Revenues | \$ | 7,875,265 | \$ | 7,544,407 | \$ 9,903,122 | \$ | 12,588,075 |

| | 2007 | | 2008 | | 2009 | | 2010 | | 2011 |
|-------------|------------|-------------|------------|----|------------|-----------|------------|--------------|-------------|
| | | | | | | | | | |
| \$ | 8,442,981 | \$ | 7,050,815 | \$ | 8,007,220 | \$ | 9,776,429 | \$ | 8,121,893 |
| Ψ. | 20,692,756 | • | 23,419,577 | • | 22,861,695 | • | 25,389,618 | | 26,235,249 |
| | 437,000 | | 437,150 | | 450,800 | | 463,180 | | 467,140 |
| | 10,114,162 | | 11,300,971 | | 11,898,894 | | 12,302,982 | | 13,722,291 |
| | 123,947 | | 153,119 | | 136,075 | | 144,557 | | 152,737 |
| | 2,763,572 | | 3,361,186 | | 3,009,313 | | 3,406,031 | | 4,089,519 |
| | 8,756,525 | | 10,147,576 | | 11,185,481 | | 11,602,897 | | 13,546,983 |
| | 1,604,291 | | 2,018,549 | | 1,706,901 | | 1,684,758 | | 1,682,937 |
| | 52,935,234 | | 57,888,943 | | 59,256,379 | | 64,770,452 | | 68,018,749 |
| | | | | | | | | | |
| | 2,842,976 | | 3,042,587 | | 3,065,960 | | 3,155,533 | | 3,267,030 |
| | 935,619 | | 1,049,238 | • | 1,027,888 | | 1,054,166 | | 1,094,235 |
| | 3,778,595 | | 4,091,825 | | 4,093,848 | | 4,209,699 | | 4,361,265 |
| \$ | 56,713,829 | \$ | 61,980,768 | \$ | 63,350,227 | \$ | 68,980,151 | \$ | 72,380,014 |
| | | | | | | - | | | |
| | | | | | | | | | |
| \$ | 410,481 | \$ | 426,848 | \$ | 439,465 | \$ | 717,052 | \$ | 512,738 |
| | 1,014,099 | | 1,308,780 | | 1,187,928 | | 1,490,618 | | 1,258,584 |
| | 192,001 | | 238,880 | | 185,484 | | 262,730 | | 231,662 |
| | 588,978 | | 616,859 | | 613,925 | | 630,457 | | 695,302 |
| | 1,169,404 | | 1,530,680 | | 2,103,784 | | 1,952,257 | | 2,293,031 |
| | 2,367,283 | | 1,583,026 | | 1,964,155 | | 1,313,413 | | 1,508,264 |
| | 948,560 | · | 614,503 | | 670,775 | | 3,547,747 | | 543,710 |
| | | | | | | | | | |
| | 6,690,806 | | 6,319,576 | | 7,165,516 | | 9,914,274 | | 7,043,291 |
| | | | | | | | | | |
| | 2,518,919 | | 2,579,136 | | 2,688,905 | | 2,743,860 | | 2,595,055 |
| | 577,404 | | 617,340 | | 636,414 | | 648,199 | | 560,820 |
| | | | | | | | | | |
| | 3,096,323 | | 3,196,476 | | 3,325,319 | | 3,392,059 | . | 3,155,875 |
| | | _ | | _ | ,_ , | | 40.000.000 | | 10 100 105 |
| \$ | 9,787,129 | <u>\$</u> | 9,516,052 | \$ | 10,490,835 | <u>\$</u> | 13,306,333 | \$ | 10,199,166 |
| | | | | | • | | | | (Continued) |

(Continued)

CHANGES IN NET ASSETS (Continued) LAST NINE FISCAL YEARS

| | | 2003 | | 2004 | | 2005 | | 2006 |
|--|-----------|--------------|--------------|-----------------|----|--------------|-------------|--------------|
| Net Expense/Revenue: | | | | | | | | |
| Governmental Activities | \$ | (36,203,943) | \$ | (38,773,308) | \$ | (41,200,493) | \$ | (39,575,372) |
| Business-type Activities | | (188,948) | | (310,104) | | (510,777) | | (191,695) |
| Total Primary Government Net Expense | \$ | (36,392,891) | \$ | (39,083,412) | \$ | (41,711,270) | \$ | (39,767,067) |
| General Revenues | | | | | | | | |
| Governmental Activities: | | | | | | | | |
| Real Property Taxes | \$ | 32,310,226 | \$ | 35,821,410 | \$ | 37,476,800 | \$ | 38,677,884 |
| Other Tax Items | • | 263,833 | • | 220,730 | • | 271,325 | Ψ | 260,378 |
| Non-Property Taxes | | 912,488 | | 953,508 | | 1,005,217 | | 1,037,401 |
| Unrestricted Use of Money and Property | | 259,948 | | 303,891 | | 152,560 | | 146,170 |
| Sale of Property and | | | | - 4 - 1 - 2 - 1 | | | | , |
| Compensation for Loss | | • - | | | | · <u>-</u> | | _ |
| Unrestricted State aid | | 3,619,023 | | 3,132,643 | | 3,285,384 | | 3,477,365 |
| Sale of Real Property | ٠. | - | | | | 1,717,800 | | - |
| Miscellaneous | | 11,306 | | 1,422,192 | ٠. | 22,589 | | 354,416 |
| Transfers | | _ | | - | | _ | | _ |
| Total Governmental Activities | | 37,376,824 | | 41,854,374 | | 43,931,675 | | 43,953,614 |
| Business-type Actvities: | | | | | | | | |
| Unrestricted Use of Money and Property | | 9,138 | | 4,076 | • | 12,272 | | 26,484 |
| Transfers | | | | - | | | | |
| Total Business-type Activities | | 9,138 | | 4,076 | | 12,272 | | 26,484 |
| The state of the s | | 0,100 | | 7,010 | | 12,212 | | 20,404 |
| Total Primary Government | | | | | | | | |
| General Revenues | \$ | 37,385,962 | \$ | 41,858,450 | \$ | 43,943,947 | \$ | 43,980,098 |
| Change in Net Assets: | | | | | | | | |
| Governmental Activities | . \$ | 1,172,881 | \$ | 3,081,066 | \$ | 2,731,182 | \$ | 4,378,242 |
| Business-type Activities | ٠ ٣ | (179,810) | Ψ | (306,028) | Ψ | (498,505) | Ψ | (165,211) |
| waraniese When redunde | · | (1.0,0.0) | - | (000,020) | | (-00,000) | | (100,211) |
| Total Primary Government | \$ | 993,071 | \$ | 2,775,038 | \$ | 2,232,677 | \$ | 4,213,031 |
| - | ********* | | | | _ | | | |

Note: Data not available prior to fiscal 2003 implementation of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

| 2007 | 2008 | | 2009 | | 2010 | | 2011 |
|---|--|----|--|-------------|--|-------------|--|
| \$ (46,244,428) (682,272) | \$ (51,569,367) (895,349) | \$ | (52,090,863) (768,529) | \$ | (54,856,178) (817,640) | \$ | (60,975,458) (1,205,390) |
| \$ (46,926,700) | \$ (52,464,716) | \$ | (52,859,392) | \$ | (55,673,818) | \$ | (62,180,848) |
| | • | | | | | | |
| \$ 41,296,753 321,817 1,433,294 155,369 | \$ 43,736,589 256,279 1,979,950 74,058 | \$ | 44,152,419 224,011 1,947,063 27,075 | \$ | 46,808,152 137,824 2,046,940 27,571 | \$ | 47,278,778 555,097 2,125,968 19,589 |
| 2,804,656 | 77,132 2,137,807 | | 324,662 1,534,541 | | 42,976 1,576,583 | | 120,700 1,900,245 |
| 125,429 | 53,985 (62,143) | | 20,027 (197,639) | | 27,654 (200,545) | | 125,828 (301,449) |
| 46,137,318 | 48,253,657 | | 48,032,159 | | 50,467,155 | | 51,824,756 |
| 31,817 | 7,630 62,143 | - | 3,066 197,639 | | 2,965 200,545 | · | 3,128 301,449 |
| 31,817 | 69,773 | | 200,705 | | 203,510 | | 304,577 |
| \$ 46,169,135 | \$ 48,323,430 | \$ | 48,232,864 | \$ | 50,670,665 | \$ | 52,129,333 |
| \$ (107,110) (650,455) | \$ (3,315,710) (825,576) | \$ | (4,058,704) (567,824) | \$ | (4,389,023) (614,130) | \$ | (9,150,702) (900,813) |
| \$ (757,565) | \$ (4,141,286) | \$ | (4,626,528) | \$ | (5,003,153) | \$ | (10,051,515) |

FUND BALANCES OF GOVERNMENTAL FUNDS LAST NINE FISCAL YEARS

| | | | | | | • | |
|------------------------------------|--------------|----------------|----|-------------|----|-------------|---|
| | | 2003 | | 2004 | | 2005 | 2006 |
| General Fund: | | | -, | ., | | | · · · · · · · · · · · · · · · · · · · |
| Nonspendable | \$ | • | \$ | - | \$ | - | \$ <u>-</u> |
| Committed | | - | | _ | | _ | - . |
| Assigned | | - | | - | | • - | _ |
| Unassigned | | _ | | - | | | - |
| Reserved | | 236,895 | | 261,561 | | 1,130,489 | 1,343,790 |
| Unreserved | | 3,428,780 | | 4,104,908 | - | 5,398,990 | 4,283,778 |
| Total General Fund | \$ | 3,665,675 | \$ | 4,366,469 | \$ | 6,529,479 | \$ 5,627,568 |
| All Other Governmental Funds: | | | | | | | |
| Nonspendable | \$ | - | \$ | - | \$ | - | \$ - |
| Restricted | | - | | - | | - | - |
| Committed | | . . | | | : | - | - |
| Assigned | | - | | · - | | _ | - |
| Unassigned | | - | | - | | - | |
| Reserved | | 3,291,716 | | 2,611,969 | | 5,633,324 | 6,525,435 |
| Unreserved, Reported In: | | • • | | | | | -,, |
| Special Revenue Funds | | 2,259,076 | | 2,197,731 | | 3,270,479 | 6,763,431 |
| Capital Projects Fund | | (8,020,192) | | (1,719,354) | | (7,428,571) | (10,909,908) |
| Debt Service Fund | ************ | 534,117 | | 574,000 | | 300,000 | 300,000 |
| Total All Other Governmental Funds | \$ | (1,935,283) | \$ | 3,664,346 | \$ | 1,775,232 | \$ 2,678,958 |
| Total Governmental Funds | \$ | 1,730,392 | \$ | 8,030,815 | \$ | 8,304,711 | \$ 8,306,526 |

Note: Data presented for only nine years so as to coincide with the periods presented in the statistical section for the Town's government-wide financial statements.

^{(1) -} The Town implemented the provisions of Governmental Accounting Standards Board Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions", for the fiscal year ended December 31, 2011.

| | 2007 | 2008 | | 2009 | | 2010 | | 2011 (1) |
|----|--------------|------------------|------------|-------------|----|--------------|----|-------------|
| \$ | • | \$ _ | \$ | - | \$ | - | \$ | 4,644,752 |
| · | _ | • | | - | | - | | 153,799 |
| | | - | | - | | - | | 639,473 |
| | | - | | - | | - | | 1,875,878 |
| | 2,262,121 | 2,826,249 | | 3,117,664 | | 3,803,349 | | · - |
| | 3,464,823 | 2,937,125 | ********** | 2,955,311 | | 2,971,728 | | - |
| \$ | 5,726,944 | \$ 5,763,374 | \$ | 6,072,975 | \$ | 6,775,077 | \$ | 7,313,902 |
| \$ | - | \$ | \$ | • | \$ | - | \$ | 1,019,846 |
| | | - | | _ | | - | | 1,042,594 |
| | - | - | | - | | • | | 66,889 |
| | - | - | | - | | - | | 10,095,407 |
| | | - | | | • | · - | | (4,579,737) |
| | 30,681,170 | 6,426,168 | | 4,756,685 | | 3,591,459 | | - |
| | 8,053,561 | 7,110,762 | | 8,768,957 | | 8,210,869 | | - |
| | (54,335,920) | (2,592,395) | | (7,983,465) | | (3,434,149) | | - |
| | 550,000 | 800,000 | | 1,000,000 | | 1,000,000 | - | - |
| \$ | (15,051,189) | \$ 11,744,535 | \$ | 6,542,177 | \$ | 9,368,179 | \$ | 7,644,999 |
| \$ | (9,324,245) | \$ 17,507,909 | \$ | 12,615,152 | \$ | 16,143,256 | \$ | 14,958,901 |

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST NINE FISCAL YEARS

| | | 2003 | : | 2004 | | 2005 | | 2006 |
|--|----|-------------|---------|------------|---------------|--------------------|--------------|-------------|
| Revenues | | | | | | | | |
| Real property taxes | \$ | 32,310,226 | \$ | 35,821,410 | \$ | 37,476,800 | \$ | 38,677,884 |
| Other tax items | | 263,833 | | 220,730 | | 271,325 | | 260,378 |
| Non-property taxes | | 912,488 | | 953,508 | | 1,005,217 | | 1,037,401 |
| Departmental income | | 2,186,897 | | 2,418,834 | | 2,803,234 | | 3,836,220 |
| Intergovernmental charges | | 725,324 | | 755,572 | | 840,004 | | 859,750 |
| Use of money and property | | 600,954 | | 436,298 | | 902,470 | | 2,336,926 |
| Licenses and permits | | 51,491 | | 35,746 | | 42,185 | | 44,537 |
| Fines and forfeitures | | 369,107 | | 366,009 | | 349,243 | | 348,161 |
| Sale of property and compensation | • | 000, 10. | | 000,000 | | 0.10,2.10 | | 040,101 |
| for loss | | 11,154 | | 56,808 | | 13,029 | | 71,447 |
| Interfund revenues | | 3,192,440 | | 2,535,037 | | 2,932,370 | | 3,174,420 |
| State aid | | 4,669,926 | | 3,559,790 | | 3,632,601 | | 3,905,850 |
| Federal aid | | 414,462 | | 94,384 | | | | |
| Miscellaneous | | • | | | | 199,287 | | 14,317 |
| | | 343,993 | | 54,318 | - | 911,115 | | 1,660,964 |
| Total Revenues | | 46,052,295 | <u></u> | 47,308,444 | - | 51,378,880 | , | 56,228,255 |
| Expenditures Current: | | | | | | | | |
| | | 7 077 000 | | 7.005.745 | | = 0= 1 0 10 | | |
| General government support | | 7,877,906 | | 7,225,745 | | 7,974,316 | | 6,731,293 |
| Public safety | | 12,730,981 | | 13,123,161 | | 13,358,406 | | 14,002,004 |
| Health | | 300,832 | | 394,156 | | 431,221 | | 435,600 |
| Transportation | | 6,364,096 | | 6,177,303 | | 6,466,919 | | 6,419,782 |
| Economic opportunity and development | | 113,292 | | 114,896 | | 116,445 | | 118,704 |
| Culture and recreation | | 1,774,112 | | 1,707,210 | | 1,960,063 | | 2,107,566 |
| Home and community services | | 5,456,220 | | 5,366,700 | | 6,656,664 | | 6,267,548 |
| Employee benefits | | 7,017,991 | | 9,350,649 | - | 9,562,036 | | 9,914,224 |
| Debt Service: | | | | | | | | 5 |
| Principal | | 2,154,587 | | 2,375,000 | | 2,330,500 | | 2,575,000 |
| Interest | | 641,447 | | 657,564 | | 701,369 | | 917,993 |
| Capital Outlay | | 9,115,725 | | 1,516,137 | | 4,144,845 | | 6,736,726 |
| Total Expenditures | | 53,547,189 | | 48,008,521 | | 53,702,784 | | 56,226,440 |
| Excess (Deficiency) of Revenues | | | ····· | | | | | |
| Over Expenditures | | (7,494,894) | | (700,077) | | (2.222.004) | | 1 015 |
| Over Experiences | | (7,494,094) | | (700,077) | | (2,323,904) | | 1,815 |
| Other Financing Sources (Uses): | | • | | | | | | |
| Bonds issued | | 700,000 | | 3,925,500 | | 880,000 | | ÷ , |
| Refunding bonds issued | | - | | - | | 510,000 | | - |
| Issuance premium | | _ | | _ | | 5,228 | | _ |
| Payment to refunded bond escrow agent | | _ | | _ | | (499,830) | | _ |
| Sale of real property | | _ | | | | 1,717,800 | | · |
| Energy performance debt issued | | | | _ | | 1,7 17,000 | | _ |
| Transfers in | | 332,817 | | 3,358,314 | | 303,739 | | 1,890,968 |
| Transfers out | | | | | | • | | |
| | | (332,817) | | (283,314) | | (303,739) | | (1,890,968) |
| Total Other Financing Sources | | 700,000 | | 7,000,500 | | 2,613,198 | | - |
| Net Change in Fund Balances | \$ | (6,794,894) | \$ | 6,300,423 | \$ | 289,294 | \$ | 1,815 |
| Debt Service as a Percentage of Non-Capital Expenditures | | 6.3% | | 6.6% | | 6.2% | | 7.1% |
| | | | | | | | | |

Note: Data presented for only nine years so as to coincide with the periods presented in the statistical section for the Town's government-wide financial statements.

| | | | | | | · | | | |
|----|--------------|-----------|--------------|---|-------------|----|--------------|-------------|------------|
| | 2007 | | 2008 | *************************************** | 2009 | | 2010 | | 2011 |
| \$ | 41,296,753 | \$ | 43,736,589 | \$ | 44,152,419 | \$ | 46,808,152 | \$ | 47,278,778 |
| Ψ | 321,817 | • | 256,279 | * | 224,011 | • | 137,824 | • | 555,097 |
| | 1,433,294 | | 1,979,950 | | 1,947,063 | | 2,046,940 | | 2,125,968 |
| | 1,975,223 | | 2,247,771 | | 2,386,655 | | 2,636,093 | | 2,798,290 |
| | 687,954 | | 1,116,109 | | 1,370,624 | | 1,266,789 | | 1,394,266 |
| | 2,191,565 | | 968,239 | | 303,218 | | 264,464 | | 193,728 |
| | 41,514 | | 43,082 | | 36,846 | | 49,785 | | 66,874 |
| | 347,446 | | 367,854 | | 354,445 | | 712,550 | | 354,562 |
| | 58,566 | | 77,132 | | 324,662 | | 42,976 | | 120,700 |
| | 3,161,417 | | 3,376,465 | | 3,657,484 | | 3,736,089 | | 3,542,427 |
| | 3,415,680 | | 2,961,567 | | 2,122,946 | | 2,284,490 | | 2,453,420 |
| | 213,445 | | 251,124 | | 64,832 | | 318,989 | | 243,043 |
| | 475,648 | | 394,518 | | 749,025 | | 699,847 | | 1,173,637 |
| | 55,620,322 | | 57,776,679 | | 57,694,230 | | 61,004,988 | | 62,300,790 |
| | | | | | | | | | |
| | 8,293,247 | | 9,764,571 | | 9,135,450 | | 10,091,224 | | 9,520,068 |
| | 14,466,992 | | 14,759,446 | | 14,718,525 | | 15,913,257 | | 16,098,566 |
| | 437,000 | | 437,150 | | 450,800 | | 463,180 | | 467,140 |
| | 7,328,220 | | 7,357,366 | | 8,050,598 | | 7,939,533 | | 8,215,879 |
| | 131,904 | | 140,075 | | 145,840 | | 150,763 | | 157,561 |
| | 2,226,536 | | 2,314,249 | | 2,089,229 | | 2,214,644 | | 2,523,851 |
| | 6,586,539 | | 6,697,549 | | 7,437,513 | | 8,137,708 | | 8,129,463 |
| | 10,416,354 | | 10,784,383 | | 11,127,923 | | 12,011,600 | | 13,612,715 |
| | 1,550,000 | | 1,405,000 | | 2,255,965 | | 2,440,679 | | 2,836,121 |
| | 1,710,790 | | 2,039,675 | | 1,961,985 | | 1,661,303 | | 1,702,627 |
| _ | 20,103,511 | | 22,606,136 | <u></u> | 8,370,520 | | 5,235,332 | | 4,788,899 |
| | 73,251,093 | | 78,305,600 | | 65,744,348 | | 66,259,223 | | 68,052,890 |
| | (47.000.774) | | (00 500 004) | | (0.050.440) | | /F 0F 4 00F\ | | /E 750 400 |
| | (17,630,771) | • | (20,528,921) | | (8,050,118) | | (5,254,235) | | (5,752,100 |
| | - | | 47,423,218 | | 1,255,000 | | 8,695,000 | | 4,869,194 |
| | - | | - | | - | | - | | - |
| | - | | - | | - | | 287,884 | | • |
| | - | | , + | | - | | - | | • |
| | - | | - | | - | | - | | |
| | - | | - | | 2,100,000 | | | | |
| | 999,784 | | 642,280 | | 541,816 | | 1,329,957 | | 38,661 |
| | (999,784) | | (704,423) | | (739,455) | | (1,530,502) | | (340,110 |
| | | | 47,361,075 | | 3,157,361 | | 8,782,339 | | 4,567,745 |
| \$ | (17,630,771) | <u>\$</u> | 26,832,154 | \$ | (4,892,757) | \$ | 3,528,104 | \$ | (1,184,355 |
| | 6.3% | | 6.2% | | 7.5% | | 6.8% | | 7.2% |
| | | | | | | | | | |



Revenue Capacity

These schedules contain information to help the reader assess the Town's most significant local revenue source, the property tax. These schedules include:

Assessed Value and Estimated Actual Value of Taxable Property

Direct and Overlapping Property Tax Rates, Per \$1,000 of Assessed Valuation

Principal Taxpayers

Property Tax Levies and Collections

ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

| Year | · · · · · · · · · · · · · · · · · · · | Residential Property | Commercial Property | Total Taxable Assessed Value | State Special Equalization Rate (1) |
|------|---------------------------------------|-------------------------|----------------------------|------------------------------------|--|
| 2002 | \$ | 2,709,978,723 | \$ 1,296,693,142 | \$ 4,006,671,865 | 70.47 % |
| 2003 | | 2,732,140,845 | 1,269,342,179 | 4,001,483,024 | 63.54 |
| 2004 | | 2,749,735,009 | 1,264,799,659 | 4,014,534,668 | 57.50 |
| 2005 | | 2,776,093,702 | 1,247,789,260 | 4,023,882,962 | 49.50 |
| 2006 | | 2,766,818,446 | 1,233,462,394 | 4,000,280,840 | 44.75 |
| 2007 | | 2,801,261,842 | 1,203,356,673 | 4,004,618,515 | 41.35 |
| 2008 | | 2,824,291,936 | 1,182,452,709 | 4,006,744,645 | 43.30 |
| 2009 | ŧ | 2,834,816,979 | 1,201,197,569 | 4,036,014,548 | 43.75 |
| 2010 | | 2,834,531,412 | 1,201,681,922 | 4,036,213,334 | 48.95 |
| 2011 | • | 2,837,113,389 | 1,181,861,426 | 4,018,974,815 | 50.50 |

Source: Town of Orangetown Assessor's Office

Note: Estimated actual taxable value is calculated by dividing taxable assessed value by the state special equalization rate. Tax rates are per \$1,000 of assessed value.

⁽¹⁾ Provided by the New York State Office of Real Property Services

⁽²⁾ The Town has a complex rate structure that would make such a calculation extremely difficult, since its revenue base cannot be sufficiently disaggregated for each applicable rate. The Town substituted an effective tax rate instead.

| Estimated Actual Taxable Value | Total Iffective Tax Rate (2) |
|---|---------------------------------------|
| \$ 5,685,641,926 | \$ 7.8011 |
| 6,297,581,089 | 8.0746 |
| 6,981,799,423 | 8.9229 |
| 8,129,056,489 | 9.3136 |
| 8,939,175,061 | 9.6688 |
| 9,684,688,065 | 10.3123 |
| 9,253,451,836 | 10.9157 |
| 9,225,176,110 | 10.9396 |
| 8,245,583,931 | 11.6037 |
| 7,958,365,970 | 11.7844 |

DIRECT AND OVERLAPPING PROPERTY TAX RATES, PER \$1,000 OF ASSESSED VALUATION LAST TEN FISCAL YEARS

| | Total Effective | School Districts - Range | | | | | | | | | | |
|------|--------------------|--------------------------|-------------------------|--|--|--|--|--|--|--|--|--|
| Year | Tax Rate (1) | Homestead | Non- Homestead | | | | | | | | | |
| 2002 | \$ 7.8011 | \$ 18.4969 - \$ 26.3819 | \$ 30.0242 - \$ 34.8142 | | | | | | | | | |
| 2003 | 8.0746 | 20.5069 - 29.1903 | 31.3275 - 38.5087 | | | | | | | | | |
| 2004 | 8.9229 | 21.6195 - 30.4055 | 35.2036 - 40.1077 | | | | | | | | | |
| 2005 | 9.3136 | 24.2035 - 32.3692 | 38.0271 - 42.6474 | | | | | | | | | |
| 2006 | 9.6688 | 23.1311 - 30.1821 | 37.8253 - 39.7330 | | | | | | | | | |
| 2007 | 10.3123 | 25.2791 - 32.7840 | 39.6200 - 42.4660 | | | | | | | | | |
| 2008 | 10.9157 | 28.0407 - 38.6669 | 44.6672 - 50.4921 | | | | | | | | | |
| 2009 | 10.9396 | 28.2396 - 36.0480 | 44.5084 - 48.7787 | | | | | | | | | |
| 2010 | 11.6037 | 30.4827 - 37.5410 | 47.5335 - 53.4219 | | | | | | | | | |
| 2011 | 11.7844 | 28.29053 - 37.2944 | 47.2649 - 51.7397 | | | | | | | | | |

Homestead:

1, 2 or 3 family homes, a condominium, townhouse or residential

vacant land under 10 acres.

Non-Homestead: All other properties

⁽¹⁾ The Town has a complex rate structure that would make such a calculation extremely difficult, since its revenue base cannot be sufficiently disaggregated for each applicable rate. The Town substituted an effective tax rate instead.

Rockland County

| Ho | mestead | Ho | Non- mestead |
|----|---------|----|-----------------|
| \$ | 2.9488 | \$ | 2.9488 |
| | 2.7935 | | 2.7935 |
| | 2.7935 | | 2.7935 |
| | 2.8044 | | 2.8044 |
| | 2.4980 | | 2.4980 |
| | 2.8870 | | 2.8865 |
| | 3.5060 | | 3.5060 |
| | 3.1316 | | 3.1316 |
| | 3.3264 | ٠ | 3.3264 |
| | 3.3103 | | 3.3103 |

| | | 2011 | · | |
|------|--|----------------------|------------------------------|--|
| Rank | Taxpayer | Type of Business | Net Assessed Valuation | Percent of Taxable Assessed Valuation |
| | | Type of Business | - Valuation | Valuation |
| 1 | Wyeth (formerly known as American Cyanamid) | Pharmaceuticals | \$ 366,184,700 | 9.11 |
| 2 | Palisades Interstate Park | State Lands | 84,650,822 | 2.11 |
| 3 | Orange & Rockland Utilities, Inc. | Public Utility | 54,247,803 | 1.35 |
| 4 | Glorious Sun Robert f/k/a Blue Hill Plaza, Inc. | Office Complex | 51,336,000 | 1.28 |
| 5 | Spring Valley Water Co. | Public Utility | 39,510,009 | 0.98 |
| 6 | Verizon - Cellco | Public Utility | 34,305,505 | 0.85 |
| 7 | International Business Machines | Commercial | 32,000,000 | 0.80 |
| 8 | Pontiac Holdings/Bradley Industrial Park | Industrial | 25,422,513 | 0.63 |
| .9 | New Car Company Acquisitions | Vehicle Manufacturer | 9,760,700 | 0.24 |
| 10 | Clarins USA Inc. | Perfume | 8,660,000 | 0.22 |
| | Total | | \$ 706,078,052 | 17.57 |
| | | 2002 | | |
| Rank | Taxpayer | Type of Business | Net Assessed Valuation | Percent of Taxable Assessed Valuation |
| | | Type of business | | valuation |
| 1 | American Home Products f/k/a American Cyanamid | Industrial | \$ 399,773,900 | 9.98 |
| 2 | Glorious Sun Robert f/k/a Blue Hill Plaza, Inc. | Office Complex | 75,000,000 | 1.87 |
| 3 | Palisades Interstate Park | State Lands | 54,710,721 | 1.37 |
| 4 | Orange & Rockland Utilities, Inc. | Public Utility | 43,898,285 | 1.10 |
| 5 | International Business Machines | Commercial | 40,000,000 | 1.00 |
| 6 | Verizon NYNEX | Public Utility | 39,106,113 | 0.98 |
| 7 | United Water Co. | Public Utility | 16,460,448 | 0.41 |
| 8 | Manhattan Woods f/k/a Lee Partners, LP | Commercial | 15,892,800 | 0.40 |
| 9, | Pontiac Holdings | Industrial | 14,939,163 | 0.37 |
| 10 | Orangeburg Salisbury Corp f/k/a World Wide Holdings | Holding Corp. | 9,294,400 | 0.23 |
| | Total | | \$ 709,075,830 | 17.71 |

PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

| | | Collected w Fiscal Year o | | | Total Collections to Date | | |
|------|--|------------------------------|-----------------------|---------------------------------|---------------------------|-----------------------|--|
| Year | Taxes Levied for the Fiscal Year (1) | Amount | Percentage of Levy | Collections in Subsequent Years | Amount | Percentage of Levy | |
| 2002 | \$ 31,256,624 | \$ 31,256,624 | 100.00 % | \$ - | \$ 31,256,624 | 100.00 % | |
| 2003 | 32,310,226 | 32,310,226 | 100.00 | · - | 32,310,226 | 100.00 | |
| 2004 | 35,821,410 | 35,821,410 | 100.00 | - | 35,821,410 | 100.00 | |
| 2005 | 37,476,800 | 37,476,800 | 100.00 | · . · | 37,476,800 | 100.00 | |
| 2006 | 38,677,884 | 38,677,884 | 100.00 | - - | 38,677,884 | 100.00 | |
| 2007 | 41,296,753 | 41,296,753 | 100.00 | - | 41,296,753 | 100.00 | |
| 2008 | 43,736,589 | 43,736,589 | 100.00 | · • | 43,736,589 | 100.00 | |
| 2009 | 44,152,420 | 44,152,420 | 100.00 | · · · · · - | 44,152,420 | 100.00 | |
| 2010 | 46,835,010 | 46,835,010 | 100.00 | - | 46,835,010 | 100.00 | |
| 2011 | 47,361,150 | 47,361,150 | 100.00 | • | 47,361,150 | 100.00 | |

⁽¹⁾ Includes Town-wide taxes and special district taxes.

Note: Each year, the Town is made whole for its property tax levy by the County of Rockland.



Debt Capacity

These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue additional debt in the future. These schedules include:

Ratios of Outstanding Debt by Type

Direct and Overlapping Governmental Activities Debt

Legal Debt Margin Information

RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

| | | Governmental Activities | | | | | | | · | | | |
|----------------|------|--------------------------------|------------|---|-----------|-----|------------|---|------|---|----|------------------|
| Fiscal Year | | General Obligation Bonds | | Less Debt Service Funds Available | | Net | | | _ | | | Per apita (1) |
| | 2002 | \$ | 17,869,587 | \$ | 1,976,523 | \$ | 15,893,064 | | 0.28 | % | \$ | 330.27 |
| | 2003 | | 16,415,000 | | 2,354,159 | | 14,060,841 | | 0.22 | | | 292.52 |
| | 2004 | | 17,965,500 | | 1,949,476 | | 16,016,024 | · | 0.23 | | | 331.84 |
| | 2005 | | 16,525,000 | | 1,730,992 | | 14,794,008 | | 0.18 | | | 305.55 |
| | 2006 | | 13,950,000 | | 2,971,459 | | 10,978,541 | | 0.12 | | | 226.31 |
| | 2007 | | 12,400,000 | | 3,350,710 | | 9,049,290 | | 0.09 | | | 186.63 |
| | 2008 | | 58,418,218 | | 4,144,621 | | 54,273,597 | | 0.59 | | | 1,120.87 |
| | 2009 | | 57,417,253 | | 3,326,295 | | 54,090,958 | | 0.59 | | | 1,117.10 |
| | 2010 | | 63,671,574 | | 3,148,578 | | 60,522,996 | | 0.73 | | | 1,240.43 |
| | 2011 | | 65,794,492 | | 2,217,006 | | 63,577,486 | | 0,80 | | | 1,291.91 |

^{(1) -} Population and personal income data can be found in the schedule of demographic and economic statistics

Note: Details regarding the Town's outstanding debt can be found in the notes to financial statements

| Business- type Activities | • | | | | | |
|-------------------------------------|----|------------|---------------|---|----|-----------|
| General | | Total | Percentage of | 1 | | 5 |
| Obligation | | Primary | Personal | | ^ | Per |
| Bonds | | Government | Income (1) | | | apita (1) |
| \$ 4,565,000 | \$ | 20,458,064 | 1.28 | % | \$ | 425.14 |
| 4,270,000 | | 18,330,841 | 1.15 | | | 381.35 |
| 3,960,000 | | 19,976,024 | 1.25 | | | 413.88 |
| 3,670,000 | | 18,464,008 | 1.15 | | | 381.35 |
| 3,335,000 | | 14,313,541 | 0.89 | | | 295.05 |
| 2,975,000 | | 12,024,290 | 0.75 | | | 247.98 |
| 5,517,500 | | 59,791,097 | 3.72 | | | 1,234.82 |
| 5,073,465 | | 59,164,423 | 3.68 | | | 1,221.88 |
| 5,913,426 | | 66,436,422 | 3.47 | | | 1,361.63 |
| 5,359,703 | | 68,937,189 | 3.72 | | | 1,400.82 |



DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT DECEMBER 31, 2011

| Government Unit | | Net Long-Term Debt outstanding (1) | Percentage Applicable to Orangetown (3) | Amount Applicable to Orangetown | | |
|--|----|---|---|--|---|--|
| County of Rockland | \$ | 366,478,063 | 20.00 % | \$ | 73,295,613 | |
| School Districts (June 30, 2011): Nanuet UFSD Nyack UFSD Pearl River UFSD South Orangetown CSD | | 38,351,600 9,615,000 22,775,000 29,300,013 | 45.34 40.87 100.00 100.00 | | 17,388,615 3,929,651 22,775,000 29,300,013 | |
| Villages (May 31, 2011): Grand View-on-Hudson Nyack Piermont South Nyack | | 4,040,000 2,630,000 970,000 | 100.00 96.20 100.00 100.00 | | 3,886,480 2,630,000 970,000 | |
| Net Overlapping Debt | | | | | 154,175,372 | |
| Town Direct Debt (2) | | | | | 65,794,492 | |
| Net Direct and Overlapping Debt | | | • | \$ | 219,969,864 | |

(1) Excludes the amount available for debt service in other funds

(2) Represents governmental activities debt only

(3) The percentage of overlapping debt applicable is estimated using taxable assessed values. Applicable percentages were estimated by determining the portion of the Town's taxable assessed value that is within the government's boundaries and dividing it by the Town's total taxable assessed value.

Source: Town of Orangetown and County of Rockland Finance Departments.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the property taxpayers of the Town. This process recognizes that, when considering the Town's ability to issue and repay long-term debt, the entire debt burden borne by the property taxpayers should be taken into account.

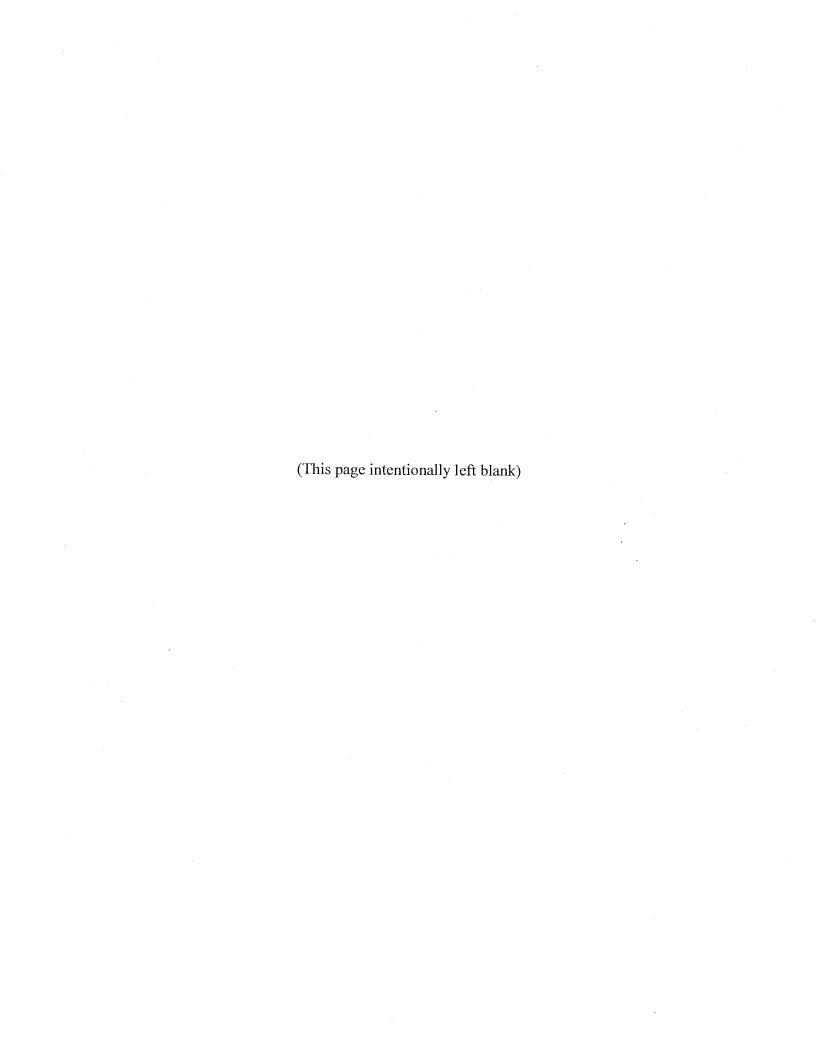
LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

| | 2002 | . 2003 | 2004 | 2005 |
|--|----------------|----------------|----------------|----------------|
| Debt Limit | \$ 325,359,215 | \$ 356,667,881 | \$ 397,143,678 | \$ 448,244,444 |
| Total Net Debt Applicable to Limit | 19,550,000 | 18,000,000 | 19,280,000 | 28,085,000 |
| Legal Debt Margin | \$ 305,809,215 | \$ 338,667,881 | \$ 377,863,678 | \$ 420,159,444 |
| Total Net Debt Applicable to the Limit as a Percentage of Debt Limit | 6.01% | 5.05% | 4.85% | 6.27% |

Legal Debt Margin Calculation for Fiscal Year 2011

| Assessment Roll | | | | State | | | | |
|--|--------------------------------------|-------|---|-------|---|--------|---|--|
| Year | Budget Year | | Assessed Valuation | E | Special Equalization Ratio | | Full Valuation | |
| 2010 2009 2008 2007 2006 | 2011 2010 2009 2008 2007 | \$ | 4,018,974,815 4,036,213,334 4,036,014,548 4,006,744,645 4,004,618,515 | | 50.50 48.95 43.75 43.30 41.35 | | 7,958,365,970 8,245,583,931 9,225,176,110 9,253,451,836 9,684,688,065 | |
| Total Five Year Full Valuation | | | • | ٠. | | \$ | 44,367,265,912 | |
| Five Year Average Full Valuation of Taxa | able Real Property | | | | | - | 8,873,453,182 | |
| Debt Limit - 7% of Five Year Average Fu | Il Valuation | | | | | · | 621,141,723 | |
| Outstanding Town Debt: | Serial Bonds Bond Anticipation N | lotes | S | \$ | 71,154,195 1,800,000 | · - | 72,954,195 | |
| Less - Appropriations in 2012 Budget | | | | | | | 5,402,025 | |
| Net Indebtedness Subject to Debt Limit | | | | | | - | 67,552,170 | |
| Net Debt Contracting Margin | | | | | | \$ | 553,589,553 | |

| 2006 | 2007 | 2008 | 2009 | | 2010 | 2011 |
|-------------------|-------------------|-------------------|-------------------|-----------|-------------|-------------------|
| \$ 504,465,556 | \$ 560,452,202 | \$ 601,834,392 | \$ 633,241,666 | \$ | 634,873,050 | 621,141,723 |
| 46,700,000 | 53,625,616 | 79,015,718 | 70,786,022 | | 69,978,659 | 67,552,170 |
| \$ 457,765,556 | \$ 506,826,586 | \$ 522,818,674 | \$ 562,455,644 | <u>\$</u> | 564,894,391 | \$ 553,589,553 |
| 9.26% | 9.57% | 13.13% | 11.18% | | 11.02% | 10.88% |



Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place. These schedules include:

Demographic Statistics

Principal Employers

DEMOGRAPHIC STATISTICS LAST TEN FISCAL YEARS

| Fiscal Year Ended une 30, | Population (1) | Personal Income | Per Capita Income (2) | Tow Unemplo Rate | yment |
|------------------------------------|----------------|------------------------|--------------------------|------------------------|-------|
| 2002 | 48,121 | \$ 1,596,173,570 | \$ 33,170 | | 4.2 % |
| 2003 | 48,068 | 1,594,415,560 | 33,170 | | 4.4 |
| 2004 | 48,265 | 1,600,950,050 | 33,170 | | 4.0 |
| 2005 | 48,418 | 1,606,025,060 | 33,170 | | 3.7 |
| 2006 | 48,512 | 1,609,143,040 | 33,170 | | 3.5 |
| 2007 | 48,489 | 1,608,380,130 | 33,170 | | 3.6 |
| 2008 | 48,421 | 1,606,124,570 | 33,170 | | 4.4 |
| 2009 | 48,421 | 1,606,124,570 | 33,170 | | 6.3 |
| 2010 | 48,792 | 1,914,354,120 | 39,235 | | 6.6 |
| 2011 | 49,212 | 1,852,241,256 | 37,638 | | 6.5 |

Sources:

⁽¹⁾ Source: New York State Empire Development (Latest data is 2010)

⁽²⁾ U.S. Census Bureau

⁽³⁾ NYS Department of Labor

| | 2011 | | | | | |
|----------------------------------|-----------|--------------------------------------|--|--|--|--|
| <u>EMPLOYER</u> | EMPLOYEES | PERCENTAGE OF TOTAL EMPLOYMENT | | | | |
| | | 7.22 | | | | |
| Pfizer | 1,950 | 6.11 | | | | |
| Nyack Hospital | 1,650 | | | | | |
| Rockland Psychiatric Center | 1,345 | 4.98 | | | | |
| Nice-Pak | 912 | 3.38 | | | | |
| Verizon Wireless | 850 | 3.15 | | | | |
| Orange and Rockland Utilities | 792 | 2.93 | | | | |
| Camp Venture | 625 | 2.31 | | | | |
| Lamont-Doherty Earth Observatory | 480 | 1.78 | | | | |
| Dominican College | 445 | 1.65 | | | | |
| Chromalloy New York | 374 | 1.39 | | | | |
| | 9,423 | 34.90 | | | | |
| | 2 | 002 | | | | |
| <u>EMPLOYER</u> | EMPLOYEES | PERCENTAGE OF TOTAL EMPLOYMENT | | | | |
| | | | | | | |
| Wyeth | 2,800 | 10.77 | | | | |
| Nyack Hospital | 1,500 | 5.77 | | | | |
| Orange and Rockland Utilities | 1,196 | 4.60 | | | | |
| Bell Atlantic NYNEX Mobile | 843 | 3.24 | | | | |
| Materials Research Corporation | 600 | 2.31 | | | | |
| Lamont-Doherty Earth Observatory | 600 | 2.31 | | | | |
| Chromalloy New York | 500 | 1.92 | | | | |
| Pavion, Ltd. | 450 | 1.73 | | | | |
| Insurances Services Office | 450 | 1.73 | | | | |
| St. Dominics Home | 400 | 1.54 | | | | |
| | 9,339 | 35.92 | | | | |

Source: Rockland Economic Development Corporation

Note: Based upon estimated Town employment of 27,000 in 2011. Data used for 2002 was based off 2004 information, with estimated Town employment of 26,000. Data for 2002 was not available.



Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the Town's financial report relates to the services the Town provides and the activities it performs. These schedules include:

Town Government Employees by Function

Operating Indicators by Function/Program

Capital Asset Statistics by Function/Program

TOWN GOVERNMENT EMPLOYEES BY FUNCTION LAST NINE FISCAL YEARS

| | Full-time Equivalent Employees as of December 31, | | | | | | | | |
|-----------------------------|---|------|------|------|--|--|--|--|--|
| Function | 2003 | 2004 | 2005 | 2006 | | | | | |
| General Government | 52 | 45 | 48 | 48 | | | | | |
| Public Safety | 118 | 119 | 116 | 112 | | | | | |
| Culture and Recreation | 25 | 28 | 26 | 27 | | | | | |
| Transportation | 57 | 57 | 57 | 58 | | | | | |
| Home and Community Services | 37 | 37 | 39 | 40 | | | | | |
| Total | 289 | 286 | 286 | 285 | | | | | |

Source: Town's Finance Department

Note: Data presented for only nine years so as to coincide with the periods presented in the statistical section for the Town's government-wide financial statements.

| 2007 | 2008 | 2009 | 2010 | 2011 |
|------|------|------|------|------|
| 51 | 52 | 52 | 65 | 64 |
| 117 | 117 | 117 | 109 | 105 |
| 26 | 25 | 25 | 24 | 24 |
| 58 | 58 | 58 | 57 | 55 |
| 41 | 40 | 40 | 39 | 39 |
| 293 | 292 | 292 | 294 | 287 |

OPERATING INDICATORS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

| | 2002 | 2003 | 2004 | 2005 |
|-------------------------------------|--------------|--------------|------------|------------|
| General Government Support: | 2002 | | 2004 | 2000 |
| Town Clerk: | | | | |
| Marriage licenses | 496 | 440 | 527 | 522 |
| Death certificates | 1,041 | 810 | 876 | 986 |
| Assessor: | | | | |
| Enhanced STAR applications | 2,127 | 2,124 | 2,169 | 2,181 |
| Basic Star applications | 8,363 | 8,633 | 8,819 | 8,981 |
| Tax parcels | 15,875 | 15,933 | 15,943 | 15,955 |
| Public Safety: | | | | |
| Building Activity: | | | | |
| Building permits issued | 932 | 949 | 900 | 865 |
| Estimated cost of construction (1) | 72,037,183 | 49,153,880 | 54,177,679 | 60,634,797 |
| New 1 and 2 family dwellings | 43 | 34 | 37 | 37 |
| Police: | | | ε. | |
| Physical arrests | 632 | 611 | 590 | 518 |
| Calls for service | 38,805 | 40,793 | 41,204 | 40,176 |
| Parking violations | 1,875 | 1,260 | 1,368 | 1,170 |
| Traffic violations | 6,834 | 6,164 | 5,939 | 6,051 |
| Driving under the influence cases | 61 | 58 | 114 | 55 |
| Drug violations | 3.8 | 45 | 83 | 56 |
| Burglary / breaking and entry | 137 | 77 | 72 | 98 |
| Total criminal offenses | 2,803 | 2,444 | 2,459 | 2,287 |
| Culture and Recreation: Recreation: | | | | |
| Blue Hill golf course rounds | 70,694 | 66,761 | 66,131 | 62,122 |
| Broadacres golf course rounds (2) | 70,094 NA | 00,701 NA | 15,300 | 16,905 |
| Resident golf permits | 2,585 | 2,533 | 2,610 | 2,566 |
| resident gon permits | 2,303 | 2,000 | 2,010 | 2,300 |
| Transportation: | | | | |
| Total roads resurfaced (%) | 14% | 10% | 8% | 10% |
| | | | | |

Note: "NA" indicates data not available. Sources: Various Town departments

^{(1) 2006} and 2007 estimated cost of construction reflects large multi-family senior housing complexes.

⁽²⁾ The Town began operating Broadacres Golf Course in 2004.

| 2006 | 2007 | 2008 | 2019 | 2010 | 2011 |
|---------------|---------------|------------|------------|------------|--------------|
| 565 929 | 477 872 | 406 916 | 425 972 | 355 998 | 408 1,158 |
| 929 | 072 | 910 | 312 | . 000 | 1,100 |
| 2,098 | 2,050 | 2,061 | 2,029 | 2,030 | 2,068 |
| 9,409 | 9,420 | 9,620 | 9,732 | 9,742 | 9,693 |
| 16,021 | 16,154 | 16,288 | 16,304 | 16,309 | 16,324 |
| | | | | • | |
| 891 | 738 | 871 | 767 | 870 | 775 |
| 494,866,086 | 435,470,761 | 55,864,530 | 29,799,418 | 47,500,134 | 64,566,044 |
| 39 | 20 | 20 | 16 | 13 | 10 |
| | | | | | |
| F07 | E1E | 432 | 708 | 986 | 778 |
| 597 | 515 48,258 | 55,349 | 44,996 | 34,109 | 30,534 |
| 44,319 853 | 40,250 954 | 1,189 | 705 | 590 | 457 |
| 6,611 | 7,327 | 6,611 | 7,552 | 6,998 | 4,445 |
| 64 | 81 | 72 | 44 | 72 | 67 |
| 78 | 114 | 125 | 141 | 127 | 71 |
| 69 | 44 | 50 | 49 | 67 | 50 |
| 2,265 | 2,276 | 2,410 | 2,249 | 1,990 | 1,774 |
| | | | | | |
| | | | | | • |
| 65,304 | 61,804 | 62,924 | 59,887 | 58,286 | 53,697 |
| 19,367 | 18,510 | 19,366 | 20,859 | 19,872 | 16,994 |
| 2,474 | 2,499 | 2,353 | 2,507 | 2,577 | 2,466 |
| | | | | | |
| 12% | 10% | 10% | 12% | 12% | 12% |

CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

| | 2002 | 2003 | 2004 | 2005 |
|--|------|------|------|------|
| General Government Support: | 14 | | | |
| Number of general government buildings | 1 | 1 | 1 | .1 |
| Public Safety: | | | | |
| Number of police stations | 3 | 3 | 3 | 3 |
| Number of building inspection offices | 1 | 1 | 1 | 1 |
| Transportation: | | | | |
| Town roads maintained (miles) | 140 | 140 | 143 | 143 |
| State roagds maintained (miles) | 40 | 40 | 45 | 45 |
| County roads maintained (miles) | 42 | 42 | 16 | 16 |
| Number of traffic lights | 29 | 29 | 29 | 29 |
| Number of parking meters | 440 | 440 | 440 | 413 |
| Culture and Recreation: | | | | |
| Number of history museums | 1 | 1 | 1 | 1 |
| Number of parks | 23 | 23 | 24 | 24 |
| Acres of parks | 665 | 665 | 881 | 881 |
| Number of golf courses | 1 | 1 | 2 | 2 |
| Playgrounds | 6 | 6 | 6 | 6 |
| Baseball / Softball | 10 | 10 | 10 | 10 |
| Multi-use fields | 6 | 6 | 6 | 6 |
| Basketball courts | 6 | 6 | 6 | 6 |
| Rail trails | 1 | 1 | 1 | 1 |
| Tennis courts | 12 | 12 | 15 | 15 |
| Home and Community Services: | | | | |
| Number of sewer pumping stations | 42 | 42 | 44 | 44 |
| Miles of sanitary sewers | 200 | 200 | 200 | 200 |
| | | | | |

Note: "NA" indicates data not available. Source: Various Town departments

| 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------|------|------|------|------|------|
| | | • | | | |
| 1. | 1 | 1 | 1 | 1 | 1 |
| | | | | • | • |
| 3 2 | 3 | 3 | 3 | 3 | 3 |
| 2 | 2 | 2 | | 2 | . 2 |
| | | | | | |
| 143 | 143 | 145 | 145 | 147 | 147 |
| 45 | 45 | 45 | 45 | 45 | 45 |
| 16 | 16 | 16 | 16 | 16 | 16 |
| 29 | 30 | 30 | 30 | 30 | 30 |
| 413 | 413 | 413 | 413 | 413 | 413 |
| | | | | | |
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